



CreditAccess Grameen Limited
Q1 FY21 Investor Presentation

August 2020

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Discussion Summary



Key Business Updates

Consolidated Results Overview

CAGL: Financial & Operational Metrics

MMFL: Financial & Operational Metrics

Investment Rationale

Annexure



Key Business Highlights - Consolidated (1/3)



Q1 FY21: Strong Operating Performance

- PPOP grew 56.2% YoY to INR 255.6 Cr
- NII grew 55.2% YoY to INR 383.2 Cr
- GLP grew 53.9% YoY to INR 11,724 Cr
- Borrowers grew 56.4% YoY to 40.11 Lakh
- Branch Network grew 84.3% YoY to 1,388
- Employee Base grew 64.5% YoY to 14,213
- A+ (Stable) Rating affirmed by CRISIL in July 2020, despite difficult operating environment due to COVID-19 pandemic

Improving Collections Trend

- Able to meet >98% centers with 100% employees back to work
- Top priority on collections, connect with customers, customers health and employee health
- New disbursements are made only to borrowers making on-time payments
- Majority of customers have resumed repayments in June / July
 - CAGL: ~83% paid full/partial in July
 - MMFL: ~78% paid full/partial in July
- Collection efficiency improved MoM despite localized lockdowns / restrictions
 - CAGL: 74% in June / 76% in July
 - MMFL: 54% in June / 64% in July

Key Business Highlights – Consolidated (2/3)



Adequate Risk & Capital Buffers

- · Conservative provisioning policy to build adequate risk buffers in place
 - CAGL: Total ECL of 4.42% against GNPA of 1.63%, standard asset provisioning buffer (excl. GNPA, including COVID buffer) of 2.79%
 - MMFL: Total ECL of 3.18% against GNPA of 1.58%, standard asset provisioning buffer (excl. GNPA, including COVID buffer) of 1.60%
- Additional COVID provisioning buffer
 - CAGL: 2.39% / INR 223 Cr (INR 82.9 Cr in Q4 FY20 + INR 140.6 Cr in Q1 FY21)
 - MMFL: 1.12% / INR 22.2 Cr (INR 10.2 Cr in Q4 FY20 + INR 11.9 Cr in Q1 FY21)
- · Adequate early provisioning cover against moratorium book
 - CAGL: Provisioning covers 16.4% (June) / 17.7% (July) of Moratorium Book which was (26% (June) / 24% (July)) of GLP
 - MMFL: Provisioning covers 6.7% (June) / 8.9% (July) of Moratorium Book which was (46% (June) / 36% (July)) of GLP
- CRAR: CAGL 23.7% (Tier 1: 22.4%), MMFL 23.8% (Tier 1: 20.0%)
 - Strong parentage acting as the potential backstop

Key Business Highlights – Consolidated (3/3)



Robust Liquidity Position

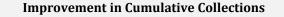
- INR 1,377.2 Cr cash / bank balance and liquid investments as on 30th June 2020, increased to INR 1,636 Cr as on 30th July 2020
 - CAGL: INR 1,172.5 Cr (12.1% of GLP)
 - MMFL: INR 204.8 Cr (10.0% of GLP)
- Continued support from lenders in Q1 FY21
- INR 1,148 Cr drawdowns in Q1 FY21
 - CAGL: INR 1,067 Cr, MMFL: INR 81 Cr
- INR 879 Cr undrawn sanctions as on 30th June 2020
 - CAGL: INR 704 Cr, MMFL: INR 175 Cr
- INR 2,693 Cr sanctions in pipeline as on 30th June 2020
 - CAGL: INR 2,220 Cr, MMFL: INR 473 Cr

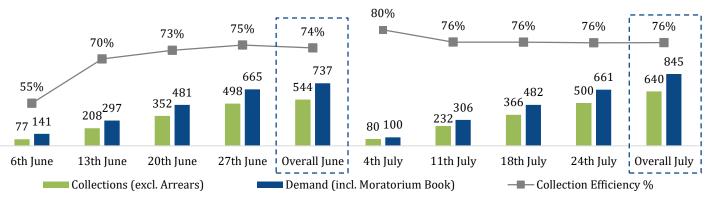
360° Welfare & Support

- 36 employees (16 active cases) & 541 customers / customer family members (294 active cases) tested COVID positive as on 27th July 2020
- Support to COVID positive customer families with supply of groceries/essentials
- Support to COVID positive employees with additional paid leaves
 & upfront monthly salary, in addition to health insurance cover
- Employees' incentives, increments and bonuses are protected
- Facilitated onboarding of 171 former CAGL field employees in July
- Community support through CSR activities (INR 5 Cr budget for COVID)
 - **1,57,737 beneficiaries** till 30th June
 - Supply of 6,247 grocery kits, 3,732 medical kits, 175 PPE kits, 98 thermal scanners

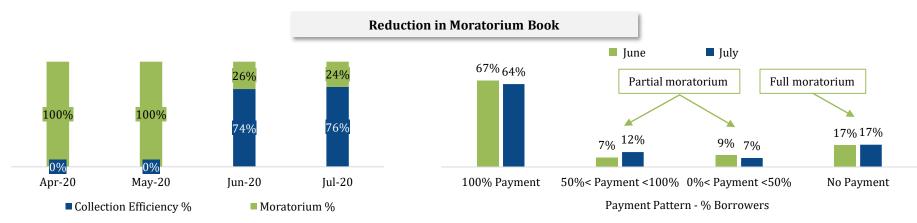
Encouraging Collections Trend (CAGL)







| CE % | June | July |
|----------------|------|------|
| Karnataka | 78% | 78% |
| Maharashtra | 62% | 65% |
| Tamil Nadu | 75% | 79% |
| Madhya Pradesh | 81% | 88% |
| Others | 86% | 87% |
| Total | 74% | 76% |



Encouraging Collections Trend (MMFL)

10%

May-20

■ Collection Efficiency %

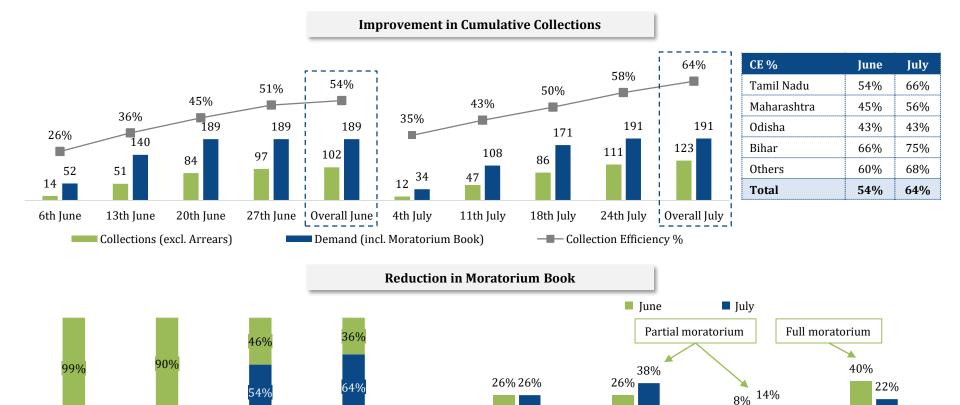
Jun-20

Jul-20

■ Moratorium %

Apr-20





100% Payment

50% < Payment < 100% 0% < Payment < 50%

Payment Pattern - % Borrowers

No Payment

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Q1 FY21: Consolidated Performance Highlights



GLP INR 11,724 Cr (+53.9% YoY) Active Borrowers 40.11 Lakh (+56.4%) Branches 1,388 (+84.3% YoY)

Employees 14,213 (+64.5% YoY)

PPOP INR 256 Cr (+56.2% YoY) PAT INR 75 Cr (-22.1% YoY)

Adj. PAT * INR 188 Cr (+96.1%)

ROA 2.2%

ROE 10.3%

Total Equity INR 2,928 Cr

D/E Ratio 3.3x

GNPA 1.62% Provisioning 4.21%

Provisioning covers 13.7% (Jun) / 15.7% (Jul) of overall Moratorium Book COVID-19 Additional Provisioning Buffer

2.17% (INR 246 Cr)

^{*} PAT adjusted excluding INR 152.5 Cr of additional provisions on account of COVID-19 impact in FY21

Q1 FY21: Consolidated P&L Statement



| Profit & Loss Statement (INR Cr) | Q1 FY21 | Q1 FY20 | YoY% | Q4 FY21 | QoQ% |
|--|---------|---------|--------|---------|---------|
| Interest income | 597.4 | 364.2 | 64.0% | 470.6 | 27.0% |
| - Interest on Loans | 588.6 | 352.5 | 67.0% | 466.6 | 26.1% |
| - Income from Securitisation | 6.4 | 10.2 | -37.9% | 1.4 | 353.1% |
| - Interest on Deposits with Banks and FIs | 2.5 | 1.4 | 73.6% | 2.6 | -3.2% |
| Income from Direct Assignment | 18.5 | 6.3 | 191.4% | 0.0 | - |
| Finance Cost on Borrowings | 231.0 | 120.1 | 92.4% | 173.3 | 33.0% |
| Cost on Financial Liability towards Securitisation | 1.6 | 3.5 | -53.6% | 1.7 | -2.3% |
| Net Interest Income | 383.2 | 246.9 | 55.2% | 295.6 | 29.6% |
| Non-interest Income & Other Income | 3.9 | 6.1 | -35.8% | 11.6 | -65.9% |
| Total Net Income | 387.2 | 253.1 | 53.0% | 307.2 | 26.0% |
| Employee Expenses | 97.2 | 58.6 | 65.8% | 70.6 | 37.8% |
| Other Expenses | 23.7 | 27.6 | -13.9% | 36.1 | -34.3% |
| Depreciation, Amortisation & Impairment | 10.7 | 3.3 | 225.7% | 5.8 | 83.7% |
| Pre-Provision Operating Profit (Excl. Merger Expenses) | 255.6 | 163.6 | 56.2% | 194.7 | 31.3% |
| CAGL-MMFL Merger - Transaction Costs | 0.0 | 0.0 | - | 15.2 | -100.0% |
| Pre-Provision Operating Profit | 255.6 | 163.6 | 56.2% | 179.5 | 42.4% |
| Impairment of Financial Instruments | 2.6 | 15.5 | -83.4% | 56.1 | -95.4% |
| Additional Provisions – COVID-19 Impact in FY21 | 152.5 | 0.0 | - | 82.9 | 84.1% |
| Profit Before Tax | 100.5 | 148.1 | -32.2% | 40.5 | 147.9% |
| Total Tax Expense | 25.9 | 52.3 | -50.6% | 9.7 | 165.3% |
| Profit After Tax before Minority Interest | 74.6 | 95.8 | -22.1% | 30.8 | 142.3% |
| Minority Interest | 2.6 | 0.0 | - | 1.9 | 36.0% |
| Profit After Tax After Minority Interest | 72.0 | 95.8 | -24.9% | 28.8 | 149.5% |

