

CreditAccess Grameen Limited

(Formerly known as Grameen Koota Financial Services Pvt. Ltd.)

National Stock Exchange of India Limited

Bandra Kurla Complex Bandra (East)

The Exchange Plaza

Scrip code: CREDITACC

Mumbai 400051

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CIN: L51216KA1991PLC053425

November 06, 2020

BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street Mumbai 400001 Scrip code: **541770**

Dear Sir/Madam,

Subject: Intimation of Investor Presentation

Further to our Intimation dated November 04, 2020 regarding the Investor Call, we hereby enclose the Investor Presentation for Quarter and Half Year ended September 2020.

Thanking you,

Yours sincerely,

For CreditAccess Grameen Limited

M J Mahadev Prakash Head - Compliance, Legal & Company Secretary Membership No: A16350









CreditAccess Grameen Limited
Q2 & H1 FY21 Investor Presentation
November 2020

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Discussion Summary



Key Business Updates

Consolidated Results Overview

CAGL: Financial & Operational Metrics

MMFL: Financial & Operational Metrics

Investment Rationale

Annexure



Key Business Highlights – Consolidated (1/2)



Q2 FY21: Strong Operating Performance

- PPOP grew 26.9% YoY to INR 196.9 Cr
- NII grew 31.6% YoY to INR 330.9 Cr
- GLP grew 41.5% YoY to INR 11,183 Cr
- Borrowers grew 47.0% YoY to 38.81 Lakh
- Branch Network grew 56.5% YoY to 1,388
- Employee Base grew 47.2% YoY to 14,454

Improving Collections Trend

- Top priority on collections, connect with customers, customers health and employee health
- New disbursements during Q2 FY21 were made only to borrowers making on-time payments
- New customer additions commenced in October, indicating normal business growth going forward
- Collection efficiency improved MoM despite localized lockdowns / restrictions
 - CAGL: 74% in June to 88% in September / 89% in October
 - MMFL: 54% in June to 83% in September / 85% in October
- Majority of customers have resumed repayments
 - CAGL: ~92% customers paid full/partial in September
 - MMFL: ~93% customer groups paid full/partial in September
- Activation of non-paying customers
 - CAGL: ~24% of non-paying customers in September paid in October
 - MMFL: ~33% of non-paying customers in September paid in October

Key Business Highlights – Consolidated (2/2)



Adequate Risk & Capital Buffers

- Conservative provisioning policy to build adequate risk buffers in place
 - CAGL: Total ECL of 5.35% against GNPA of 1.82%/ 1.66%*, standard asset provisioning buffer (excl. GNPA) of 3.53%
 - MMFL: Total ECL of 4.30% against GNPA of 1.52%/
 1.21%*, standard asset provisioning buffer (excl. GNPA) of 2.78%
- CRAR: CAGL 26.4% (Tier 1: 25.6%), MMFL 25.0% (Tier 1: 21.0%)
 - Strong parentage acting as the potential backstop

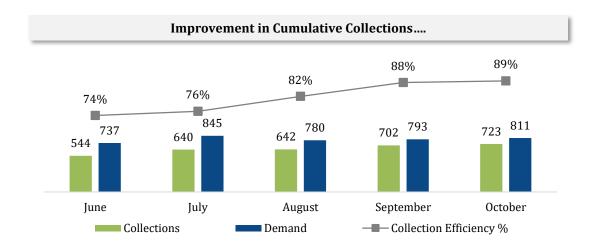
Robust Liquidity Position

- INR 1,905.8 Cr cash / bank balance and liquid investments as on 30th September 2020
- CAGL: INR 1,662.0 Cr (15.1% of total assets)
- MMFL: INR 243.9 Cr (11.6% of total assets)
- Continued support from lenders in Q2 FY21
- INR 1,176 Cr drawdowns in Q2 FY21
 - CAGL: INR 883 Cr, MMFL: INR 293 Cr
- INR 1,242 Cr undrawn sanctions as on 30th September 2020
 - CAGL: INR 977 Cr, MMFL: INR 265 Cr
- INR 2,345 Cr sanctions in pipeline as on 30th September 2020
 - CAGL: INR 1,980 Cr, MMFL: INR 365 Cr
- Further, INR 800 Cr raised through Qualified Institutional Placement in October 2020

^{*} Considering no change in NPA recognition after 31st August in accordance with hon'ble Supreme Court Order

Encouraging Collections Trend (CAGL)





....Gaining Momentum Across Different States

CE %	June	July	August	September	October
Karnataka	78%	78%	86%	91%	92%
Maharashtra	62%	65%	72%	80%	81%
Tamil Nadu	75%	79%	86%	94%	94%
Madhya Pradesh	81%	88%	88%	91%	92%
Others	86%	87%	87%	92%	92%
Total	74%	76%	82%	88%	89%

Collections temporarily slowed in 2nd half of October due to i) cyclonic floods in certain parts of Maharashtra and Karnataka, ii) intermittent lockdown imposed in Chhattisgarh, and iii) brief period of festivities in 2nd half of October. The situation is expected to improve in November and December.

....With Increasing Customer Activation

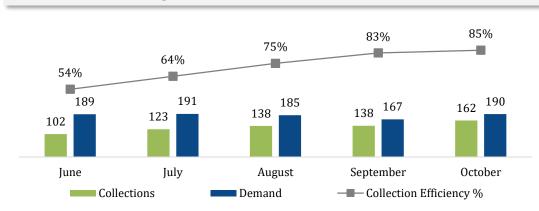
	Zero Payment Customers % in September	Activation % in October
Karnataka	7%	22%
Maharashtra	13%	24%
Tamil Nadu	4%	37%
Madhya Pradesh	8%	26%
Others	6%	21%
Total	8%	24%

Overall, 24% of customers who didn't pay in September, have paid in October

Encouraging Collections Trend (MMFL)



Improvement in Cumulative Collections....



....Gaining Momentum Across Different States

CE %	June	July	August	September	October	
Tamil Nadu	54%	66%	77%	83%	85%	
Maharashtra	45%	56%	72%	76%	78%	
Odisha	43%	43%	63%	81%	85%	
Bihar	66%	75%	71%	86%	91%	
Others	60%	68%	74%	85%	88%	
Total	54%	64%	75%	83%	85%	

....With Increasing Customer Activation

	Zero Payment Groups % in September	Activation % in October
Tamil Nadu	7%	31%
Maharashtra	9%	26%
Odisha	10%	43%
Bihar	4%	57%
Others	6%	39%
Total	7%	33%

Overall, 33% of customers who didn't pay in September, have paid in October

Qualified Institutional Placement (QIP) Update



Objective:

- Achieve compliance with Minimum Public Shareholding ('MPS') norm stipulated by SEBI, well in advance of the 3-year timeline (post IPO) ending in August 2021
- Raise adequate capital to support the combined business growth (CAGL + MMFL) from FY22 onwards

OIP Timeline:

- The entire process was successfully completed within 30 days
- 144A Offering was planned to provide the Company an opportunity to market the issue to US investors
- Issue opened on 5th October 2020 and closed on 8th October 2020

QIP Proceeds:

- Base amount to be raised to comply with MPS norm INR 675 Cr
- Actual amount raised INR 800 Cr as against investor demand of INR 944 Cr (1.2x subscription on actual amount and 1.4x subscription on base amount)
- 1,13,15,323 new shares issued at an issue price of INR 707.00 (QIP floor price was INR 707.69)
- New shares have resulted in overall dilution of 7.9% on pre-issue basis and 7.3% on post-issue basis
- Promoter shareholding reduced from 79.9% pre-issue to 74.1% post issue (comfortably within the 75% threshold)

QIP Book: Investor Details

Investor Participation

T Rowe Price

Kotak Offshore

Tata AIA Life Insurance

Nomura Asset Management

HDFC Life Insurance

ICICI Prudential MF

Nippon MF

Millennium Investment Management

Max Life Insurance

Principal Global

Segantii

Factorial Asset Management

WCM Investment Management

Taiyo Pacific Partners

Motilal Oswal MF

Pacific Alliance Group / Polymer Capital

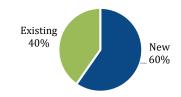
Moon Capital

Schonfeld

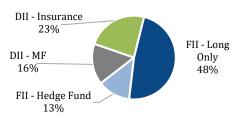
MS Proprietary Fund

Edelweiss MF

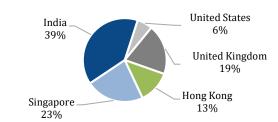
QIP Book: Existing Vs. New Investors



QIP Book: Investor Type



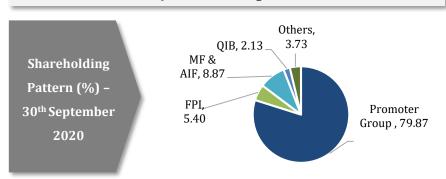
QIP Book: Geographical Mix



Shareholding Structure



Pre-QIP Shareholding Structure



Top 10 Institutional Investors - 30th September 2020

Nippon MF

IIFL AMC

ICICI Prudential Life Insurance Company

Taiyo Pacific Partners

Eastspring Investments India

ICICI Prudential Banking & Financial Services Fund

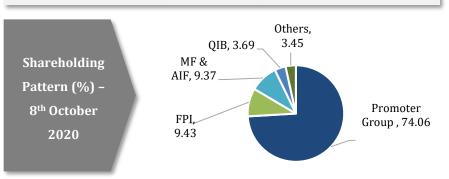
Schroders

Motilal Oswal MF

Tata AIA Life Insurance

Rainier International (Manning & Napier)

Post-QIP Shareholding Structure



Top 10 Institutional Investors - 8th October 2020

Nippon MF

IIFL AMC

T Rowe Price

Tata AIA Life Insurance

ICICI Prudential Banking & Financial Services Fund

ICICI Prudential Life Insurance Company

HDFC Life Insurance Company

Taiyo Pacific Partners

Kotak Funds - India Midcap Fund (Kotak Offshore)

Nomura AMC

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Q2 FY21: Consolidated Performance Highlights



GLP INR 11,183 Cr (+41.5% YoY) Active Borrowers 38.81 Lakh (+47.0%) Branches 1,388 (+56.5% YoY)

Employees 14,454 (+47.2% YoY)