Q1 FY21: Consolidated Balance Sheet



| Balance Sheet (INR Cr) | Q1 FY21 | Q1 FY20 | YoY% | Q4 FY20 | QoQ% |
|---|----------|---------|---------|----------|--------|
| Cash & Other Bank Balances | 1,274.9 | 526.4 | 142.2% | 717.6 | 77.7% |
| Loans | | | | | |
| - Balance sheet assets (Net of Impairment Loss Allowance) | 10,662.0 | 6,902.2 | 54.5% | 11,004.3 | -3.1% |
| - Securitised assets | 90.5 | 194.4 | -53.4% | 94.6 | -4.3% |
| Property, plant and equipment | 29.1 | 21.4 | 35.9% | 31.7 | -8.1% |
| Intangible assets | 173.1 | 8.1 | 2046.6% | 175.5 | -1.3% |
| Goodwill | 317.6 | 0.0 | - | 317.6 | 0.0% |
| Right to use assets | 65.3 | 13.5 | 383.1% | 54.6 | 19.7% |
| Other Financial & Non-Financial Assets | 287.5 | 111.4 | 158.1% | 193.7 | 48.4% |
| Total Assets | 12,900.2 | 7,777.4 | 65.9% | 12,589.6 | 2.5% |
| Debt Securities | 921.4 | 562.9 | 63.7% | 775.7 | 18.8% |
| Borrowings (other than debt securities) | 8,607.3 | 4,373.5 | 96.8% | 8,580.0 | 0.3% |
| Subordinated Liabilities | 101.4 | 25.0 | 305.8% | 103.0 | -1.6% |
| Financial liability towards Portfolio securitised | 67.2 | 187.6 | -64.2% | 81.0 | -17.0% |
| Lease liabilities | 72.7 | 13.8 | 426.8% | 62.2 | 16.9% |
| Other Financial & Non-financial Liabilities | 202.6 | 156.0 | 29.9% | 144.6 | 40.1% |
| Total Equity | 2,816.5 | 2,458.6 | 14.6% | 2,734.2 | 3.0% |
| Minority Interest | 111.1 | 0.0 | - | 108.9 | 1.9% |
| Total Liabilities and Equity | 12,900.2 | 7,777.4 | 65.9% | 12,589.6 | 2.5% |

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Q1 FY21: CAGL Standalone Performance Highlights



GLP INR 9,680 Cr (+27.0% YoY) NIM 12.6%

Weighted Avg. COB 9.4%

Cost/Income Ratio 31.0%

Opex/GLP Ratio 4.1%

PPOP INR 225 Cr (+37.2% YoY)

PAT INR 64 Cr (-33.6% YoY)

Adj. PAT * INR 168 Cr (+75.5%) ROA 2.2%

ROE 9.4% Capital Adequacy Ratio 23.7%

Tier 1 Ratio 22.4%

Total Equity INR 2,742 Cr

D/E Ratio 2.9x

GNPA 1.63% (60+ dpd)

Provisioning 4.42% (Incl. COVID Buffer 2.39% / INR 223 Cr)

Moratorium Book - % GLP 26% (Jun) / 24% (Jul)

Provisioning covers 16.4% (Jun) / 17.7% (Jul) of Moratorium Book Branches 929 (+23.4% YoY)

Employees 10,576 (+22.4% YoY)

Active Borrowers 28.76 Lakh (+12.2%)

^{*} PAT adjusted excluding INR 140.6 Cr of additional provisions on account of COVID-19 impact in FY21

Q1 FY21: CAGL Standalone P&L Statement



| Profit & Loss Statement (INR Cr) | Q1 FY21 | Q1 FY20 | YoY% | Q4 FY20 | QoQ% | FY20 |
|--|---------|---------|---------|---------|---------|---------|
| Interest income | 489.1 | 364.2 | 34.3% | 454.4 | 7.6% | 1,617.2 |
| - Interest on Loans | 487.8 | 352.5 | 38.4% | 451.4 | 8.1% | 1,588.8 |
| - Income from Securitisation | 0.0 | 10.2 | -100.0% | 0.6 | -100.0% | 22.3 |
| - Interest on Deposits with Banks and FIs | 1.3 | 1.4 | -10.9% | 2.4 | -46.3% | 6.1 |
| Income from Direct Assignment | 18.5 | 6.3 | 191.4% | 0.0 | - | 41.3 |
| Finance Cost on Borrowings | 185.1 | 120.1 | 54.2% | 166.3 | 11.3% | 563.9 |
| Cost on Financial Liability towards Securitisation | 0.0 | 3.5 | -99.9% | 1.4 | -99.6% | 8.8 |
| Net Interest Income | 322.5 | 246.9 | 30.6% | 286.7 | 12.5% | 1,085.9 |
| Non-interest Income & Other Income | 3.1 | 6.1 | -49.0% | 6.7 | -53.0% | 25.8 |
| Total Net Income | 325.6 | 253.1 | 28.6% | 293.4 | 11.0% | 1,111.7 |
| Employee Expenses | 76.7 | 58.6 | 30.8% | 68.2 | 12.5% | 259.6 |
| Other Expenses | 18.9 | 27.6 | -31.5% | 34.4 | -45.2% | 127.3 |
| Depreciation, Amortisation & Impairment | 5.5 | 3.3 | 67.6% | 5.1 | 8.1% | 19.6 |
| Pre-Provision Operating Profit (Excl. Merger Expenses) | 224.5 | 163.6 | 37.2% | 185.7 | 20.9% | 705.1 |
| CAGL-MMFL Merger – Transaction Costs | 0.0 | 0.0 | - | 15.2 | - | 15.2 |
| Pre-Provision Operating Profit | 224.5 | 163.6 | 37.2% | 170.5 | 31.70% | 689.9 |
| Impairment of Financial Instruments | -1.6 | 15.5 | -110.5% | 57.8 | -102.8% | 156.1 |
| Additional Provisions - COVID-19 Impact in FY21 | 140.6 | 0.0 | - | 82.9 | 69.7% | 82.9 |
| Profit Before Tax | 85.5 | 148.1 | -42.3% | 29.8 | 186.7% | 450.9 |
| Total Tax Expense | 21.9 | 52.3 | -58.1% | 7.0 | 212.1% | 123.4 |
| Profit After Tax | 63.6 | 95.8 | -33.6% | 22.8 | 178.9% | 327.5 |
| Key Ratios ¹ | Q1 FY21 | Q1 FY20 | | Q4 FY20 | | FY20 |
| Portfolio Yield | 20.5% | 19.7% | | 19.6% | | 19.4% |
| Cost of Borrowings | 9.4% | 10.3% | | 9.6% | | 9.9% |
| NIM | 12.6% | 12.6% | | 12.0% | | 12.1% |
| Cost/Income Ratio | 31.0% | 35.4% | | 36.7% | | 36.6% |
| Opex/GLP Ratio | 4.1% | 4.8% | | 4.6% | | 4.9% |

¹⁾ Refer Annexure for definition of key ratios

Q1 FY21: CAGL Standalone Balance Sheet



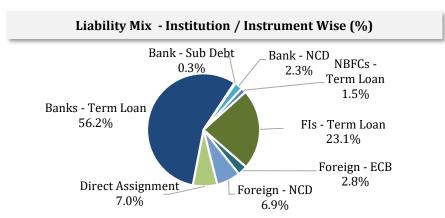
| Balance Sheet (INR Cr) | Q1 FY21 | Q1 FY20 | YoY% | Q4 FY20 | QoQ% | FY20 |
|---|-----------------|---------|---------|----------|--------|----------|
| Cash & Other Bank Balances | 1,172.5 | 526.4 | 122.7% | 580.4 | 102.0% | 580.4 |
| Loans | | | | | | |
| - Balance sheet assets (Net of Impairment Loss Allowance) | 8,850.9 | 6,902.2 | 28.2% | 9,172.6 | -3.5% | 9,172.6 |
| - Securitised assets | 0.0 | 194.4 | -100.0% | 0.0 | - | 0.0 |
| Property, plant and equipment | 22.4 | 21.4 | 4.3% | 24.2 | -7.6% | 24.2 |
| Intangible assets | 14.2 | 8.1 | 76.1% | 12.3 | 15.1% | 12.3 |
| Right to use assets | 63.9 | 13.5 | 372.3%% | 52.9 | 20.7% | 52.9 |
| Other Financial & Non-Financial Assets | 197.2 | 111.4 | 77.0% | 157.9 | 24.9% | 157.9 |
| Investment in MMFL | 661.2 | - | - | 661.2 | 0.0% | 661.2 |
| Total Assets | 10,982.3 | 7,777.4 | 41.2% | 10,661.7 | 3.0% | 10,661.7 |
| Debt Securities | 786.0 | 562.9 | 39.6% | 638.2 | 23.2% | 638.2 |
| Borrowings (other than debt securities) | 7,183.0 | 4,373.5 | 64.2% | 7,159.4 | 0.3% | 7,159.4 |
| Subordinated Liabilities | 7,183.0 25.0 | 25.0 | 0.0% | 25.0 | 0.0% | 25.0 |
| Financial liability towards Portfolio securitised | 0.0 | 187.6 | -100.0% | 0.0 | 0.070 | 0.0 |
| Lease liabilities | 70.8 | 13.8 | 413.0% | 60.1 | 17.8% | 60.1 |
| Other Financial & Non-financial Liabilities | 70.6 175.1 | 156.0 | 12.2% | 109.9 | 59.3% | 109.9 |
| Total Equity | 2,742.4 | 2,458.6 | 11.5% | 2,669.1 | 2.7% | 2,669.1 |
| Total Liabilities and Equity | 10,982.3 | 7,777.4 | 41.2% | 10,661.7 | 3.0% | 10,661.7 |
| Key Ratios ¹ | Q1 FY21 | Q1 FY20 | | Q4 FY20 | | FY20 |
| ROA | 2.2% | 4.8% | | 0.9% | | 3.6% |
| D/E | 2.9 | 2.0 | | 2.9 | | 2.9 |
| ROE | 9.4% | 15.9% | | 3.4% | | 12.9% |
| GNPA (60+ dpd) | 1.63% | 0.55% | | 1.57% | | 1.57% |
| Provisioning ² | 4.42% | 1.10% | | 2.86% | | 2.86% |
| NNPA | 0.00% | 0.00% | | 0.00% | | 0.00% |

¹⁾ Refer Annexure for definition of key ratios

²⁾ Provisioning including management overlay and additional provisions to account for COVID-19 impact in FY21

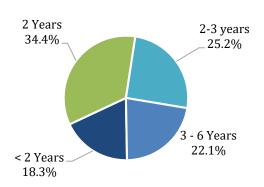
Q1 FY21: Well-Diversified Liability Mix





Note: O/S Direct Assignment (Sold Portion) - INR 592.9 Cr (incl. INR 200cr DA executed in Jun-20)

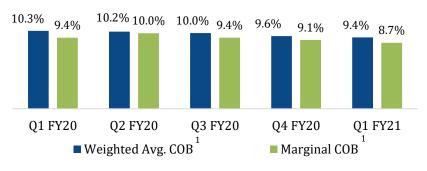
Liability Mix - Tenure Wise (%)