PPOP INR 197 Cr (+26.9% YoY) PAT INR 80 Cr (-21.1% YoY) ROA 2.4%

ROE 10.7%

Total Equity INR 2,995 Cr

D/E Ratio 3.2x

GNPA 1.77%/ 1.58% *

Provisioning 5.17%

Standard Asset Provisioning (Excl. GNPA) 3.40%

 $^{^*}$ Considering no change in NPA recognition after 31^{st} August in accordance with hon'ble Supreme Court Order

Q2 FY21: Consolidated P&L Statement



Profit & Loss Statement (INR Cr)	Q2 FY21	Q2 FY20	YoY%	Q1 FY21	QoQ%	H1 FY21	H1 FY20	YoY%
Interest income	567.4	381.9	48.6%	597.4	-5.0%	1,164.8	746.1	56.1%
- Interest on Loans	556.5	373.2	49.1%	588.6	-5.6%	1,146.1	725.7	57.9%
- Income from Securitisation	4.4	8.1	-46.0%	6.4	-18.4%	9.8	18.4	-46.9%
- Interest on Deposits with Banks and FIs	6.5	0.6	973.9%	2.5	160.0%	9.0	2.0	340.1%
Income from Direct Assignment	0.0	5.0	-100.0%	18.5	-100.0%	18.5	11.4	62.4%
Finance Cost on Borrowings	235.2	132.1	78.0%	231.0	1.8%	466.2	252.2	84.9%
Cost on Financial Liability towards Securitisation	1.3	3.4	-60.7%	1.6	-18.7%	3.0	7.0	-57.1%
Net Interest Income	330.9	251.4	31.6%	383.2	-13.7%	714.1	498.4	43.3%
Non-interest Income & Other Income	9.6	6.1	56.7%	3.9	143.4%	13.5	12.3	10.4%
Total Net Income	340.5	257.6	32.2%	387.2	-12.1%	727.6	510.6	42.5%
Employee Expenses	92.1	65.4	40.8%	97.2	-5.3%	189.3	124.0	52.6%
Other Expenses	40.2	30.8	30.5%	23.7	69.3%	63.9	58.4	9.5%
Depreciation, Amortisation & Impairment	11.3	6.2	82.0%	10.7	6.0%	22.0	9.5	131.6%
Pre-Provision Operating Profit	196.9	155.1	26.9%	255.6	-23.0%	452.4	318.7	41.9%
Impairment of Financial Instruments	90.2	28.1	220.5%	155.1	-41.9%	245.3	43.6	462.5%
Profit Before Tax	106.7	127.0	-16.0%	100.5	6.2%	207.2	275.1	-24.7%
Total Tax Expense	27.1	26.1	3.8%	25.9	5.0%	53.0	78.4	-32.4%
Profit After Tax before Minority Interest	79.6	100.9	-21.1%	74.6	6.6%	154.2	196.7	-21.6%
Minority Interest	0.4	0.0	-	2.6	-86.4%	3.0	0.0	-
Profit After Tax After Minority Interest	79.2	100.9	-21.5%	72.0	10.1%	151.2	196.7	-23.1%

Q2 FY21: Consolidated Balance Sheet



Balance Sheet (INR Cr)	Q2 FY21	Q2 FY20	YoY%	Q1 FY21	QoQ%
Cash & Other Bank Balances	1,855.4	678.0	173.7%	1,274.9	45.5%
Loans					
- Balance sheet assets (Net of Impairment Loss Allowance)	10,137.2	7,315.1	38.6%	10,662.0	-4.9%
- Securitised assets	60.3	91.8	-34.2%	90.5	-33.3%
Property, plant and equipment	27.0	23.7	13.7%	29.1	-7.4%
Intangible assets	168.1	11.4	1372.8%	173.1	-2.9%
Right to use assets	61.7	60.7	1.6%	65.3	-5.6%
Other Financial & Non-Financial Assets	231.3	135.9	70.2%	287.5	-19.6%
Goodwill	317.6	0.0	-	317.6	0.0%
Total Assets	12,858.6	8,316.6	54.6%	12,900.2	-0.3%
Debt Securities	1,466.1	420.3	248.8%	921.4	59.1%
Borrowings (other than debt securities)	7,936.2	5,050.1	57.1%	8,607.3	-7.8%
Subordinated Liabilities	106.5	25.0	326.2%	101.4	5.0%
Financial liability towards Portfolio securitised	47.2	82.2	-42.6%	67.2	-29.8%
Lease liabilities	68.3	64.3	6.3%	72.7	-6.0%
Other Financial & Non-financial Liabilities	239.1	119.6	99.9%	202.6	18.0%
Total Equity	2,883.7	2,555.2	12.9%	2,816.5	2.4%
Minority Interest	111.3	0.0	-	111.1	0.2%
Total Liabilities and Equity	12,858.6	8,316.6	54.6%	12,900.2	-0.3%

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Q2 FY21: CAGL Standalone Performance Highlights



GLP INR 9,207 Cr (+16.5% YoY) NIM 11.1 % (11.7% adjusted for higher liquidity impact)

Weighted Avg. COB 9.6%

Cost/Income Ratio 39.2%

Opex/GLP Ratio 4.6%

PPOP INR 170 Cr (+9.7% YoY)

PAT INR 78 Cr (-22.5% YoY) ROA 2.7%

ROE 11.3% Capital Adequacy Ratio 26.4%

Tier 1 Ratio 25.6%

Total Equity INR 2,809 Cr

D/E Ratio 2.8x

GNPA (60+ dpd) 1.82%/ 1.66% *

Provisioning 5.35%

Standard Asset
Provisioning (Excl. GNPA)
3.53%

Branches 929 (+4.7% YoY)

Employees 10,698 (+9.0% YoY)

Active Borrowers 28.02 Lakh (+6.1%)

^{*} Considering no change in NPA recognition after 31st August in accordance with hon'ble Supreme Court Order

Q2 FY21: CAGL Standalone P&L Statement



Profit & Loss Statement (INR Cr)	Q2 FY21	Q2 FY20	YoY%	Q1 FY21	QoQ%	H1 FY21	H1 FY20	YoY%	FY20
Interest income	464.5	381.9	21.6%	489.1	-5.0%	953.6	746.1	27.8%	1,617.2
- Interest on Loans	459.3	373.2	23.1%	487.8	-5.8%	947.1	725.7	30.5%	1,588.8
- Income from Securitisation	0.0	8.1	-100.0%	0.0		0.0	18.4	-100.0%	22.3
- Interest on Deposits with Banks and FIs	5.3	0.6	771.3%	1.3	310.9%	6.5	2.0	220.6%	6.1
Income from Direct Assignment	0.0	5.0	-100.0%	18.5	-100.0%	18.5	11.4	62.4%	41.3
Finance Cost on Borrowings	191.7	132.1	45.1%	185.1	3.6%	376.8	252.2	49.4%	563.9
Cost on Financial Liability towards Securitisation	0.0	3.4	-100.0%	0.0	-100.0%	0.0	7.0	-99.9%	8.8
Net Interest Income	272.8	251.4	8.5%	322.5	-15.4%	595.2	498.4	19.4%	1,085.9
Non-interest Income & Other Income	6.9	6.1	12.5%	3.1	120.2%	10.0	12.3	-18.3%	25.8
Total Net Income	279.7	257.6	8.6%	325.6	-14.1%	605.3	510.6	18.5%	1,111.7
Employee Expenses	72.5	65.4	10.8%	76.7	-5.5%	149.2	124.0	20.3%	259.6
Other Expenses	31.0	30.8	0.7%	18.9	64.2%	49.9	58.4	-14.5%	127.3
Depreciation, Amortisation & Impairment	6.1	6.2	-1.7%	5.5	11.3%	11.6	9.5	22.2%	19.6
Pre-Provision Operating Profit	170.1	155.1	9.7%	224.5	-24.2%	394.6	318.7	23.8%	689.9
Impairment of Financial Instruments	65.3	28.1	132.1%	139.0	-53.0%	204.3	43.6	368.5	156.1
Profit Before Tax	104.8	127.0	-17.5%	85.5	22.5%	190.3	275.1	-30.8%	450.9
Total Tax Expense	26.6	26.1	2.0%	21.9	21.5%	48.6	78.4	-38.1%	123.4
Profit After Tax	78.2	100.9	-22.5%	63.6	22.9%	141.8	196.7	-27.9%	327.5
Key Ratios ¹	Q2 FY21	Q2 FY20		Q1 FY21		H1 FY21	H1 FY20		FY20
Portfolio Yield	19.7%	19.5%		20.4%		20.1%	19.6%		19.4%
Cost of Borrowings	9.6%	10.2%		9.4%		9.5%	10.2%		9.9%
NIM	11.1%*	12.3%		12.5%		11.8%*	12.4%		12.2%
Cost/Income Ratio	39.2%	39.8%		31.0%		34.8%	37.6%		36.6%
Opex/GLP Ratio	4.6%	5.3%		4.1%		4.4%	5.1%		4.9%

 $^{* \} NIM \ of \ 11.7\% \ in \ Q2 \ FY21 \ and \ 12.1\% \ in \ H1 \ FY21, adjusted \ for \ negative \ carry \ impact \ on \ account \ of \ maintaining \ higher \ liquidity \ position \ on \ balance \ sheet$

¹⁾ Refer Annexure for definition of key ratios

Q2 FY21: CAGL Standalone Balance Sheet



Balance Sheet (INR Cr)	Q2 FY21	Q2 FY20	YoY%	Q1 FY21	QoQ%	H1 FY21	H1 FY20	FY20
Cash & Other Bank Balances	1,662.0	678.0	145.1%	1,172.5	41.8%	1,662.0	678.0	580.4
Loans								
- Balance sheet assets (Net of Impairment Loss Allowance)	8,377.8	7,315.1	14.5%	8,850.9	-5.3%	8,377.8	7,315.1	9,172.6
- Securitised assets	0.0	91.8	-100.0%	0.0		0.0	91.8	0.0
Property, plant and equipment	20.8	23.7	-12.3%	22.4	-6.8%	20.8	23.7	24.2
Intangible assets	13.4	11.4	17.3%	14.2	-5.8%	13.4	11.4	12.3
Right to use assets	60.4	60.7	-0.5%	63.9	-5.4%	60.4	60.7	52.9
Other Financial & Non-Financial Assets	191.2	135.9	40.7%	197.2	-3.0%	191.2	135.9	157.9
Investment in MMFL	661.3	0.0	-	661.2	0.0%	661.3	0.0	661.2
Total Assets	10,986.9	8,316.6	32.1%	10,982.3	0.0%	10,986.9	8,316.6	10,661.7
Debt Securities	1,303.5	420.3	210.2%	786.0	65.8%	1,303.5	420.3	638.2
Borrowings (other than debt securities)	6,572.1	5,050.1	30.1%	7,183.0	-8.5%	6,572.1	5,050.1	7,159.4
Subordinated Liabilities	25.0	,	0.0%	25.0	0.0%	25.0	25.0	25.0
Financial liability towards Portfolio securitised	0.0	25.0 82.2	-100.0%	0.0	0.0%	0.0	82.2	0.0
Lease liabilities	66.6	64.3	3.7%	70.8	-5.9%	66.6	64.3	60.1
Other Financial & Non-financial Liabilities	210.9	119.6	76.4%	70.8 175.1	-5.9% 20.5%	210.9	64.3 119.6	109.9
Total Equity	2,808.6	2,555.2	9.9%	2,742.4	20.5%	2,808.6	2,555.2	2,669.1
Total Liabilities and Equity	10,986.9	8,316.6	32.1%	10,982.3	0.0%	10,986.9	8,316.6	10,661.7
Key Ratios ¹	02 FY21	0,510.0 02 FY20	32.1%	01 FY21	0.0%	H1 FY21	6,310.0 H1 FY20	FY20
ROA	2.7%	4.8%		2.2%		2.5%	4.8%	3.6%
D/E	2.8	2.2		2.9		2.8	2.2	2.9
ROE	11.3%	16.1%		9.4%		10.3%	16.0%	12.9%
GNPA (60+ dpd)	1.82%/ 1.66%*	0.52%		1.63%		1.82%/ 1.66%*	0.52%	1.57%
Provisioning ²	5.35%	1.23%		4.42%		5.35%	1.23%	2.86%
NNPA	0.00%	0.00%		0.00%		0.00%	0.00%	0.00%

^{*} Considering no change in NPA recognition after 31st August in accordance with hon'ble Supreme Court Order

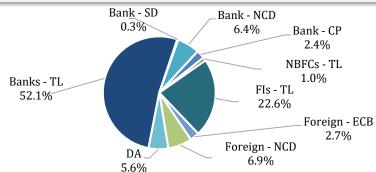
¹⁾ Refer Annexure for definition of key ratios

²⁾ Provisioning including management overlay

Q2 FY21: Well-Diversified Liability Mix

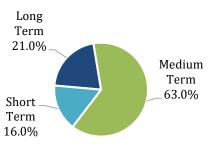






Note: O/S Direct Assignment (Sold Portion) - INR 470.3 Cr

Liability Mix - Tenure Wise (%)

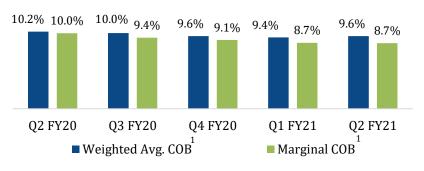


	Source	% Mix
Short Term <= 1 year	Domestic	14%
	Foreign	2%
Medium Term	Domestic	58%
> 1 year, <= 3 years	Foreign	4%
Long Term > 3 years	Domestic	16%
	Foreign	5%

Focus on dynamic liability management

- Focus on long-term funding with a mix of domestic & foreign sources
- Target to meet funding requirement through foreign/longer term sources over medium term
- Diverse lenders' base:
 - 26 Commercial Banks, 3 Financial Institutions, 8 Foreign Institutional Investors, 2 NBFCs
- Strong parentage of CreditAccess India providing access to diverse global lender base

Cost of Borrowing (%)



1) Refer Annexure for definition

Q2 FY21: Stable Liquidity / ALM Position Backed by Continued Support from Lenders



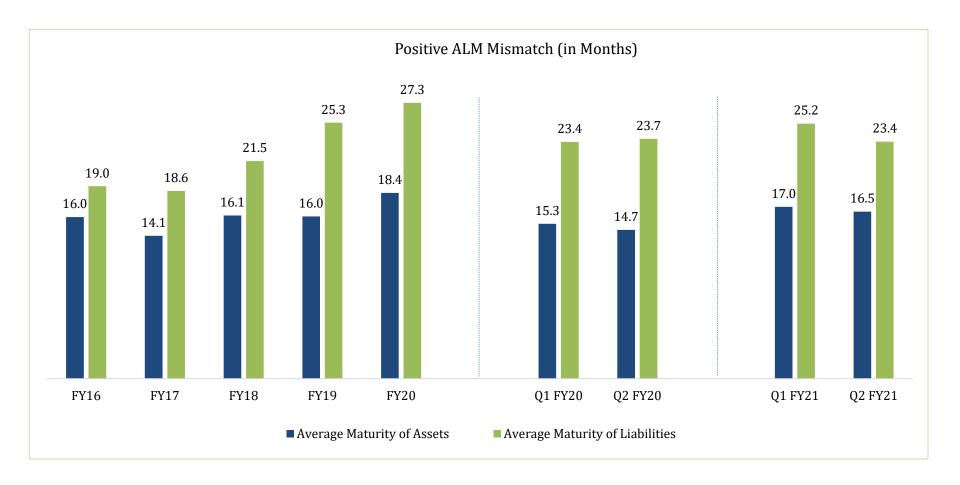
Static Liquidity / ALM Position		For Financial Year			
Particulars (INR Cr)	Oct-20	Nov-20	Dec-20	2021-22 (Jan-21 to Jun-21)	FY 2022
Opening Cash & Equivalents (A)	1,682.6	2,060.2	2,290.2	1,682.6	3,392.4
Loan recovery [Principal] (B)	737.5	766.3	815.0	3,960.8	5,371.6
Total Inflow (C=A+B)	2,420.1	2,826.5	3,105.2	5,643.4	8,764.0
Borrowing Repayment [Principal]					
Term loans and Others (D)	299.5	479.2	522.3	1,901.9	2,551.8
NCDs (E)	0.0	0.0	0.0	98.7	287.2
Securitisation and DA (F)	60.4	57.1	51.6	250.4	290.3
Total Outflow G=(D+E+F)	359.9	536.3	573.8	2,251.0	3,129.3
Closing Cash & equivalents (H= C-G)	2,060.2	2,290.2	2,531.3	3,392.4	5,634.7
Static Liquidity (B-G)	377.6	230.0	241.1	1,709.8	2,242.2

Q2 FY21
75
267
0
155
186
200
883

Undrawn Sanctions as on 30th September 2020 INR 977 Cr Sanctions in pipeline as on 30th September 2020 INR 1,980 Cr

Q2 FY21: Positive ALM Continues To Contribute Growth





Q2 FY21: Stable Credit Ratings



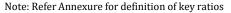
		Q1 FY20	Q1 FY21
Rating Instrument	Rating Agency	Rating/Grading	Rating/Grading
	CRISIL	-	A+ (Stable)
Bank facilities	ICRA	A+ (Stable)	A+ (Stable)
	Ind-Ra	-	A+ (RWN)
	CRISIL	-	A+ (Stable)
Non-convertible debentures	ICRA	A+ (Stable)	A+ (Stable)
	Ind-Ra	-	A+ (RWN)
Subordinated debt	ICRA	A+ (Stable)	A+ (Stable)
Commercial Paper	ICRA	A1+	A1+
Comprehensive Microfinance Grading(Institutional Grading/Code of Conduct Assessment (COCA))	CRISIL/SMERA	M1C1	M1C1
Social Rating	M-CRIL	Σα	Σα
Social Bond Framework	Sustainalytics	-	Certified

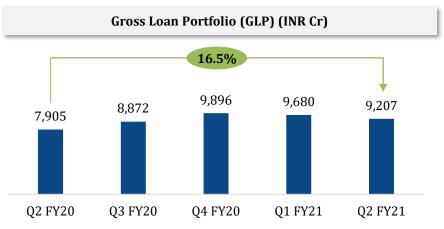
¹⁾ As per SIDBI guidelines, comprehensive Microfinance grading should be done by the same organization (CRISIL is our rating agency)
M1 - Microfinance Institutional Grading - Reflects CRISIL's opinion on the ability of an MFI to conduct its operations in a scalable and sustainable manner
C1 - Social Rating - Expert opinion in the social performance of a financial institution, and likelihood that it meets social goals in line with accepted social values

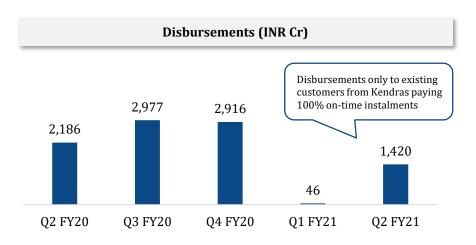
²⁾ CAGL has developed the Social Bond Framework under which it intends to issue social bonds to global investors. CAGL had engaged Sustainalytics to review the Social Bond Framework, dated November 2019 and provide a second-party opinion on the Framework's social credentials and its alignment with the Social Bond Principles 2018 (SBP). Sustainalytics is of the opinion that the CAGL's Social Bond Framework is credible and impactful and aligns with the four core components of the SBP

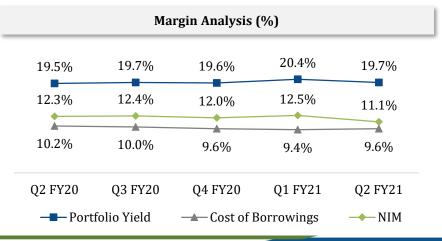
Q2 FY21: Robust Quarterly Performance Trend (1/2)