Focus on dynamic liability management

- Focus on long-term funding with a mix of domestic & foreign sources
- Target to meet funding requirement through foreign/long term sources over medium term
- Diverse lenders' base:
 - 26 Commercial Banks, 3 Financial Institutions, 7 Foreign Institutional Investors, 3 NBFCs
- Strong parentage of CreditAccess Asia providing access to diverse global lender base

Cost of Borrowing (%)



1) Refer Annexure for definition

Q1 FY21: Stable Liquidity / ALM Position Backed by Continued Support from Lenders



| Static Liquidity / ALM Position | Fo | or the month | | For Financial | Year |
|-------------------------------------|---------|--------------|---------|-------------------------|---------|
| Particulars (INR Cr) | Jul-20 | Aug-20 | Sep-20 | FY 2021 (Oct-Mar 20) | FY 2022 |
| Opening Cash & Equivalents (A) | 1,171.8 | 1,353.3 | 1,705.6 | 1,171.8 | 2,255.2 |
| Loan recovery [Principal] (B) | 585.0 | 642.5 | 664.0 | 3,515.1 | 4,015.9 |
| Total Inflow (C=A+B) | 1,756.8 | 1,995.9 | 2,369.6 | 4,686.8 | 6,271.0 |
| Borrowing Repayment [Principal] | | | | | |
| Term loans and Others (D) | 318.5 | 222.5 | 406.3 | 2,074.3 | 2,426.8 |
| NCDs (E) | 30.0 | 0.0 | 39.0 | 54.2 | 92.9 |
| Securitisation and DA (F) | 54.9 | 67.8 | 60.0 | 303.2 | 290.3 |
| Total Outflow G=(D+E+F) | 403.5 | 290.3 | 505.3 | 2,431.7 | 2,809.9 |
| Closing Cash & equivalents (H= C-G) | 1,353.3 | 1,705.6 | 1,864.3 | 2,255.2 | 3,461.1 |
| Static Liquidity (B-G) | 181.6 | 352.3 | 158.7 | 1,083.4 | 1,205.9 |

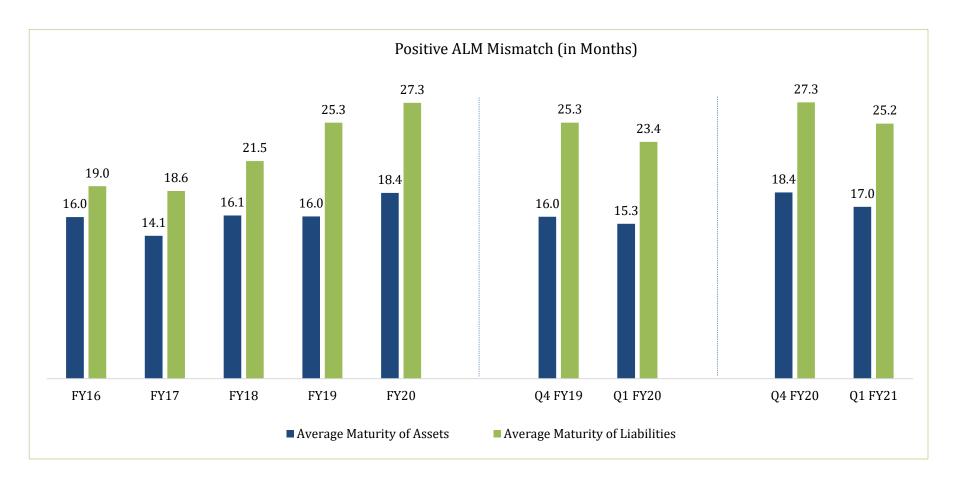
Cash / Bank balance and liquid investments further increased from INR 1,172 Cr on 30th June to INR 1,420 Cr on 30th July

| Debt Drawdowns (INR Cr) | Q1 FY21 | July-20 | Undrawn Sanctions as on 31 st July |
|----------------------------|---------|---------|---|
| FIs – SLS | 355 | - | 75 |
| Banks - TL | 317 | 174 | 50 |
| Banks – DA | 200 | - | - |
| Banks - TLTRO | 195 | 155 | - |
| Banks - PCGS | - | - | 50 |
| Banks – CPs | - | - | 200 |
| Total | 1,067 | 329 | 375 |

Sanctions in pipeline as on 31st July 2020 INR 2,220 Cr

Q1 FY21: Positive ALM Continues To Contribute Growth





Q1 FY21: Stable Credit Ratings



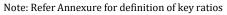
| | | Q1 FY20 | Q1 FY21 |
|---|----------------|----------------|----------------|
| Rating Instrument | Rating Agency | Rating/Grading | Rating/Grading |
| | CRISIL | - | A+ (Stable) |
| Bank facilities | ICRA | A+ (Stable) | A+ (Stable) |
| | Ind-Ra | - | A+ (RWN) |
| | CRISIL | - | A+ (Stable) |
| Non-convertible debentures | ICRA | A+ (Stable) | A+ (Stable) |
| | Ind-Ra | - | A+ (RWN) |
| Subordinated debt | ICRA | A+ (Stable) | A+ (Stable) |
| Commercial Paper | ICRA | A1+ | A1+ |
| Comprehensive Microfinance Grading(Institutional Grading/Code of Conduct Assessment (COCA)) | CRISIL/SMERA | M1C1 | M1C1 |
| Social Rating | M-CRIL | Σα | Σα |
| Social Bond Framework | Sustainalytics | - | Certified |

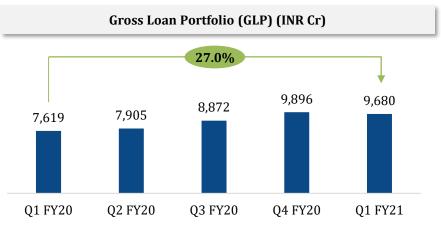
¹⁾ As per SIDBI guidelines, comprehensive Microfinance grading should be done by the same organization (CRISIL is our rating agency)
M1 - Microfinance Institutional Grading - Reflects CRISIL's opinion on the ability of an MFI to conduct its operations in a scalable and sustainable manner
C1 - Social Rating - Expert opinion in the social performance of a financial institution, and likelihood that it meets social goals in line with accepted social values

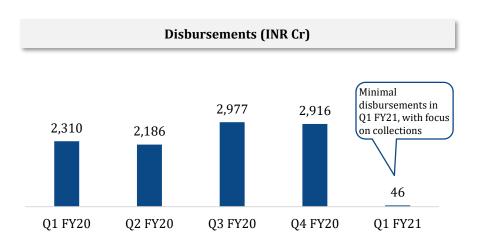
²⁾ CAGL has developed the Social Bond Framework under which it intends to issue social bonds to global investors. CAGL had engaged Sustainalytics to review the Social Bond Framework, dated November 2019 and provide a second-party opinion on the Framework's social credentials and its alignment with the Social Bond Principles 2018 (SBP). Sustainalytics is of the opinion that the CAGL's Social Bond Framework is credible and impactful and aligns with the four core components of the SBP

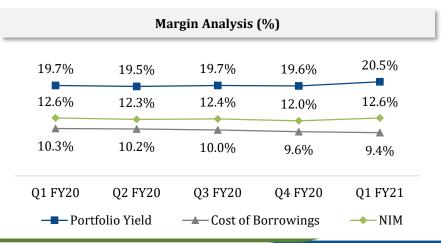
Q1 FY21: Robust Quarterly Performance Trend (1/2)

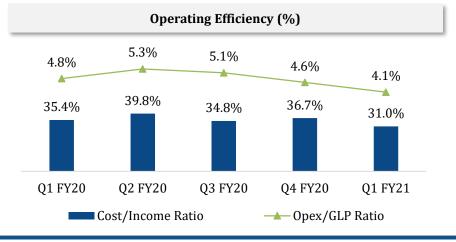








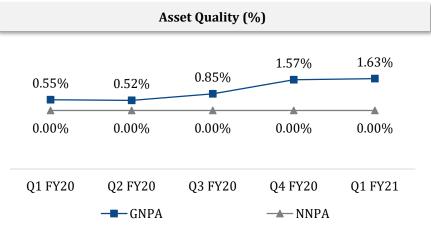


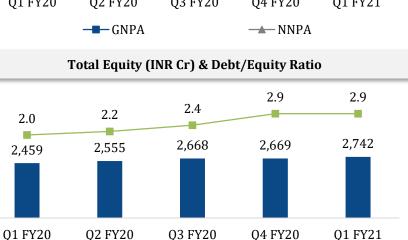


Q1 FY21: Robust Quarterly Performance Trend (2/2)



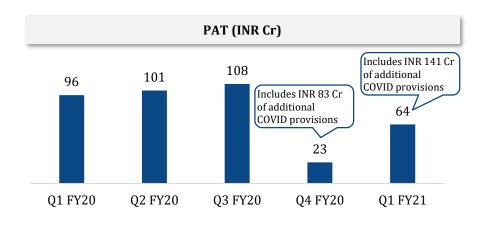
Note: Refer Annexure for definition of key ratios

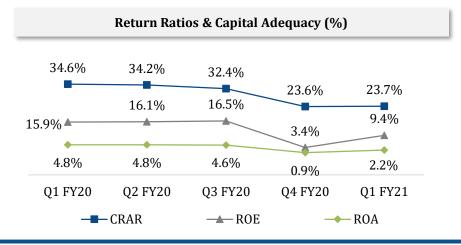




── Debt/Equity Ratio

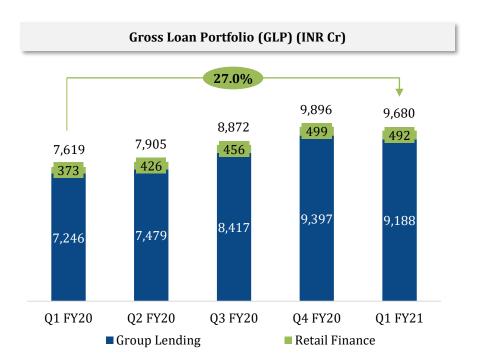
Total Equity

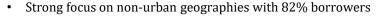




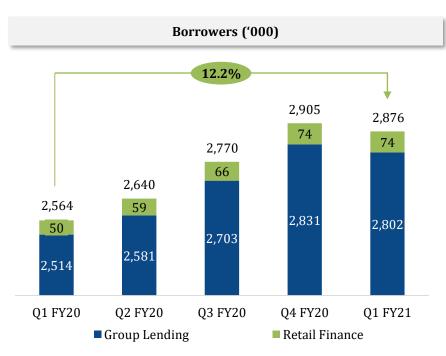
Q1 FY21: Strong Business Traction With Rural Focus...