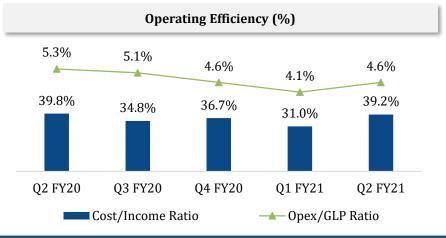








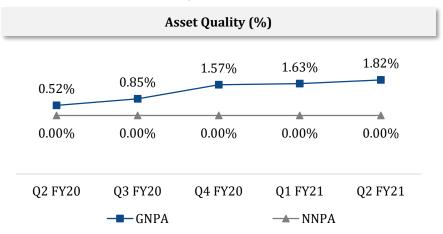


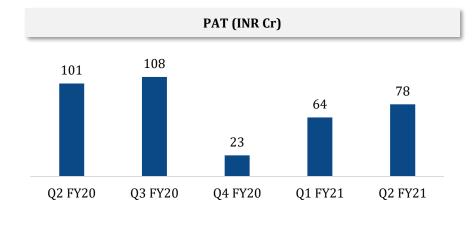


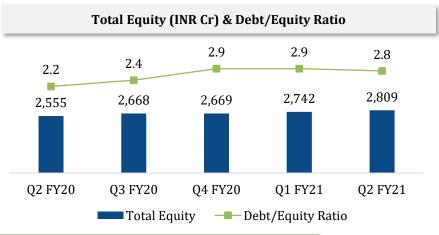
Q2 FY21: Robust Quarterly Performance Trend (2/2)

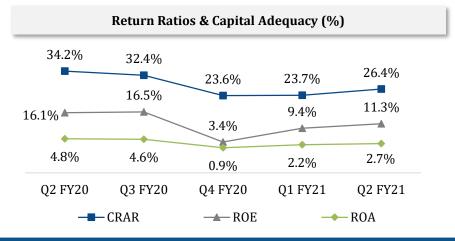


Note: Refer Annexure for definition of key ratios



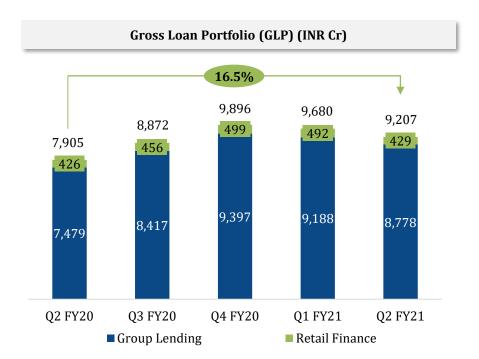


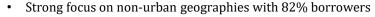




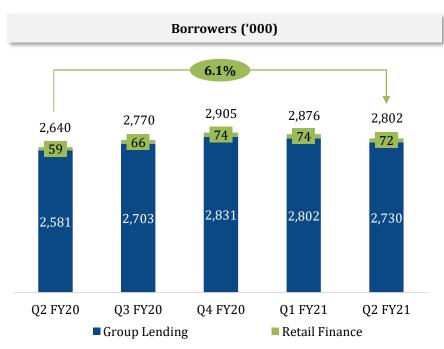
Q2 FY21: Strong Business Traction With Rural Focus...







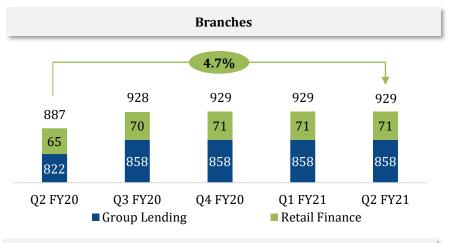
- Group Lending (GL) 95.3%, Retail Finance (RF) 4.7%
- GL Loan Usage Animal Husbandry 45.2%, Trading 21.8%, Partly Agri related 14.7%, Production 8.5%, Housing 3.8%, Education 0.4%, Others 5.6%



- 9.9 Lakh GL borrowers have completed 3 years, with strong client retention
- Collection frequency: GL (55.4% weekly, 39.2% bi-weekly, 5.3% monthly), RF (100% monthly)
- Q2 FY21 Collection efficiency: 82.0%

Q2 FY21: ...Backed by Consistent Growth In Infrastructure





Employees

9.0%

10,824

1,170

9,654

Q4 FY20

10,576

1,153

9,423

Q1 FY21

■ Retail Finance

10,465

1,104

9,361

Q3 FY20

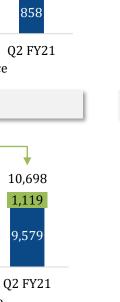
■ Group Lending

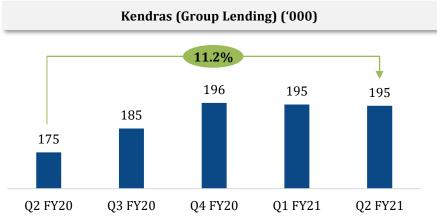
9,817

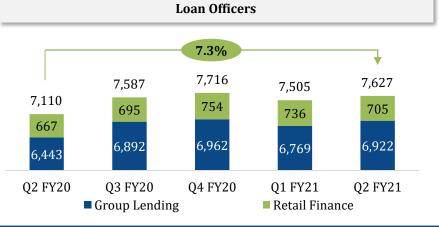
1,053

8,764

Q2 FY20

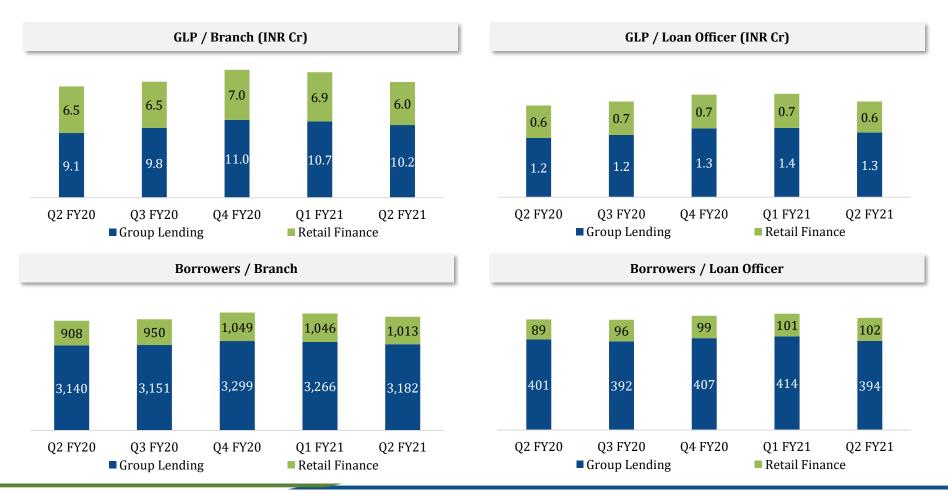






Q2 FY21: ...Along With Sustainable Productivity





Q2 FY21: ...Product Range To Meet Diverse Customer Needs



GLP -	Q2 FY20		Q3 FY20		Q4 FY20		Q1 FY21		Q2 FY21	
Product Mix	(INR Cr)	% of Total								
IGL	6,660	84%	7,541	85%	8,447	85%	8,278	86%	8,096	88%
Family Welfare	317	4%	249	3%	168	2%	146	2%	67	1%
Home Improvement	482	6%	612	7%	770	8%	753	8%	608	7%
Emergency	20	0%	14	0%	13	0%	11	0%	7	0%
Retail Finance	426	5%	456	5%	499	5%	492	5%	429	5%
Total	7,905	100%	8,872	100%	9,896	100%	9,680	100%	9,207	100%

GLP - Avg. O/S Per Loan (INR '000)	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY21	Q2 FY21
IGL	20.5	21.4	22.2	21.9	21.7
Family Welfare	7.2	4.8	3.0	2.7	2.2
Home Improvement	7.5	8.0	8.8	8.8	8.2
Emergency	0.6	0.6	0.6	0.6	0.6
Retail Finance	70.6	67.6	66.5	65.8	59.0
Total	16.8	17.3	17.9	17.8	18.6

GLP - Avg. O/S Per Borrower (INR '000)	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY21	Q2 FY21
Group Lending	29.0	31.1	33.2	32.8	32.2
Retail Finance	72.1	68.6	67.0	66.3	59.7

Q2 FY21: District Wise Exposure Trend



Portfolio	Q2 FY20		Q3 F	Q3 FY20		Q4 FY20		Y21	Q2 FY21	
Exposure of Districts	No. of	% of Total								
(% of Portfolio)	Districts	Districts								
< 0.5%	163	77%	180	78%	179	78%	179	78%	179	78%
0.5% - 1%	17	8%	16	7%	19	8%	19	8%	19	8%
1% - 2%	23	11%	24	10%	22	10%	22	10%	23	10%
2% - 4%	8	4%	9	4%	9	4%	9	4%	8	3%
> 4%	2	1%	1	0%	1	0%	1	0%	1	0%
Total	213	100%	230	100%	230	100%	230	100%	230	100%

Borrowers	Q2 I	FY20	Q3 I	FY20	Q4 I	FY20	Q1 I	FY21	Q2 F	Y21
Exposure of Districts	No. of	% of Total								
(% of Borrowers)	Districts	Districts								
< 0.5%	158	74%	174	76%	175	76%	175	76%	177	77%
0.5% - 1%	23	11%	22	10%	22	10%	22	10%	20	9%
1% - 2%	24	11%	27	12%	26	11%	26	11%	26	11%
2% - 4%	7	3%	7	3%	7	3%	7	3%	7	3%
> 4%	1	0%	-	0%	-	0%	-	0%	-	0%
_Total	213	100%	230	100%	230	100%	230	100%	230	100%

	Q2	FY20	Q3 FY20		Q4 FY20		Q1 FY21		Q2 FY21	
District in terms of GLP	% of Total GLP	Contribution to QoQ Growth %								
Top 1	5%	3%	5%	3%	4%	2%	4%	-5%	4%	-8%
Top 3	13%	7%	12%	8%	12%	7%	11%	-13%	11%	-17%
Top 5	19%	10%	18%	13%	17%	11%	17%	-19%	17%	-19%
Top 10	31%	18%	30%	22%	29%	20%	29%	-29%	29%	-31%
Other	69%	82%	70%	78%	71%	80%	71%	-71%	71%	-69%

Discussion Summary



Key Business Updates

Consolidated Results Overview

CAGL: Financial & Operational Metrics

MMFL: Financial & Operational Metrics

Investment Rationale

Annexure



Q2 FY21: MMFL Standalone Performance Highlights



GLP INR 1,975 Cr (-3.6% YoY) NIM 11.2% (11.6% adjusted for higher liquidity impact)

Weighted Avg. COB 10.9%

Cost/Income Ratio 49.9%

Opex/GLP Ratio 5.9%

PPOP INR 30 Cr (-21.5%)

PAT INR 4 Cr (-70.7% YoY) ROA 0.7%

ROE 3.5%

Capital Adequacy Ratio 25.0%

Tier 1 Ratio 21.0%

Total Equity INR 419 Cr

D/E Ratio 3.8x

GNPA (90+ dpd) 1.52%/ 1.21% *

Provisioning 4.30%

Standard Asset
Provisioning (Excl. GNPA)
2.78%

Branches 459 (+9.3% YoY)

Employees 3,756 (+13.4% YoY)

Active Borrowers 11.39 Lakh (+2.6%)

^{*} Considering no change in NPA recognition after 31st August in accordance with hon'ble Supreme Court Order

Q2 FY21: MMFL Standalone P&L Statement



Profit & Loss Statement (INR Cr)	Q2 FY21	Q2 FY20	YoY%	Q1 FY21	QoQ%	H1 FY21	H1 FY20	YoY%	FY20
Interest income	102.9	113.2	-9.1%	108.1	-4.8%	211.0	220.1	-4.2%	454.9
- Interest on Loans	97.3	103.0	-5.6%	101.5	-4.2%	198.8	204.1	-2.6%	422.3
- Income from Securitisation	4.4	9.2	-52.0%	5.4	-18.4%	9.8	13.2	-26.0%	27.6
- Interest on Deposits with Banks and FIs	1.2	1.1	11.7%	1.2	0.8%	2.4	2.8	-13.1%	5.0
Income from Direct Assignment	0.0	0.0	-	0.0	-	0.0	0.0	-	10.4
Finance Cost on Borrowings	44.3	46.5	-4.7%	45.7	-3.0%	90.0	90.6	-0.6%	185.5
Cost on Financial Liability towards Securitisation	1.4	5.8	-76.2%	1.7	-18.9%	3.1	5.8	-46.8%	10.0
Net Interest Income	57.2	61.0	-6.2%	60.7	-5.8%	117.9	123.8	-4.8%	269.8
Non-interest Income & Other Income	2.7	3.5	-23.8%	0.8	226.9%	3.5	6.1	-43.1%	10.6
Total Net Income	59.8	64.5	-7.2%	61.5	-2.7%	121.3	129.9	-6.6%	280.4
Employee Expenses	19.6	14.6	34.6%	20.4	-4.1%	40.0	30.2	32.7%	67.4
Other Expenses	9.2	10.3	-11.3%	4.8	89.7%	14.0	18.1	-22.5%	38.3
Depreciation, Amortisation & Impairment	1.1	1.4	-20.9%	1.1	-2.0%	2.2	2.4	-7.7%	5.1
Pre-Provision Operating Profit	30.0	38.2	-21.5%	35.1	-14.6%	65.1	79.3	-17.9%	163.6
Impairment of Financial Instruments	25.0	15.3	63.0%	16.1	54.8%	41.1	20.5	100.9%	57.1
Profit Before Tax	5.0	22.9	-78.1%	19.0	-73.6%	24.0	58.8	-59.2%	106.4
Total Tax Expense	1.3	10.2	-87.2%	4.9	-73.1%	6.2	21.8	-71.5%	26.7
Profit After Tax	3.7	12.6	-70.7%	14.1	-73.7%	17.8	37.0	-51.9%	79.7
Key Ratios ¹	Q2 FY21	Q2 FY20		Q1 FY21		H1 FY21	H1 FY20		FY20
Portfolio Yield	20.8%	21.8%		21.3%		21.0%	21.5%		21.9%
Cost of Borrowings	10.9%	11.8%		11.2%		11.1%	11.6%		11.6%
NIM	11.2%*	11.0%		11.5%		11.4%*	11.3%		11.9%
Cost/Income Ratio	49.9%	40.7%		43.0%		46.3%	39.0%		39.5%
Opex/GLP Ratio	5.9%	5.3%		5.1%		5.5%	5.2%		5.5%

 $^{* \} NIM \ of \ 11.6\% \ in \ Q2 \ FY21 \ and \ H1 \ FY21, adjusted for negative carry impact on account of maintaining higher liquidity position on balance sheet$

¹⁾ Refer Annexure for definition of key ratios

Q2 FY21: MMFL Standalone Balance Sheet



Balance Sheet (INR Cr)	Q2 FY21	Q2 FY20	YoY%	Q1 FY21	QoQ%	H1 FY21	H1 FY20	FY20
Cash & Other Bank Balances	193.4	64.8	198.6%	102.4	88.8%	193.4	64.8	137.1
Investment in Mutual Funds	50.4	0.0	-	102.3	-50.7%	50.4	0.0	45.0
Loans								
- Balance sheet assets (Net of Impairment Loss Allowance)	1,759.4	1,897.7	-7.3%	1,811.1	-2.9%	1,759.4	1,897.7	1,832.0
- Securitised assets	60.3	118.3	-49.0%	90.5	-33.3%	60.3	118.3	94.6
Property, plant and equipment	6.2	6.3	-2.8%	6.8	-9.0%	6.2	6.3	7.5
Intangible assets	0.6	0.9	-28.2%	0.8	-14.6%	0.6	0.9	0.9
Right to use assets	1.2	2.1	-41.0%	1.5	-16.4%	1.2	2.1	1.6
Other Financial & Non-Financial Assets	26.8	26.4	1.7%	26.1	2.9%	26.8	26.4	29.8
Total Assets	2,098.4	2,116.4	-0.9%	2,141.4	-2.0%	2,098.4	2,116.4	2,148.5
Debt Securities	162.4	118.6	36.9%	135.4	20.0%	162.4	118.6	137.3
Borrowings (other than debt securities)	1,361.5	1,450.2	-6.1%	1,417.3	-3.9%	1,361.5	1,450.2	1,417.6
Subordinated Liabilities	78.6	50.0	57.2%	76.7	2.5%	78.6	50.0	74.9
Financial liability towards Portfolio securitised	47.1	109.6	-57.0%	67.3	-30.0%	47.1	109.6	80.8
Lease liabilities	1.4	2.1	-35.9%	1.6	-15.0%	1.4	2.1	1.7
Other Financial & Non-financial Liabilities	28.1	20.5	36.8%	27.5	2.2%	28.1	20.5	34.6
Total Equity	419.4	365.4	14.8%	415.6	0.9%	419.4	365.4	401.6
Total Liabilities and Equity	2,098.4	2,116.4	-0.8%	2,141.4	-2.0%	2,098.4	2,116.4	2,148.5
Key Ratios ¹	Q2 FY21	Q2 FY20		Q1 FY21				FY20
ROA	0.7%	2.3%		2.5%		1.6%	3.4%	3.6%
D/E	3.8	4.4		3.9		3.8	4.4	4.1
ROE	3.5%	14.1%		13.7%		8.6%	21.4%	21.9%
GNPA (90+ dpd)	1.52%/ 1.21%*	1.50%		1.58%		1.52%/ 1.21%*	1.50%	1.60%
Provisioning ²	4.30%	1.82%		3.18%		4.30%	1.82%	2.35%
NNPA	0.00%	0.00%		0.00%		0.00%	0.00%	0.00%

^{*} Considering no change in NPA recognition after 31st August in accordance with hon'ble Supreme Court Order

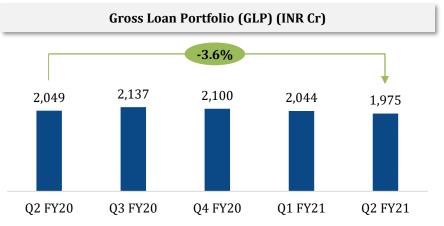
¹⁾ Refer Annexure for definition of key ratios

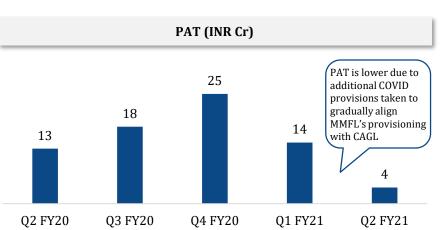
²⁾ Provisioning including management overlay and additional provisions to account for COVID-19 impact in FY21

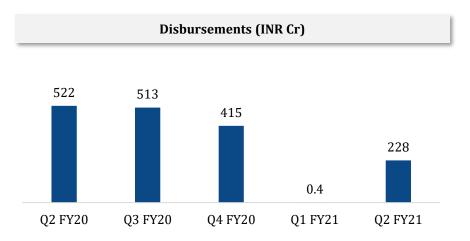
Q2 FY21: Quarterly Performance Trend (1/4)

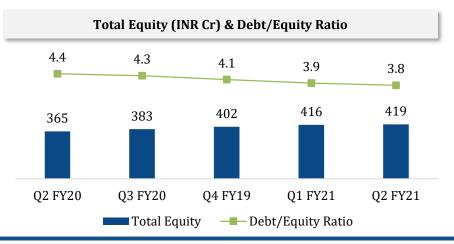






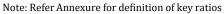


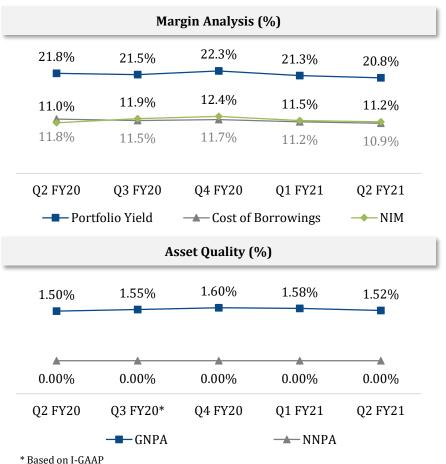


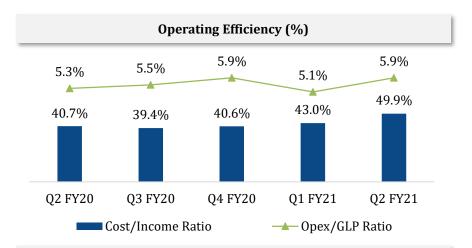


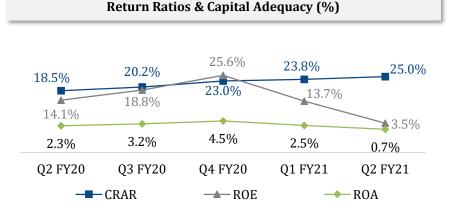
Q2 FY21: Quarterly Performance Trend (2/4)