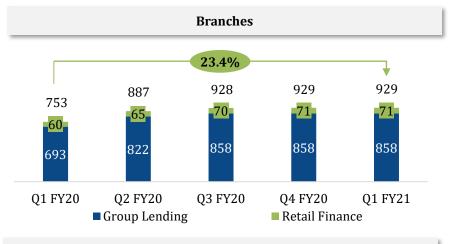
- Group Lending (GL) 94.9%, Retail Finance (RF) 5.1%
- GL Loan Usage Animal Husbandry 45%, Trading 21%, Partly Agri related 14%, Production 8%, Housing 4%, Education 1%, Others 7%



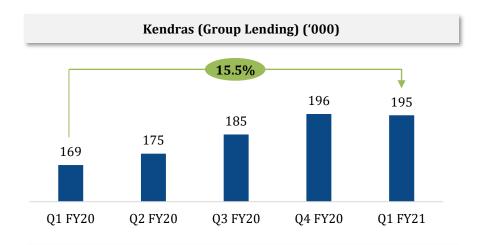
- 9.5 Lakh GL borrowers have completed 3 years, with strong client retention
- Collection frequency: GL (55.1% weekly, 38.8% bi-weekly, 6.1% monthly), RF (100% monthly)
- Collection efficiency: 73.9%

Q1 FY21: ...Backed by Consistent Growth In Infrastructure





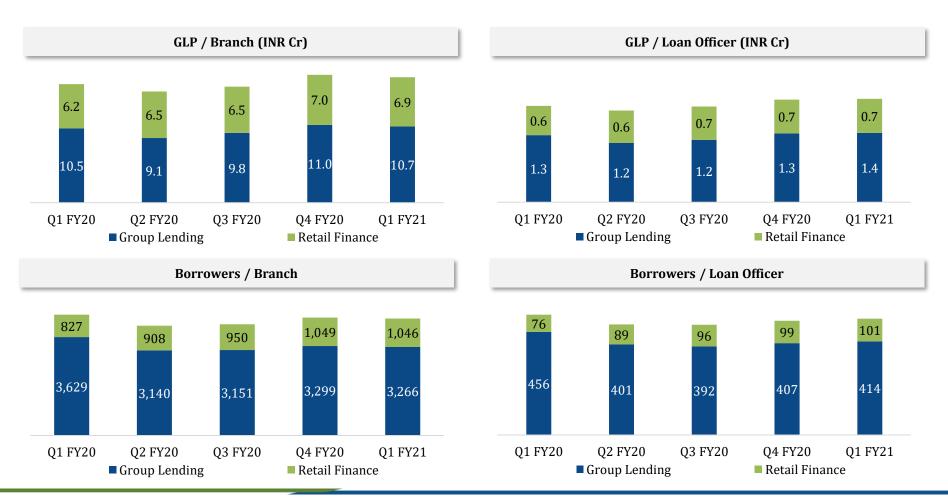






Q1 FY21: ...Along With Sustainable Productivity





Q1 FY21: ...Product Range To Meet Diverse Customer Needs



| GLP - | Q1 | FY20 | Q2] | FY20 | Q3 | FY20 | Q4 l | FY20 | Q1 | F Y21 |
|------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|--------------|
| Product Mix | (INR Cr) | % of Total |
| IGL | 6,454 | 85% | 6,660 | 84% | 7,541 | 85% | 8,447 | 85% | 8,278 | 86% |
| Family Welfare | 264 | 3% | 317 | 4% | 249 | 3% | 168 | 2% | 146 | 2% |
| Home Improvement | 518 | 7% | 482 | 6% | 612 | 7% | 770 | 8% | 753 | 8% |
| Emergency | 10 | 0% | 20 | 0% | 14 | 0% | 13 | 0% | 11 | 0% |
| Retail Finance | 373 | 5% | 426 | 5% | 456 | 5% | 499 | 5% | 492 | 5% |
| Total | 7,619 | 100% | 7,905 | 100% | 8,872 | 100% | 9,896 | 100% | 9,680 | 100% |

| GLP - Avg. O/S Per Loan (INR '000) | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | Q1 FY21 |
|---------------------------------------|---------|---------|---------|---------|---------|
| IGL | 20.9 | 20.5 | 21.4 | 22.2 | 21.9 |
| Family Welfare | 7.6 | 7.2 | 4.8 | 3.0 | 2.7 |
| Home Improvement | 8.2 | 7.5 | 8.0 | 8.8 | 8.8 |
| Emergency | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 |
| Retail Finance | 73.4 | 70.6 | 67.6 | 66.5 | 65.8 |
| Total | 17.8 | 16.8 | 17.3 | 17.9 | 17.8 |

| GLP - Avg. O/S Per Borrower (INR '000) | Q1 FY20 | Q2 FY20 | Q3 FY20 | Q4 FY20 | Q1 FY21 |
|---|---------|---------|---------|---------|---------|
| Group Lending | 28.8 | 29.0 | 31.1 | 33.2 | 32.8 |
| Retail Finance | 75.3 | 72.1 | 68.6 | 67.0 | 66.3 |

Q1 FY21: District Wise Exposure Trend



| Portfolio | Q1 F | Y20 | Q2 F | Y20 | Q3 F | Y20 | Q4 F | Y20 | Q1 F | Y21 |
|-----------------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|
| Exposure of Districts | No. of | % of Total |
| (% of Portfolio) | Districts | Districts |
| < 0.5% | 118 | 69% | 163 | 77% | 180 | 78% | 179 | 78% | 179 | 78% |
| 0.5% - 1% | 19 | 11% | 17 | 8% | 16 | 7% | 19 | 8% | 19 | 8% |
| 1% - 2% | 23 | 14% | 23 | 11% | 24 | 10% | 22 | 10% | 22 | 10% |
| 2% - 4% | 8 | 5% | 8 | 4% | 9 | 4% | 9 | 4% | 9 | 4% |
| > 4% | 2 | 1% | 2 | 1% | 1 | 0% | 1 | 0% | 1 | 0% |
| Total | 170 | 100% | 213 | 100% | 230 | 100% | 230 | 100% | 230 | 100% |

| Borrowers | Q1 I | FY20 | Q2 I | FY20 | Q3 I | FY20 | Q4 I | FY20 | Q1 F | Y21 |
|-----------------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|
| Exposure of Districts | No. of | % of Total |
| (% of Borrowers) | Districts | Districts |
| < 0.5% | 112 | 66% | 158 | 74% | 174 | 76% | 175 | 76% | 175 | 76% |
| 0.5% - 1% | 26 | 15% | 23 | 11% | 22 | 10% | 22 | 10% | 22 | 10% |
| 1% - 2% | 23 | 14% | 24 | 11% | 27 | 12% | 26 | 11% | 26 | 11% |
| 2% - 4% | 8 | 5% | 7 | 3% | 7 | 3% | 7 | 3% | 7 | 3% |
| > 4% | 1 | 1% | 1 | 0% | - | 0% | - | 0% | - | 0% |
| _Total | 170 | 100% | 213 | 100% | 230 | 100% | 230 | 100% | 230 | 100% |

| | Q1 FY20 | | Q2 | Q2 FY20 Q3 | | FY20 Q4 | | FY20 | Q1 | Q1 FY21 | |
|--------------------------|-------------------|------------------------------------|-------------------|------------------------------------|-------------------|------------------------------------|-------------------|------------------------------------|-------------------|------------------------------------|--|
| District in terms of GLP | % of Total GLP | Contribution to QoQ Growth % | |
| Top 1 | 5% | 3% | 5% | 3% | 5% | 3% | 4% | 2% | 4% | -5% | |
| Top 3 | 13% | 9% | 13% | 7% | 12% | 8% | 12% | 7% | 11% | -13% | |
| Top 5 | 19% | 14% | 19% | 10% | 18% | 13% | 17% | 11% | 17% | -19% | |
| Top 10 | 31% | 25% | 31% | 18% | 30% | 22% | 29% | 20% | 29% | -29% | |
| Other | 69% | 75% | 69% | 82% | 70% | 78% | 71% | 80% | 71% | -71% | |

Discussion Summary



Key Business Updates

Consolidated Results Overview

CAGL: Financial & Operational Metrics

MMFL: Financial & Operational Metrics

Investment Rationale

Annexure



Q1 FY21: MMFL Standalone Performance Highlights



GLP INR 2,044 Cr (+6.5% YoY) NIM 11.5%

Weighted Avg. COB 11.2%

Cost/Income Ratio 43.0%

Opex/GLP Ratio 5.1%

PPOP INR 35.0 Cr (-14.7%)

PAT INR 14 Cr (-42.5% YoY)

Adj. PAT * INR 23 Cr (-6.2% YoY)

ROA 2.5%

ROE 13.7%

Capital Adequacy Ratio 23.8%

Tier 1 Ratio 20.0%

Total Equity INR 415.6 Cr

D/E Ratio 3.9x

GNPA 1.58% (90+ dpd)

Provisioning 3.18% (Incl. COVID Buffer 1.12% / INR 22 Cr)

Moratorium Book - % GLP 46% (Jun) / 36% (Jul)

Provisioning covers 6.7% (Jun) / 8.9% (Jul) of Moratorium Book Branches 459 (+14.2% YoY)

Employees 3,637 (+19.4% YoY)

Active Borrowers 11.98 Lakh (+15.9%)

^{*} PAT adjusted excluding INR 11.9 Cr of additional provisions on account of COVID-19 impact in FY21

Q1 FY21: MMFL Standalone P&L Statement



| Profit & Loss Statement (INR Cr) | 01 FY21 | 01 FY20 | YoY% | Q4 FY20 | QoQ% | FY20 |
|--|---------|---------|---------|---------|---------|-------|
| Interest income | 108.1 | 106.9 | 1.1% | 118.0 | -8.4% | 454.9 |
| - Interest on Loans | 101.5 | 101.1 | 0.4% | 108.0 | -6.0% | 422.3 |
| - Income from Securitisation | 5.4 | 4.1 | 32.7% | 8.8 | -38.8% | 27.6 |
| - Interest on Deposits with Banks and FIs | 1.2 | 1.7 | -28.9% | 1.2 | -1.2% | 5.0 |
| Income from Direct Assignment | 0.0 | 0.0 | -20.770 | 6.2 | -100.0% | 10.4 |
| Finance Cost on Borrowings | 45.7 | 44.1 | 3.7% | 48.2 | -5.2% | 185.5 |
| Cost on Financial Liability towards Securitisation | 1.7 | 0.0 | 3.7% | 1.9 | | 103.3 |
| Net Interest Income | | | 2.20/ | 74.1 | -10.3% | 269.8 |
| | 60.7 | 62.8 | -3.3% | | -18.1% | |
| Non-interest Income & Other Income | 0.8 | 2.6 | -68.7% | 2.7 | -69.2% | 10.6 |
| Total Net Income | 61.5 | 65.4 | -6.0% | 76.8 | -19.9% | 280.4 |
| Employee Expenses | 20.5 | 15.6 | 31.5% | 19.3 | 6.2% | 67.4 |
| Other Expenses | 4.8 | 7.7 | -37.4% | 10.5 | -53.9% | 38.3 |
| Depreciation, Amortisation & Impairment | 1.1 | 1.0 | 11.2% | 1.3 | -16.8% | 5.1 |
| Pre-Provision Operating Profit (Excl. Merger Expenses) | 35.0 | 41.1 | -14.7% | 45.6 | -23.2% | 169.6 |
| CAGL-MMFL Merger – Transaction Costs | 0.0 | 0.0 | - | 0.2 | -100.0% | 6.1 |
| Pre-Provision Operating Profit | 35.0 | 41.1 | -14.7% | 45.5 | -22.9% | 163.6 |
| Impairment of Financial Instruments | 4.2 | 5.1 | -18.5% | 12.3 | -65.9% | 46.9 |
| Additional Provisions – COVID-19 Impact in FY21 | 11.9 | 0.0 | - | 10.2 | 16.9% | 10.2 |
| Profit Before Tax | 18.9 | 35.9 | -47.4% | 23.0 | -17.7% | 106.4 |
| Total Tax Expense | 4.9 | 11.6 | -57.7% | -2.1 | -328.8% | 26.7 |
| Profit After Tax | 14.0 | 24.3 | -42.5% | 25.1 | -44.3% | 79.7 |
| Key Ratios ¹ | Q1 FY21 | Q1 FY20 | | Q4 FY20 | | FY20 |
| Portfolio Yield | 21.3% | 21.4% | | 22.3% | | 21.9% |
| Cost of Borrowings | 11.2% | 11.5% | | 11.7% | | 11.6% |
| NIM | 11.5% | 11.7% | | 12.4% | | 11.9% |
| Cost/Income Ratio | 43.0% | 37.2% | | 40.6% | | 39.5% |
| Opex/GLP Ratio | 5.1% | 5.2% | | 5.9% | | 5.5% |