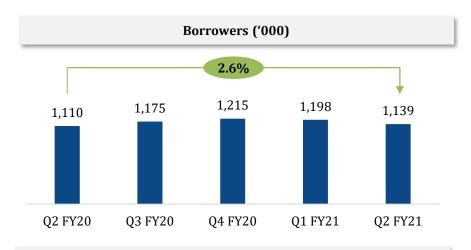


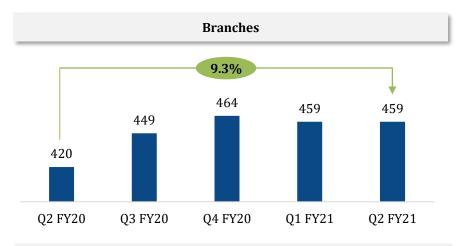


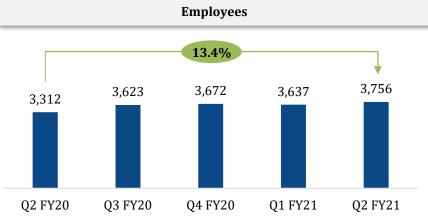


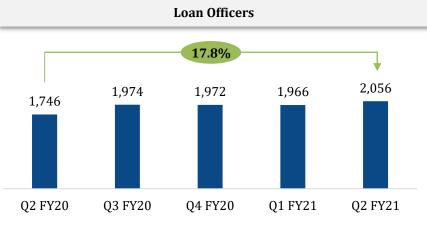
Q2 FY21: Quarterly Performance Trend (3/4)





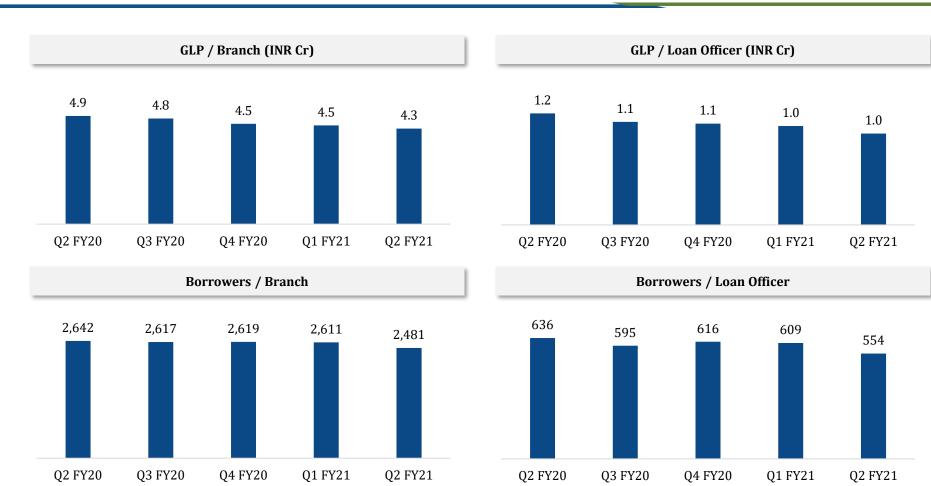






Q2 FY21: Quarterly Performance Trend (4/4)





Q2 FY21: District Wise Exposure



Portfolio	Q4 FY20		Q4 FY20 Q2 FY21	
Exposure of Districts (% of Portfolio)	No. of Districts	% of Total Districts	No. of Districts	% of Total Districts
< 0.5%	31	33%	31	33%
0.5% - 1%	23	24%	23	24%
1% - 2%	27	28%	29	31%
2% - 4%	12	13%	10	11%
> 4%	2	2%	2	2%
Total	95	100%	95	100%

Borrowers	Q4 FY20		Q2 FY21	
Exposure of Districts (% of Borrowers)	No. of Districts	% of Total Districts	No. of Districts	% of Total Districts
< 0.5%	38	40%	37	39%
0.5% - 1%	20	21%	18	19%
1% - 2%	23	24%	25	26%
2% - 4%	12	13%	13	14%
> 4%	2	2%	2	2%
Total	95	100%	95	100%

	Q4 FY20	Q2 FY21
District in terms of GLP	% of Total GLP	% of Total GLP
Top 1	5%	5%
Top 3	13%	13%
Top 5	19%	19%
Top 10	32%	32%
Other	68%	68%

Q2 FY21: Diversified Liability, Stable Liquidity, Positive ALM



Liability Mix – Institution / Instrument Wise	Q2 FY21
Banks – Term Loan	47.1%
FIs – Term Loan	24.9%
NBFCs – Term Loan	6.2%
Domestic - NCD	9.1%
Sub-Debt	4.3%
Securitisation ¹	2.7%
Direct Assignment ¹	5.7%

Liability Mix - Tenure Wise	Q2 FY21
< 2 Years	27%
2 Years	12%
2-3 Years	22%
3-6 Years	40%

Credit Rating	Rating Agency	Rating / Grading
Bank facilities	CARE / ICRA	BBB+ (OWP)
NCDs	CARE / ICRA	BBB+ (OWP)
Sub- Debt	ICRA	BBB+ (OWP)
MFI	ICRA	M2+

OWP - On watch with positive implication

Static Liquidity / ALM Position	For the month		
Particulars (INR Cr)	Oct-20	Nov-20	Dec-20
Opening Cash & Equivalents (A)	243.9	225.2	288.6
Loan recovery [Principal] (B)	161.1	169.9	179.3
Total Inflow (C=A+B)	404.9	395.2	467.9
Borrowing Repayment [Principal]			
Term loans and Others (D)	157.2	84.6	124.4
Securitisation and DA (E)	22.4	21.9	22.3
Total Outflow G=(D+E)	179.7	106.5	146.6
Closing Cash & equivalents (H= C-G)	225.2	288.6	321.3
Static Liquidity (B-G)	-18.6	63.4	32.7

Debt Drawdowns (INR Cr)	Q2 FY21	Undrawn Sanctions as on 30 th September	Sanctions in Pipeline as on 30 th September
FIs – SLS	100		
Banks – TL	78		
FIs – TL	50	IND OCE C	IND 265 6-
Banks – PCGS	50	INR 265 Cr	INR 365 Cr
FIs - NCD	15		
Total	293		

¹⁾ Securitisation Book: INR 64.9 Cr, Direct Assignment (Sold Portion): INR 98.7 Cr

Discussion Summary



Key Business Updates

Consolidated Results Overview

CAGL: Financial & Operational Metrics

MMFL: Financial & Operational Metrics

Investment Rationale

Annexure



Investment Rationale



Strong Parentage of CreditAccess India N.V.

Customer Centric Business Model

Market Leadership, Consistent Growth & Asset Quality

Key Differentiators

Contiguous District Based Expansion With Rural Focus

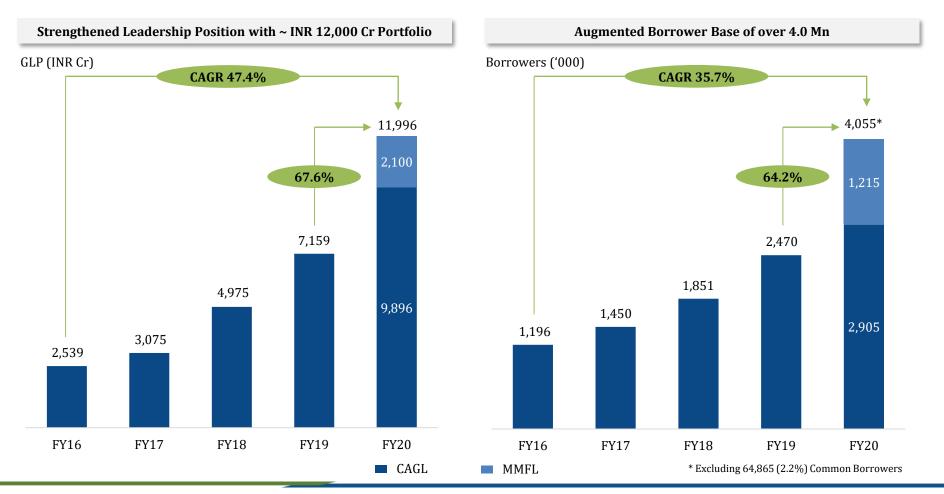
Unique Human Capital & Internal Audit Controls

Classical Joint Lending (JLG) Model

Uniquely positioned to capitalize on the highly underpenetrated credit in rural areas with one of the lowest lending rate & one of the best operating cost efficiency

Leading MFI with Expanded Scale & Footprint (1/2)

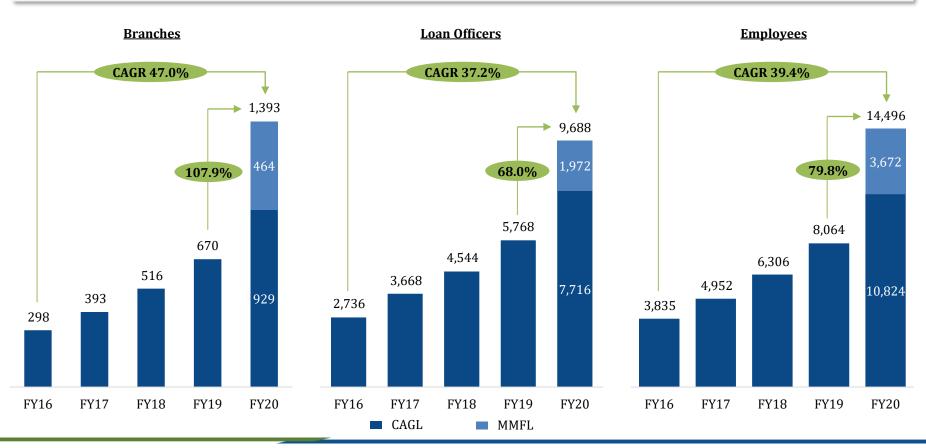




Leading MFI with Expanded Scale & Footprint (2/2)

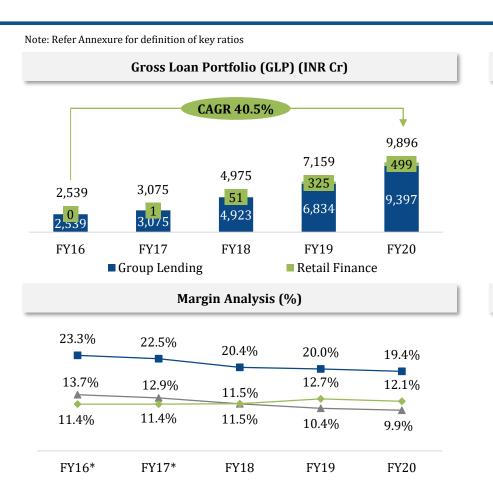


Expanded Branch Network & Human Infrastructure to Drive Future Growth



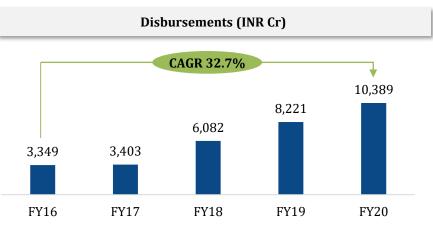
Consistent Organic (Standalone) Growth Trend (1/3)

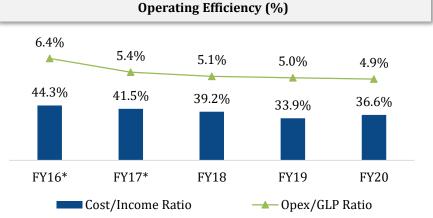




─Cost of Borrowings

→ NIM



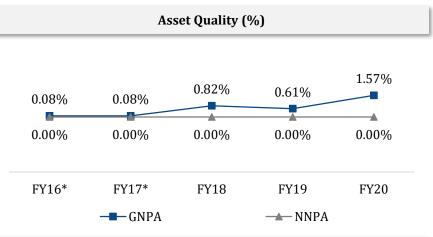


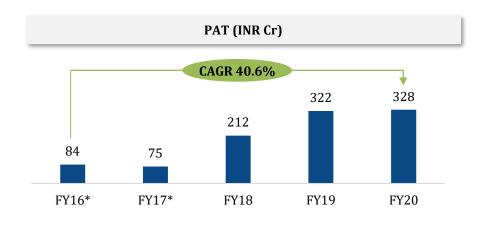
--- Portfolio Yield

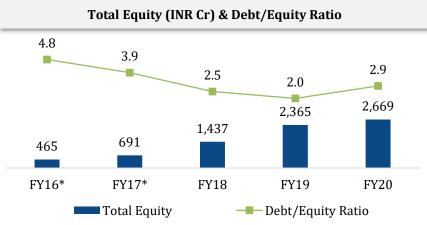
Consistent Organic (Standalone) Growth Trend (2/3)

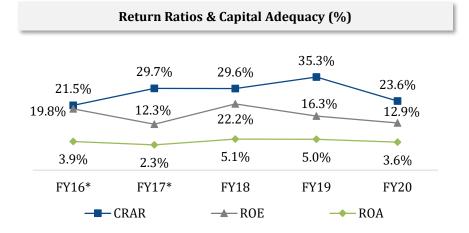






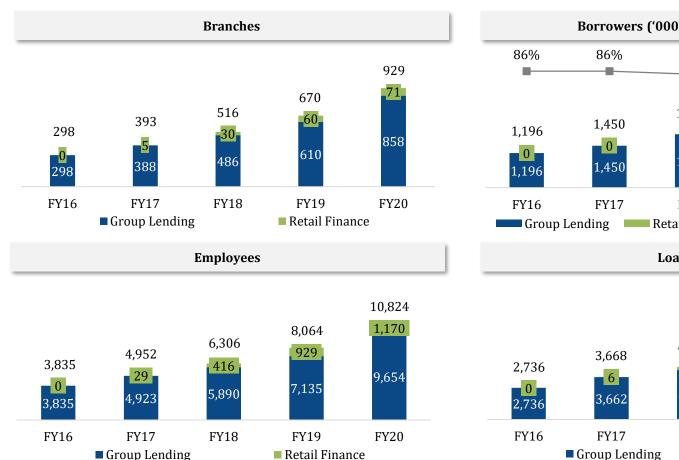


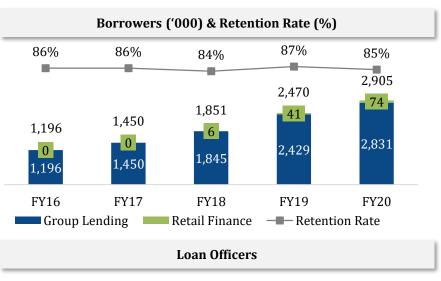


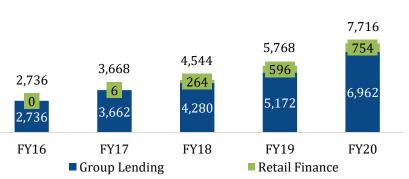


Consistent Organic (Standalone) Growth Trend (3/3)









Strong Parentage of CreditAccess India N.V.





Committed to Micro Finance Business

- CreditAccess India N.V. (CAI) specialises in Micro and Small Enterprises financing
- Widely held shareholding base: 257 shareholders
 - Olympus ACF Pte Ltd. 15.1%, Asian Development Bank 8.6%, individuals/HNIs/Family Offices 76.3%
- Headquartered in Amsterdam, The Netherlands

Strong Financial Support

- Invested through multiple rounds of capital funding along with secondary purchase during 2009 to 2017
- Displayed trust in our business model post demonetisation by infusing INR 550 Cr in FY17
- Provides access to global fundraising opportunities leveraging CAI's network and relationships
- Holds 74.06% in CAGL, committed to hold up to the regulatory requirement in future

Customer Centric Business Model (1/2)





Partnering in growth with diverse product suite catering to entire customer life cycle



One of the lowest lending rate, ~19.35% starting Q3 FY21





Customer flexibility - Even in a group, borrowers can have different borrowing limit, ticket size, disbursement & repayment schedule, no pre-payment penalty



Customer can have multiple loans within the credit line/borrowing limit to meet specific requirements



High customer engagement through predominantly weekly Kendra meetings



Strong focus on client protection in collection, awareness building and grievance resolution

High customer satisfaction 87% Borrower retention rate

Portfolio stability with lower loan run-off

Significant growth from existing customer

Lower customer acquisition cost

Customer Centric Business Model (2/2)



Loan Type	Customer Centric Products	Purpose	Ticket Size (INR)	Tenure (months)
Group	Income Generation Loan(IGL)	Business Investments and Income Enhancement activities	5,000 - 80,000	12-24
Group	Home Improvement Loans	Water Connections, Sanitation and Home Improvement & Extensions	5,000 - 50,000	12-48
Group	Family Welfare Loans	Festival, Medical, Education and Livelihood Improvement	1,000 - 15,000	3-12
Group	Special Situation Loans	Emergencies	2,000	6
Group	Emergency Loans	Emergencies	1,000	3
Individual	Retail Finance Loans	Purchase of inventory, machine, assets or for making capital investment in business or business expansion	Up to 5,00,000	6-60

Cashless shift based on customer's preference

- Small loans: Cash/Cashless Larger Loans: Cashless
- 100% of branches enabled for cashless disbursements
- Currently, 90%+ disbursements are on cashless mode
- 100% cashless in retail finance business

Retail Finance

- Retail Finance was launched in 2016 to support the enhanced credit needs of our graduated customers, making CAGL 'One stop shop' for various customer requirements
- Currently there are 9.9 Lakh GL borrowers of CAGL and 2.1 Lakh borrowers of MMFL who have completed 3 years and are captive potential for retail finance business

Calibrated, Contiguous District Based Expansion Strategy...



- - Focus on achieving deep penetration within a particular district within three years of commencement of operations
- **▽**

Gradual expansion into the next (typically adjoining) district

V

Systematic methodology in selection of new districts based on availability of infrastructure, competition, historical performance trend, socio-economic risk, growth potential

S

Contiguous expansion provides significant scale and diversification advantages

V

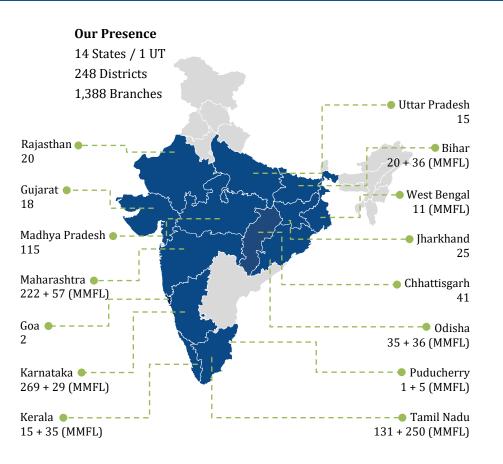
Familiarity of the loan officers with demographics of nearby districts enables effective customer evaluation and better servicing

V

Lower exposure to a particular district (97% of districts <=2% of GLP, No single district has > 5% of total GLP)

...Leading To Geographic Diversification





Branch Network	Q2 FY21 CAGL + MMFL	Q2 FY21 % Share
Karnataka	298	21.5%
Maharashtra	279	20.1%
Tamil Nadu	381	27.4%
Madhya Pradesh	115	8.3%
Other States & UTs	315	22.7%
Total	1,388	100.0%

Borrowers ('000)	Q2 FY21 CAGL + MMFL	Q2 FY21 % Share
Karnataka	1,212	31.2%
Maharashtra	873	22.5%
Tamil Nadu	1,044	26.9%
Madhya Pradesh	309	8.0%
Other States & UTs	444	11.4%
Total	3,881*	100.0%

GLP (INR Cr)	Q2 FY21 CAGL + MMFL	Q2 FY21 % Share
Karnataka	4,428	39.6%
Maharashtra	2,772	24.8%
Tamil Nadu	2,220	19.8%
Madhya Pradesh	853	7.6%
Other States & UTs	910	8.1%
Total	11,183	100.0%