¹⁾ Refer Annexure for definition of key ratios

Q1 FY21: MMFL Standalone Balance Sheet



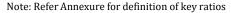
| Balance Sheet (INR Cr) | Q1 FY21 | Q1 FY20 | YoY% | Q4 FY20 | QoQ% |
|---|---------|---------|--------|---------|--------|
| Cash & Other Bank Balances | 102.4 | 63.0 | 62.7% | 137.2 | -25.3% |
| Investment in Mutual Funds | 102.3 | 0.0 | - | 45.0 | 127.3% |
| Loans | | | | | |
| - Balance sheet assets (Net of Impairment Loss Allowance) | 1,811.1 | 1,801.5 | 0.5% | 1,832.0 | -1.1% |
| - Securitised assets | 90.5 | 147.8 | -38.7% | 94.6 | -4.3% |
| Property, plant and equipment | 6.8 | 5.5 | 22.9% | 7.5 | -9.8% |
| Intangible assets | 0.8 | 1.0 | -27.4% | 0.9 | -15.2% |
| Right to use assets | 1.5 | 1.2 | 25.0% | 1.7 | -12.2% |
| Other Financial & Non-Financial Assets | 26.1 | 136.7 | -80.9% | 29.8 | -12.7% |
| Total Assets | 2,141.4 | 2,156.6 | -0.7% | 2,148.7 | -0.3% |
| Debt Securities | 135.4 | 163.9 | -17.4% | 137.3 | -1.4% |
| Borrowings (other than debt securities) | 1,417.3 | 1,317.2 | 7.6% | 1,417.6 | 0.0% |
| Subordinated Liabilities | 76.7 | 50.0 | 53.4% | 74.9 | 2.4% |
| Financial liability towards Portfolio securitised | 67.3 | 137.7 | -51.1% | 80.8 | -16.7% |
| Lease liabilities | 1.6 | 1.2 | 34.1% | 1.8 | -10.1% |
| Other Financial & Non-financial Liabilities | 27.5 | 136.4 | -79.8% | 34.6 | -20.6% |
| Total Equity | 415.6 | 350.2 | 18.7% | 401.6 | 3.5% |
| Total Liabilities and Equity | 2,141.4 | 2,156.6 | -0.7% | 2,148.7 | -0.3% |
| Key Ratios ¹ | Q1 FY21 | Q1 FY20 | | Q4 FY20 | |
| ROA | 2.5% | 4.5% | | 4.5% | |
| D/E | 3.9 | 4.4 | | 4.1 | |
| ROE | 13.7% | 29.0% | | 25.6% | |
| GNPA (90+ dpd) | 1.58% | 1.44% | | 1.60% | |
| Provisioning ² | 3.18% | 1.87% | | 2.35% | |
| NNPA | 0.00% | 0.00% | | 0.00% | |

¹⁾ Refer Annexure for definition of key ratios

²⁾ Provisioning including management overlay and additional provisions to account for COVID-19 impact in FY21

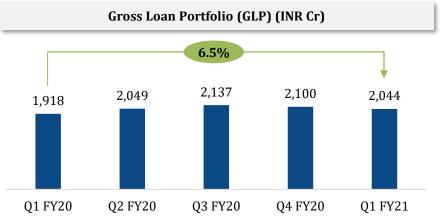
Q1 FY21: Quarterly Performance Trend (1/4)

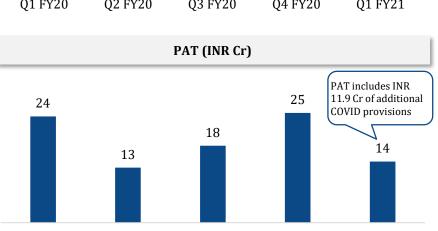




Q1 FY20

Q2 FY20

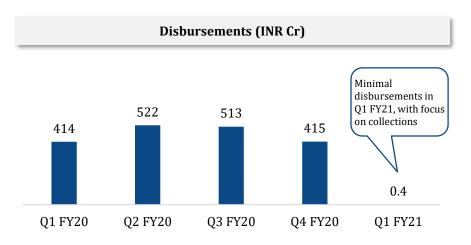


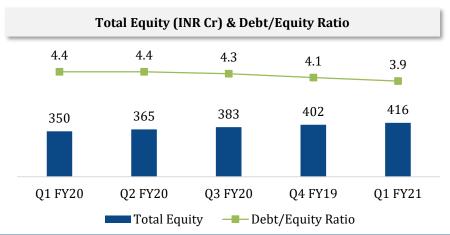


Q3 FY20

Q4 FY20

Q1 FY21



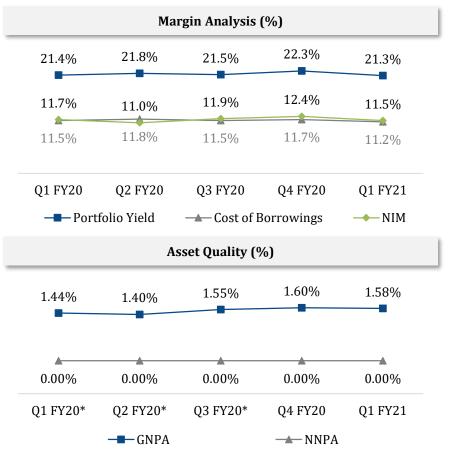


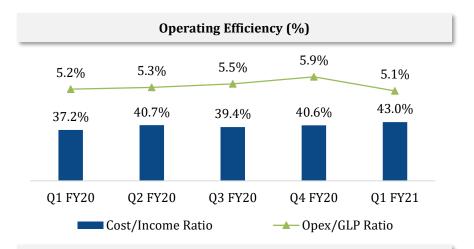
Q1 FY21: Quarterly Performance Trend (2/4)

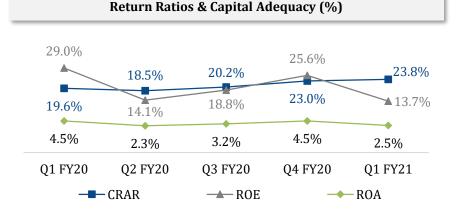




* Based on I-GAAP

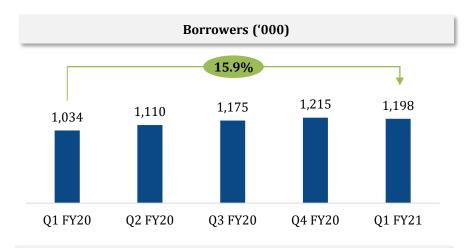


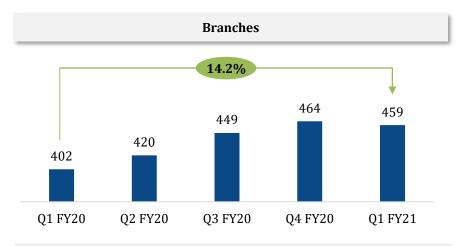


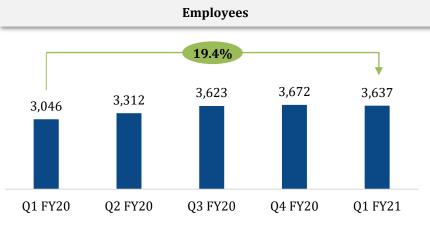


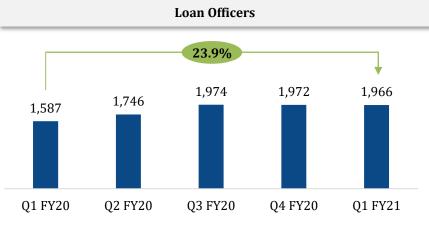
Q1 FY21: Quarterly Performance Trend (3/4)





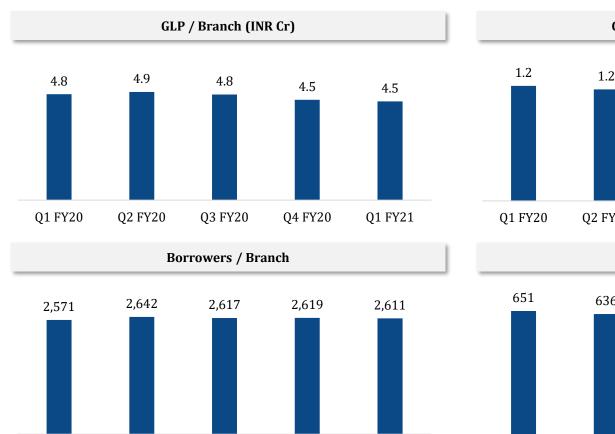






Q1 FY21: Quarterly Performance Trend (4/4)





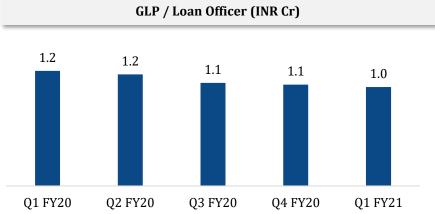
Q4 FY20

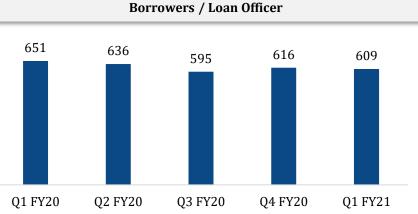
Q1 FY21

Q2 FY20

Q1 FY20

Q3 FY20





Q1 FY21: District Wise Exposure



| Portfolio | Q4 F | Y20 | Q1 FY21 | | | |
|--|---------------------|----------------------------|---------------------|----------------------------|--|--|
| Exposure of Districts (% of Portfolio) | No. of Districts | % of Total Districts | No. of Districts | % of Total Districts | | |
| < 0.5% | 31 | 33% | 31 | 33% | | |
| 0.5% - 1% | 23 | 24% | 22 | 23% | | |
| 1% - 2% | 27 | 28% | 29 | 30% | | |
| 2% - 4% | 12 | 13% | 11 | 12% | | |
| > 4% | 2 | 2% | 2 | 2% | | |
| Total | 95 | 100% | 95 | 100% | | |

| Borrowers | Q4 F | Y20 | Q1 FY21 | | |
|--|---------------------|----------------------------|---------------------|----------------------------|--|
| Exposure of Districts (% of Borrowers) | No. of Districts | % of Total Districts | No. of Districts | % of Total Districts | |
| < 0.5% | 38 | 40% | 38 | 40% | |
| 0.5% - 1% | 20 | 21% | 20 | 21% | |
| 1% - 2% | 23 | 24% | 23 | 24% | |
| 2% - 4% | 12 | 13% | 12 | 13% | |
| > 4% | 2 | 2% | 2 | 2% | |
| Total | 95 | 100% | 95 | 100% | |

| | Q4 FY20 | Q1 FY21 |
|--------------------------|----------------|----------------|
| District in terms of GLP | % of Total GLP | % of Total GLP |
| Top 1 | 5% | 5% |
| Top 3 | 13% | 13% |
| Top 5 | 19% | 19% |
| Top 10 | 32% | 32% |
| Other | 68% | 68% |

Q1 FY21: Diversified Liability, Stable Liquidity, Positive ALM



| Liability Mix - Institution / Instrument Wise | Q1 FY21 |
|--|---------|
| Banks – Term Loan | 49.8% |
| FIs – Term Loan | 19.7% |
| NBFCs – Term Loan | 7.2% |
| Domestic - NCD | 7.3% |
| Sub-Debt | 4.1% |
| Securitisation ¹ | 5.2% |
| Direct Assignment ¹ | 6.8% |

| Liability Mix - Tenure Wise | Q1 FY21 |
|-----------------------------|---------|
| < 2 Years | 19.7% |
| 2 Years | 26.9% |
| 2-3 Years | 36.3% |
| 3-6 Years | 17.1% |

| Credit Rating | Rating Agency | Rating / Grading |
|------------------|------------------|---------------------|
| Bank facilities | CARE / ICRA | BBB+ (OWP) |
| NCDs | CARE / ICRA | BBB+ (OWP) |
| Sub- Debt | ICRA | BBB+ (OWP) |
| MFI | ICRA | M2+ |

OWP - On watch with positive implication

| Static Liquidity / ALM Position | For the month | | |
|-------------------------------------|---------------|--------|--------|
| Particulars (INR Cr) | Jul-20 | Aug-20 | Sep-20 |
| Opening Cash & Equivalents (A) | 204.8 | 166.5 | 200.9 |
| Loan recovery [Principal] (B) | 117.1 | 140.0 | 150.0 |
| Total Inflow (C=A+B) | 321.9 | 306.5 | 350.9 |
| Borrowing Repayment [Principal] | | | |
| Term loans and Others (D) | 139.5 | 87.4 | 94.2 |
| Securitisation and DA (E) | 16.0 | 18.2 | 20.7 |
| Total Outflow G=(D+E) | 155.5 | 105.6 | 114.9 |
| Closing Cash & equivalents (H= C-G) | 166.5 | 200.9 | 236.0 |
| | | | |
| Static Liquidity (B-G) | -38.3 | 34.4 | 35.1 |

Cash / Bank balance and liquid investments further increased from INR 205 Cr on 30th June to INR 216 Cr on 30th July

| Debt Drawdowns (INR Cr) | Q1 FY21 | July-20 | Undrawn Sanctions as on 31 st July | Sanctions in Pipeline as on 31 st July |
|-------------------------------|---------|---------|--|--|
| FIs – SLS | 75 | 100 | - | |
| Banks – TL | 6.3 | - | 25 | 450 |
| Banks – PCGS | - | - | 50 | 473 |
| Total | 81.3 | 100 | 75 | |

¹⁾ Securitisation Book: INR 95.0 Cr, Direct Assignment (Sold Portion): INR 124.2 Cr

Discussion Summary



Key Business Updates

Consolidated Results Overview

CAGL: Financial & Operational Metrics

MMFL: Financial & Operational Metrics

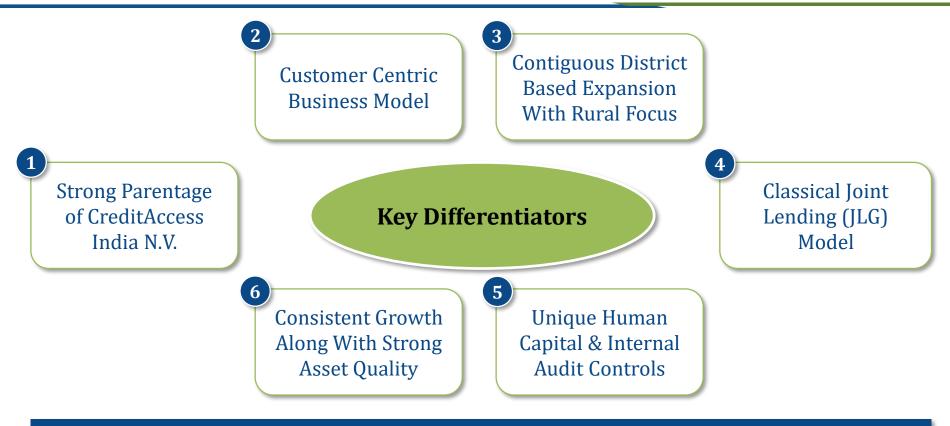
Investment Rationale

Annexure



Investment Rationale





Uniquely positioned to capitalize on the highly underpenetrated credit in rural areas with one of the lowest lending rate & one of the best operating cost efficiency

Strong Parentage of CreditAccess India N.V.





Committed to Micro Finance Business

- CreditAccess India N.V. (CAI) specialises in Micro and Small Enterprises financing
- Widely held shareholding base: 257 shareholders
 - Olympus ACF Pte Ltd. 15.1%, Asian Development Bank 8.6%, individuals/HNIs/Family Offices 76.3%
- Headquartered in Amsterdam, The Netherlands

Strong Financial Support

- Invested through multiple rounds of capital funding along with secondary purchase during 2009 to 2017
- Displayed trust in our business model post demonetisation by infusing INR 550 Cr in FY17
- Provides access to global fundraising opportunities leveraging CAI's network and relationships
- Holds 79.91% in CAGL, committed to hold up to the regulatory requirement in future

Customer Centric Business Model (1/2)





Partnering in growth with diverse product suite catering to entire customer life cycle



One of the lowest lending rate, ~19.60% starting Q2 FY21





Customer flexibility - Even in a group, borrowers can have different borrowing limit, ticket size, disbursement & repayment schedule, no pre-payment penalty



Customer can have multiple loans within the credit line/borrowing limit to meet specific requirements



High customer engagement through predominantly weekly Kendra meetings



Strong focus on client protection in collection, awareness building and grievance resolution

High customer satisfaction 85% Borrower retention rate

Portfolio stability with lower loan run-off

Significant growth from existing customer

Lower customer acquisition cost

Customer Centric Business Model (2/2)



| Loan Type | Customer Centric Products | Purpose | Ticket Size (INR) | Tenure (months) |
|--------------|------------------------------|--|----------------------|--------------------|
| Group | Income Generation Loan(IGL) | Business Investments and Income Enhancement activities | 5,000 - 80,000 | 12-30 |
| Group | Home Improvement Loans | Water Connections, Sanitation and Home Improvement & Extensions | 5,000 - 50,000 | 12-48 |
| Group | Family Welfare Loans | Festival, Medical, Education and Livelihood Improvement | 1,000 - 15,000 | 3-12 |
| Group | Emergency Loans | Emergencies | 1,000 | 3 |
| Individual | Retail Finance Loans | Purchase of inventory, machine, assets or for making capital investment in business or business expansion | Up to 5,00,000 | 6-60 |

Cashless shift based on customer's preference

- Small loans: Cash/Cashless Larger Loans: Cashless
- 100% of branches enabled for cashless disbursements
- Currently, 70%+ disbursements are on cashless mode
- 100% cashless in retail finance business

Retail Finance

- Retail Finance was launched in 2016 to support the enhanced credit needs of our graduated customers, making CAGL 'One stop shop' for various customer requirements
- Currently there are ~11.7 Lakh borrowers (~9.5 Lakh GL borrowers of CAGL and ~2.1 Lakh borrowers of MMFL) who have completed 3 years and are captive potential for retail finance business

Calibrated, Contiguous District Based Expansion Strategy...



Focus on achieving deep penetration within a particular district within three years of commencement of operations

V

Gradual expansion into the next (typically adjoining) district

Systematic methodology in selection of new districts based on availability of infrastructure, competition, historical performance trend, socio-economic risk, growth potential

<

Contiguous expansion provides significant scale and diversification advantages

V

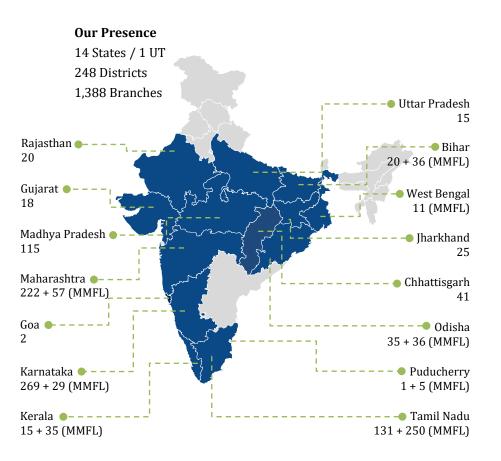
Familiarity of the loan officers with demographics of nearby districts enables effective customer evaluation and better servicing

V

Lower exposure to a particular district (97% of districts <=2% of GLP, No single district has > 5% of total GLP)

...Leading To Geographic Diversification





| Branch Network | Q1 FY21 CAGL + MMFL | Q1 FY21 % Share |
|--------------------|------------------------|--------------------|
| Karnataka | 298 | 21.5% |
| Maharashtra | 279 | 20.1% |
| Tamil Nadu | 381 | 27.4% |
| Madhya Pradesh | 115 | 8.3% |
| Other States & UTs | 315 | 22.7% |
| Total | 1,388 | 100.0% |

| Borrowers ('000) | Q1 FY21 CAGL + MMFL | Q1 FY21 % Share |
|--------------------|------------------------|--------------------|
| Karnataka | 1,248 | 31.1% |
| Maharashtra | 895 | 22.3% |
| Tamil Nadu | 1,098 | 27.4% |
| Madhya Pradesh | 320 | 8.0% |
| Other States & UTs | 451 | 11.2% |
| Total | 4,011* | 100.0% |

| GLP (INR Cr) | Q1 FY21 CAGL + MMFL | Q1 FY21 % Share |
|--------------------|------------------------|--------------------|
| Karnataka | 4,691 | 40.0% |
| Maharashtra | 2,837 | 24.2% |
| Tamil Nadu | 2,334 | 19.9% |
| Madhya Pradesh | 892 | 7.6% |
| Other States & UTs | 970 | 8.3% |
| Total | 11,724 | 100.0% |