* Excluding 59,172 (2.1%) Common Borrowers

...And Deeper Presence with Rural Focus







GLP	Q2 FY21 (CAGL + MMFL)		
Exposure of Districts (% of GLP)	No. of Districts	% of Total Districts	
< 0.5%	186	75%	
0.5% - 1%	27	11%	
1% - 2%	28	11%	
2% - 4%	7	3%	
> 4%	0	0%	
Total	248	100%	

	Q2 FY21 (CAGL + MMFL)	
District in terms of GLP	% of Total GLP	
Top 1	3%	
Top 3	9%	
Top 5	14%	
Top 10	24%	
Other	76%	

Classical JLG Lending Model



Group Formation

- Group: 5-10 members
- · Kendra: 2-6 groups
- KYC Docs collection
- Basic intro about CAGL and processes

Data Entry & CB Check

- · Data entry into CBS at RPCs
- · Credit Bureau check

Group Confirmation

- CGT by LO for 5 days
- Re-interviews by BM followed by compulsory house visits
- GRT by AM, ad-hoc verifications and group approval

Kendra Meetings

- Weekly / Fortnightly meetings
- Duration: 30-45 mins



✓ First loan for income generation activity only

- ✓ Mandatory credit bureau checks for every loans
- Compulsory home visits prior to acquiring a new customer
- ✓ Disbursement predominantly to borrower's bank account
- ✓ Loan utilization check post disbursement

Loan Applications

- · LAs submitted at Kendra
- Subject to Group's approval, LA accepted by LO for further processing
- Spot Bureau Check & entry in CBS



Loan Repayment

- Predominantly weekly collections
- · Collection updated online on Tab

Loan Disbursal

- SL given to customer post group's reconfirmation
- Funds transferred to bank account and passbook with repayment schedule

Loan Sanction

- Approval by BM/sanctioning authority
- Centralized CB check by HO (typically within 2 days)

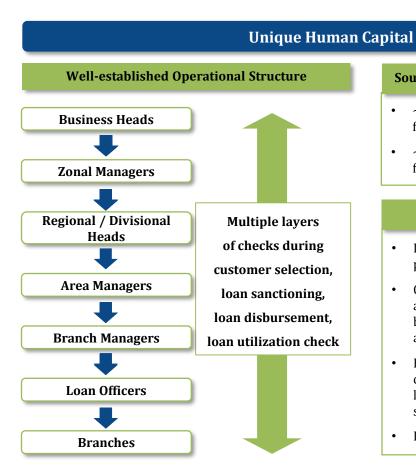
Loan Evaluation

- Compulsory visit by LO to customer's house
- Assessment of repayment capacity
- Prepare CFS based on loan type

Note: CB: Credit Bureau, CBS: Core Banking System, RPC: Regional Processing Center, CGT: Compulsory Group Training, LO: Loan Officer, BM: Branch Manager, CFS: Cash Flow Statement, AM: Area Manager, LA: Loan Application, HO: Head Office, SL: Sanction Letter, KM: Kendra Meeting

Unique Human Capital, Internal Audit & Controls





Sound Understanding of Rural Market

- ~90% of employees are hired fresh from rural communities
- ~50%-60% of employees are from families of active customers

Highly Efficient Workforce

- In-house 4-weeks pre-hiring training program
- Compulsory rotation of loan officers annually and branch managers bi-annually for varied job experience and work satisfaction
- Employee incentives delinked from disbursement or collections, and linked to number of customers serviced and quality of service
- High employee retention rate

Internal Audit & Controls

- Internal audit frequency 6 times in a year at branches, 4 times at regional offices, 4 times at head office
- Internal audit teams are responsible for HO, branch and field audits
- Internal audit of back-end process at head office
- The Audit Committee of our Board is updated every quarter on significant internal audit observations, compliances, risk management practices and control systems

Discussion Summary



Key Business Updates

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MMFL: Financial & Operational Metrics

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Annexure



Key Ratios: Definitions



- 1. Portfolio Yield = (Interest on loans processing fees + Income from securitisation)/ Avg. quarterly on-book loans
- 2. Cost of Borrowings / Weighted Avg. COB = (Borrowing cost finance lease charges) / Monthly average borrowings
- 3. Marginal COB = (Borrowings availed during the period * interest rate + processing fees and other charges) / Borrowings availed during the period
- 4. NIM = (NII processing fees, interest on deposits, income from direct assignment + finance lease charges) / Avg. quarterly on-book loans
- 5. Cost/Income Ratio = Operating cost / Total Net Income
- 6. Opex/GLP Ratio = Operating cost / Avg. quarterly GLP
- 7. ROA = PAT/Avg. Quarterly Total Assets (including direct assignment) (Annualized), ROE = PAT/Avg. Quarterly Total Equity (Annualized)
- 8. Debt = Debt Securities + Borrowings (other than debt securities) + Subordinated Liabilities
- 9. GNPA = Stage III (ECL) exposure at default / (Sum of exposure at default of Stage I + Stage III + Stage III)

Provisioning Policy



	RBI Norms	
	Standard Assets	0-90 days
Asset Classification	Sub-Standard Assets	91-180 days
	Loss Assets	>180 days

IND-AS		
Stage I 0-30 days		
Stage II	31-90 days	
Stage III	>90 days	

CAGL Policy			
0-15 days			
16-60 days			
>60 days			

MMFL Policy		
0-30 days		
31-90 days		
>90 days		

	RBI Norms	
	Higher value among the following: • 1% of on-book Loan Assets; or	
Provisioning Norms	 [50% of aggregate overdue loan installments in respect of Sub- Standard Loan Assets; and 	
	100% of aggregate overdue loan installments in respect of Loss Loan Assets]	

IND-AS		
Stage I		
Stage II	ECL Methodology	
Stage III		

CAGL Policy		
Provisioning	Write-offs	
5.35% of EAD (Q2 FY21)	>270 days	

CAGL Po	olicy	MMFL P	olicy
Provisioning	Write-offs	Provisioning	Write-offs
5.35% of EAD (Q2 FY21)	>270 days	4.30% of EAD (Q2 FY21)	>180 days

Information Technology



Key Technology Initiatives



Key Technology Partners





(Email and Collaboration)



(End to end insurance claim management)



(Audit automation)



(Business Intelligence Tool)



Recovery Infrastructure)



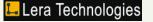
(Mobility solution)



(Cloud based email solution)



(Network & Server protection)



(Data Warehouse solution)



(Digital customer engagement platform)



(Business Intelligence & Reporting)

Community Focus





CreditAccess Grameen certified as '**Great Place to Work**' and ranked among 'Top 25 – India's Best Workplaces in BFSI 2020'



CreditAccess Grameen awarded with 'Outstanding Contribution to Rural Entrepreneurship and Empowerment' at 2nd ed. of CNBC-AWAAZ CEO Awards



Awarded **Microfinance Institution of the Year Award 2019** at the Inclusive Finance India Awards 2019 held in New Delhi



Awarded with 'Water.org and Sa-dhan Awards' for **Water and Sanitation Credit Financing – 2019** under 'Large NBFC-MFI category'



Awarded Winner in NBFC Category for FY 2017-18 by FE India's Best Banks



SKOCH Resilient India Award 2017 for 'Sanitation Loan'



2017 ISC FICCI Sanitation Awards for Best Financial Accessibility



2015 Large MFI Award



Comprehensive Micro Finance Grading - M1C1



Social Rating - $\sum \alpha$ (retained)



Client Protection Certification

- Company aims to meet its responsibility towards society through:
 - Diligently follow responsible financing practices & client protection principles
 - Ensure transparency with all stakeholders
 - Design products & processes appropriate to customers changing needs
 - Conduct awareness programs on financial literacy, water, sanitation, education etc.
 - Undertake Customer/s awareness workshops to promote financial literacy to the customers through associate entities
 - Track social performance and poverty progress on a continuous basis
- Client Protection Principles, Responsible Financing & Social Values continue to reflect in company's positioning in the industry with relevant products and processes

COVID-19 CSR Initiatives



In the backdrop of COVID-19 pandemic situation in India, CAGL has decided to focus its CSR activities in towards following activities –

- · Preventive and precautionary activities
- Support communities in dealing with COVID-19 issues
- Support communities in recovering from COVID-19 infection

The following activities were selected and executed in the COVID-19 affected areas in all CAGL operating states and districts

- Distribution of PPE kits N95 mask, sanitizers, hand gloves, shoe rapper, spectacle, gown, cotton and spirit
- Distribution of medical kits 50 masks, 50 sanitizers -100ml and 50 pair of hand gloves
- · Distribution of groceries
- Distribution of thermal scanners

Type Of Activity	Target Beneficiaries	Number of Institutions / Locations	Number of Beneficiaries	Number of Kits
Groceries Kits	Gram panchayat staff, municipal workers, CAGL customers (affected by Nisarga cyclone), corporation offices	156	2,672	2,672
Medical Kits	Police stations, health centers, municipal workers, gram panchayat staff, corporation offices, taluk offices, tahsildhar offices, Asha workers, anganwadi workers, media staff, press club, church & mosque staff	3,924	2,23,192	5,694
PPE Kits / Quarantine Centre Items	doctors, hospitals, quarantine centers	2	300	20
Thermal Scanners and other Items	police stations, municipal offices, tahsildhar offices	251	44,873	252
Total		4,333	2,71,037	8,638

COVID-19 CSR Initiatives



State	Estimated Expenditures	Total amount (As on 30 th Sept)
Karnataka	76,57,000	87,47,918
Maharashtra	44,20,000	46,44,810
Tamil Nadu	26,20,000	23,38,157
Madhya Pradesh	12,65,000	11,87,841
Chhattisgarh	4,51,000	5,04,775
Odisha	3,85,000	5,41,586
Jharkhand	2,75,000	4,42,025
Bihar	2,20,000	13,03,714
Rajasthan	4,00,000	2,39,021
Gujarat	3,60,000	96,200
Kerala	3,00,000	2,48,150
Uttar Pradesh	1,65,000	1,26,805
Goa	22,000	24,000
Puducherry	20,000	19,471
Grand Total	1,85,60,000	2,04,64,473











For Further Queries:

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