* Excluding 63,604 (2.2%) Common Borrowers

...And Deeper Presence with Rural Focus







| GLP | Q1 FY21 (CAGL + MMFL) | |
|----------------------------------|-----------------------|-------------------------|
| Exposure of Districts (% of GLP) | No. of Districts | % of Total Districts |
| < 0.5% | 187 | 75% |
| 0.5% - 1% | 26 | 10% |
| 1% - 2% | 28 | 11% |
| 2% - 4% | 7 | 3% |
| > 4% | 0 | 0% |
| _ Total | 248 | 100% |

| | Q1 FY21 (CAGL + MMFL) | |
|--------------------------|-----------------------|--|
| District in terms of GLP | % of Total GLP | |
| Top 1 | 4% | |
| Top 3 | 10% | |
| Top 5 | 15% | |
| Top 10 | 24% | |
| Other | 76% | |

Classical JLG Lending Model



Group Formation

- Group: 5-10 members
- · Kendra: 2-6 groups
- KYC Docs collection
- Basic intro about CAGL and processes

Data Entry & CB Check

- · Data entry into CBS at RPCs
- Credit Bureau check

Group Confirmation

- · CGT by LO for 5 days
- Re-interviews by BM followed by compulsory house visits
- GRT by AM, ad-hoc verifications and group approval

Kendra Meetings

- Weekly / Fortnightly meetings
- Duration: 30-45 mins



- First loan for income generation activity only
- ✓ Mandatory credit bureau checks
- ✓ Compulsory home visits prior to acquiring a new customer
- ✓ Disbursement at branch (predominantly to Borrower's bank account)
- ✓ Loan utilization check post disbursement

Loan Applications

- · LAs submitted at Kendra
- Subject to Group's approval, LA accepted by LO for further processing



Loan Repayment

- · Predominantly weekly collections
- Signature by LO, collection sheet carried back to the branch
- Update in CBS

Loan Disbursal

- SL given to customer post group's reconfirmation
- Customer to visit branch for disbursal and passbook with repayment schedule

Loan Sanction

- Approval by BM/sanctioning authority
- CB check by HO (typically within 2 days)
- Entry in CBS

Loan Evaluation

- Compulsory visit by LO to customer's house
- Assessment of repayment capacity
- · Prepare CFS based on loan type

Note: CB: Credit Bureau, CBS: Core Banking System, RPC: Regional Processing Center, CGT: Compulsory Group Training, LO: Loan Officer, BM: Branch Manager, CFS: Cash Flow Statement, AM: Area Manager, LA: Loan Application, HO: Head Office, SL: Sanction Letter, KM: Kendra Meeting

Unique Human Capital, Internal Audit & Controls



Unique Human Capital Well-established Operational Structure Business Heads Zonal Managers Regional / Divisional Multiple layers Heads of checks during customer selection. **Area Managers** loan sanctioning, loan disbursement. **Branch Managers** loan utilization check Loan Officers **Branches**

Sound Understanding of Rural Market

- ~90% of employees are hired fresh from rural communities
- ~40%-45% of employees are from families of active customers

Highly Efficient Workforce

- In-house 4-weeks pre-hiring training program
- Compulsory rotation of loan officers annually and branch managers bi-annually for varied job experience and work satisfaction
- Employee incentives delinked from disbursement or collections, and linked to number of customers serviced and quality of service
- High employee retention rate

Internal Audit & Controls

- Internal audit frequency 6 times in a year at branches, 4 times at regional offices, 4 times at head office
- Internal audit teams are responsible for HO, branch and field audits
- Internal audit of back-end process at head office
- The Audit Committee of our Board is updated every quarter on significant internal audit observations, compliances, risk management practices and control systems

Discussion Summary



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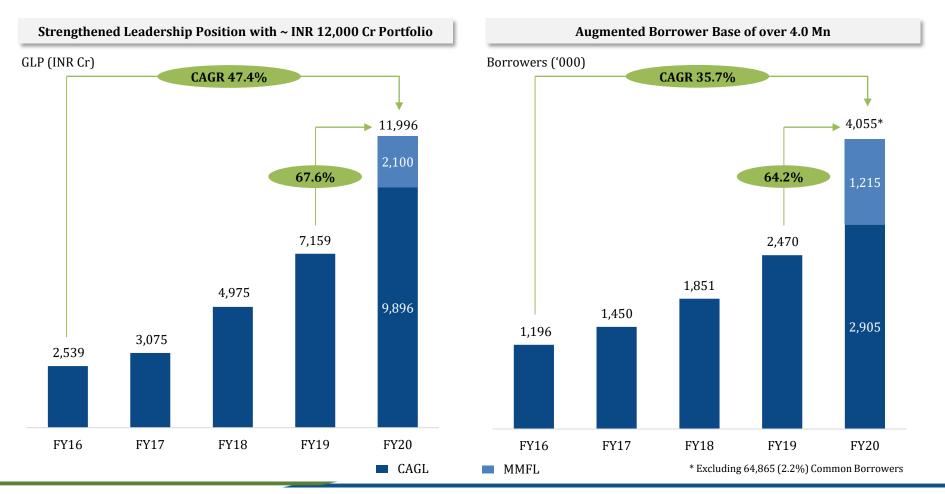
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Leading MFI with Expanded Scale & Footprint (1/2)

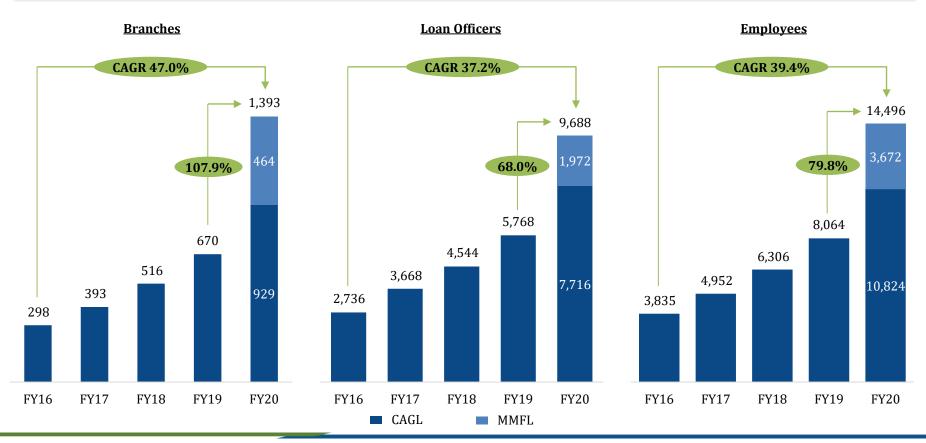




Leading MFI with Expanded Scale & Footprint (2/2)

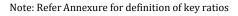


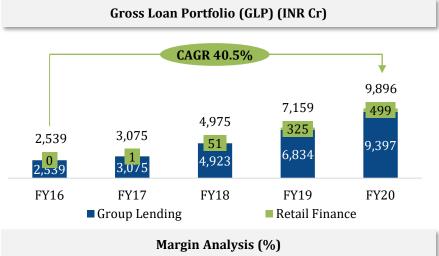
Expanded Branch Network & Human Infrastructure to Drive Future Growth

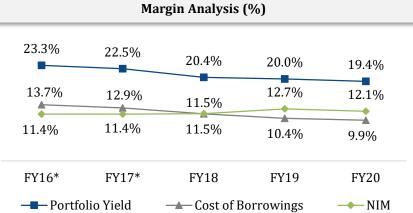


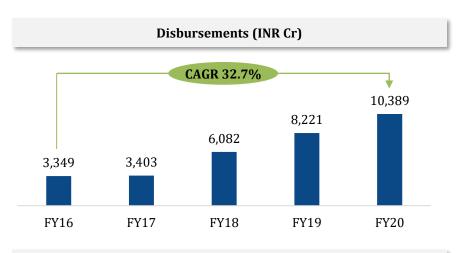
CAGL Standalone Historical Performance Trend (1/3)

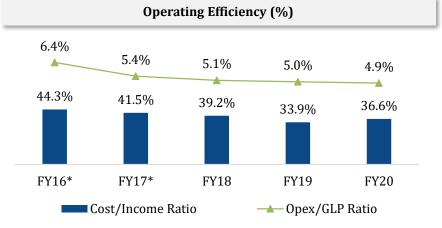






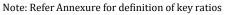


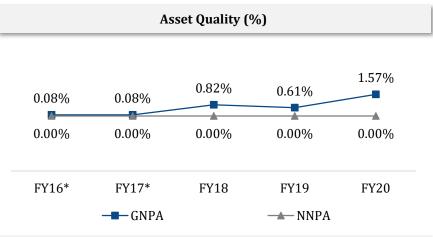


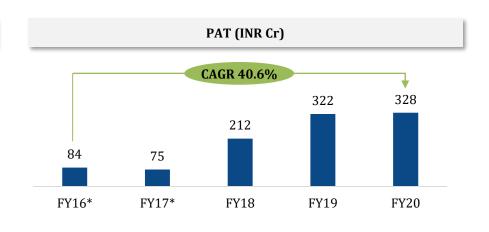


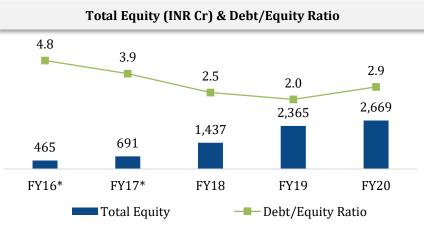
CAGL Standalone Historical Performance Trend (2/3)

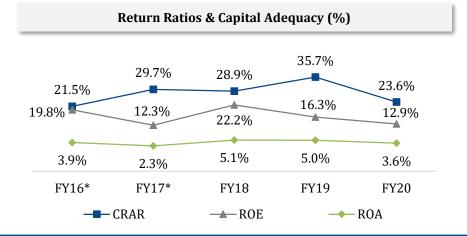






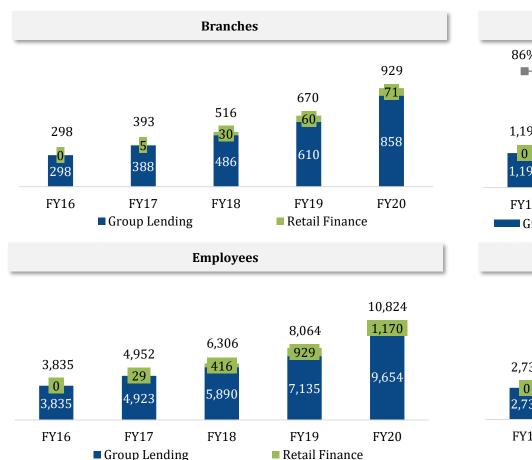


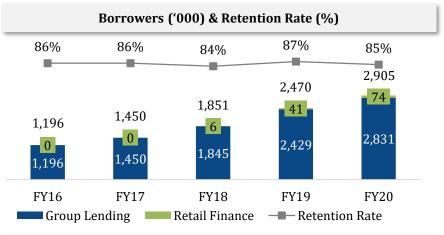


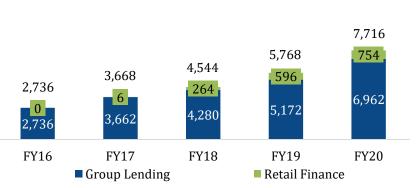


CAGL Standalone Historical Performance Trend (3/3)









Loan Officers

Key Ratios: Definitions



- 1. Portfolio Yield = (Interest on loans processing fees + Income from securitisation)/ Avg. quarterly on-book loans
- 2. Cost of Borrowings / Weighted Avg. COB = (Borrowing cost finance lease charges) / Monthly average borrowings
- 3. Marginal COB = (Borrowings availed during the period * interest rate + processing fees and other charges) / Borrowings availed during the period
- 4. NIM = (NII processing fees, interest on deposits, income from direct assignment + finance lease charges) / Avg. quarterly on-book loans
- 5. Cost/Income Ratio = Operating cost / Total Net Income
- 6. Opex/GLP Ratio = Operating cost / Avg. quarterly GLP
- 7. ROA = PAT/Avg. Quarterly Total Assets (including direct assignment) (Annualized), ROE = PAT/Avg. Quarterly Total Equity (Annualized)
- 8. Debt = Debt Securities + Borrowings (other than debt securities) + Subordinated Liabilities
- 9. GNPA = Stage III (ECL) exposure at default / (Sum of exposure at default of Stage I + Stage III + Stage III)

Provisioning Policy



| | RBI Norms | |
|-------------------------|------------------------|-------------|
| | Standard Assets | 0-90 days |
| Asset Classification | Sub-Standard Assets | 91-180 days |
| | Loss Assets | >180 days |

| IND-AS | | | | |
|-----------|------------|--|--|--|
| Stage I | 0-30 days | | | |
| Stage II | 31-90 days | | | |
| Stage III | >90 days | | | |

| CAGL Policy | | | |
|-------------|--|--|--|
| 0-15 days | | | |
| 16-60 days | | | |
| >60 days | | | |

| MMFL Policy |
|-------------|
| 0-30 days |
| 31-90 days |
| >90 days |

| | RBI Norms | | |
|-----------------------|--|--|--|
| Provisioning Norms | Higher value among the following: • 1% of on-book Loan Assets; or | | |
| | [50% of aggregate overdue loan installments in respect of Sub- Standard Loan Assets; and | | |
| | 100% of aggregate overdue loan installments in respect of Loss Loan Assets] | | |

| IND-AS | | | | |
|-----------|--------------------|--|--|--|
| Stage I | | | | |
| Stage II | ECL Methodology | | | |
| Stage III | | | | |

| CAGL Policy | | | |
|-------------------------------|------------|--|--|
| Provisioning | Write-offs | | |
| 4.42%# of EAD (Q1 FY21) | >270 days | | |

| MMFL Policy | | | | |
|--------------------------------|------------|--|--|--|
| Provisioning | Write-offs | | | |
| 3.18% # of EAD (Q1 FY21) | >180 days | | | |

^{, #} CAGL - 2.04% ECL + 2.39% additional provisions to account for COVID-19 impact in FY21, # MMFL - 2.06% ECL + 1.12% additional provisions to account for COVID-19 impact in FY21

Accounting Impact of Business Combination

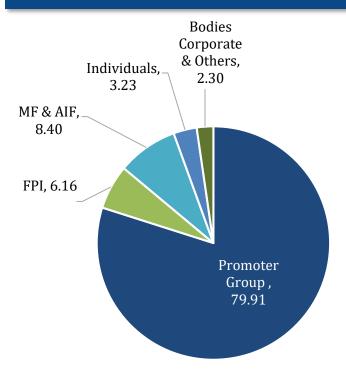


| As on Acquisition Date (INR Cr) | 18th March 2020 | Acquisition Date | % Stake | Amount (INR Cr) | |
|--|-----------------|--|--|--------------------|--|
| MMFL Total Equity | 393.2 | 18th March 2020 | 75.64% | 657.4 | |
| Less: Statutory Reserve | 60.5 — | 31st March 2020 | 0.44% | 3.8 | |
| Book Value of Net Assets Acquired | 332.7 | Total | 661.2 | | |
| Add: Fair Value of Customer Relationship | 162.8 — | Balance Sheet | Included in Total Equity in Consolidated Balance Sheet | | |
| Less: Fair Value Adjustments (Loans, Borrowings, Contingent Liabilities) | 7.0 | | | | |
| Less: Deferred Tax Liability @ 25.17% | 39.2 | Included in Intangible Assets in Consolidated Balance Sheet | | | |
| Fair Value of Net Assets Acquired (A) | 449.3 | | | | |
| Less: Fair Value of Non Controlling Interest (NCI) - 24.36% * (A) | 109.0 | Separately accounted | d in Consolidated | Balance Sheet | |
| Fair Value of Net Assets Acquired - 75.64% Stake (B) | 339.8 | As on 18 th March 2020 = INR 109.0 Cr As on 31 st March = INR 108.9 Cr (INR 109.0 Cr – 0.44% * (A) + INR 1.9 Cr Profit | | | |
| Purchase Consideration - Acquisition of 75.64% Stake in MMFL (C) | 657.4 | | | | |
| Goodwill (C - B) | 317.6 | Separately accounted | d in Consolidated | l Balance Sheet | |

Shareholding Structure



Shareholding Pattern (%) - June 2020



Top 10 Investors - June 2020

Eastspring Investments India

HDFC Life Insurance

ICICI Prudential Banking & Financial Services Fund

ICICI Prudential Life Insurance Company

IIFL AMC

Kotak Mahindra (International) Limited

Manning & Napier (Rainier International)

Nippon MF

Schroders

Taiyo Pacific Partners

Information Technology



Key Technology Initiatives



Key Technology Partners



(Core Banking Solution)



(Email and Collaboration)



(End to end insurance claim management)



(Audit automation)



(Business Intelligence Tool)



Recovery
Infrastructure)



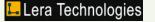
(Mobility solution)



(Cloud based email solution)



(Network & Server protection)



(Data Warehouse solution)



(Digital customer engagement platform)



(Business Intelligence & Reporting)

Community Focus





CreditAccess Grameen certified as 'Great Place to Work' and ranked among 'Top 25 – India's Best Workplaces in BFSI 2020'



CreditAccess Grameen awarded with 'Outstanding Contribution to Rural Entrepreneurship and Empowerment' at 2nd ed. of CNBC-AWAAZ CEO Awards



Awarded **Microfinance Institution of the Year Award 2019** at the Inclusive Finance India Awards 2019 held in New Delhi



Awarded with 'Water.org and Sa-dhan Awards' for **Water and Sanitation Credit Financing – 2019** under 'Large NBFC-MFI category'



Awarded Winner in NBFC Category for FY 2017-18 by FE India's Best Banks



SKOCH Resilient India Award 2017 for 'Sanitation Loan'



2017 ISC FICCI Sanitation Awards for Best Financial Accessibility



2015 Large MFI Award



Comprehensive Micro Finance Grading - M1C1



Social Rating - $\sum \alpha$ (retained)



Client Protection Certification

- Company aims to meet its responsibility towards society through:
 - Diligently follow responsible financing practices & client protection principles
 - · Ensure transparency with all stakeholders
 - Design products & processes appropriate to customers changing needs
 - Conduct awareness programs on financial literacy, water, sanitation, education etc.
 - Undertake Customer/s awareness workshops to promote financial literacy to the customers through associate entities
 - Track social performance and poverty progress on a continuous basis
- Client Protection Principles, Responsible Financing & Social Values continue to reflect in company's positioning in the industry with relevant products and processes

COVID-19 CSR Initiatives



In the backdrop of COVID-19 pandemic situation in India, CAGL has decided to focus its CSR activities in towards following activities –

- Preventive and precautionary activities
- Support communities in dealing with COVID-19 issues
- Support communities in recovering from COVID-19 infection

The following activities were selected and executed in the COVID-19 affected areas in all CAGL operating states and districts

- Distribution of PPE kits N95 mask, sanitizers, hand gloves, shoe rapper, spectacle, gown, cotton and spirit
- Distribution of medical kits 50 masks, 50 sanitizers -100ml and 50 pair of hand gloves
- Distribution of groceries
- Distribution of thermal scanners

| Type Of Activity | Target Beneficiaries | Number of Institutions / Locations | Number of Beneficiaries | Number of Kits |
|---|--|--|----------------------------|-------------------|
| Groceries Kits | Gram panchayat staff, municipal workers, CAGL customers (affected by Nisarga cyclone), corporation offices | 81 | 6,247 | 6,247 |
| Medical Kits | Police stations, health centers, municipal workers, gram panchayat staff, corporation offices, taluk offices, tahsildhar offices, Asha workers, anganwadi workers, media staff, press club, church & mosque staff | 2,343 | 1,43,754 | 3,732 |
| PPE Kits / Quarantine Centre Items | doctors, hospitals, quarantine centers | 6 | 315 | 175 |
| Thermal Scanners and other Items | police stations, municipal offices, tahsildhar offices | 99 | 7,421 | 98 |
| Total | | 2,529 | 1,57,737 | 10,252 |

COVID-19 CSR Initiatives



| State | Number of Beneficiaries | Health Kits | Grocery Kits | PPE Kits | Thermal Scanners &others |
|----------------|----------------------------|----------------|-----------------|-------------|--------------------------------|
| Karnataka | 73,471 | 1,675 | 4,922 | - | 1 |
| Maharashtra | 40,420 | 889 | 545 | 175 | 11 |
| Tamil Nadu | 23,245 | 528 | 710 | - | 81 |
| Madhya Pradesh | 3,748 | 192 | - | - | - |
| Chhattisgarh | 2,941 | 100 | - | - | - |
| Odisha | 918 | 26 | - | - | - |
| Jharkhand | 1,600 | 33 | - | - | 5 |
| Bihar | 1,795 | 37 | - | - | - |
| Rajasthan | 4,937 | 115 | - | - | - |
| Gujarat | 1,723 | 43 | - | - | - |
| Kerala | 1,412 | 56 | - | - | - |
| Uttar Pradesh | 497 | 28 | - | - | - |
| Goa | 960 | 10 | - | - | - |
| Puducherry | 70 | - | 70 | - | - |
| Total | 1,57,737 | 3,732 | 6,247 | 175 | 98 |











For Further Queries:

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