



CreditAccess Grameen Limited

Q2 & H1 FY23 Investor Presentation

October 2022



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TIME AND TRUST

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Key Business Updates

Consolidated Overview

CA Grameen: Financial Metrics

MMFL: Financial Metrics

Investment Rationale

Annexure



Q2 FY23: Key Consolidated Business Highlights

1 Best 2nd Quarter
Performance Till Date
Highest Quarterly PAT

**Strongly Positioned to
Deliver Robust Growth
& Profitability**

2 Performance on Track to
Achieve Annual Guidance

5 Liability Strategy
Playing Well

4 Asset Quality Largely
Normalised, with Improved
Visibility

3 Comfortably Placed to
Protect NIMs in a Rising
Interest Rate Scenario

Q2 FY23: Best 2nd Quarter Performance Till Date - Strong Business Momentum

	Q2 FY23	YoY% Change	QoQ% Change
GLP (INR Cr)	16,539	+24.0%	+5.9%
CA Grameen	13,772	+23.1%	+6.0%
MMFL	2,767	+28.8%	+5.5%
Write-off	163	1.0% of Jun-22 GLP	
Borrowers¹ (Lakh)	37.98	+1.2%	+3.0%
CA Grameen	29.96	+8.8%	+5.2%
MMFL	8.30	-20.6%	-4.9%
Write-off	1.00	2.7% of Jun-22 Borrowers	
Disbursements (INR Cr)	4,375	+12.5%	+103.9%
CA Grameen	3,646	+6.8%	+95.9%
MMFL	729	+52.8%	+156.3%
Q2 FY23 Collections Efficiency (Excl. Arrears)			97%
Q2 FY23 Collections Efficiency (Incl. Arrears)			98%
GNPA % (largely @ 60+ dpd)			2.17%
ECL Provisioning			2.46%
NNPA %			0.77%
PAR 90+ %			1.72%

1) Excluding 28,477 common borrowers

	Q2 FY23	YoY% Change	QoQ% Change
NII (INR Cr)	516	+39.9%	+11.8%
PPOP (INR Cr)	334	+52.9%	+15.4%
PAT (INR Cr)	176	+195.0%	+26.2%
NIM %	12.0%	+80 bps	+97 bps
ROA %	4.0%	+238 bps	+86 bps
ROE %	16.1%	+990 bps	+269 bps

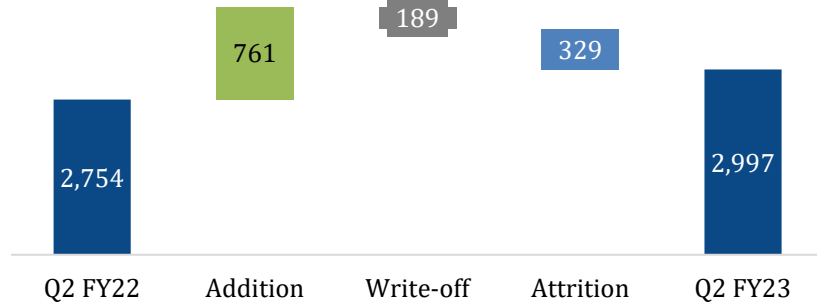
Capital	Total	Tier 1	Liquidity (INR Cr)
CRAR %	25.0%	24.3%	C & CE
CA Grameen	29.0%	28.2%	Undrawn Sanctions
MMFL	22.5%	14.8%	Sanctions in Pipeline
			1,147
			4,024
			5,638

- **Highest Disbursements in 2nd Quarter**
- **Highest Borrower Addition in 2nd Quarter**
- **Highest Quarterly Profit After Tax, despite 2nd Quarter being seasonally moderate**

Q2 FY23: Robust New Borrower Addition

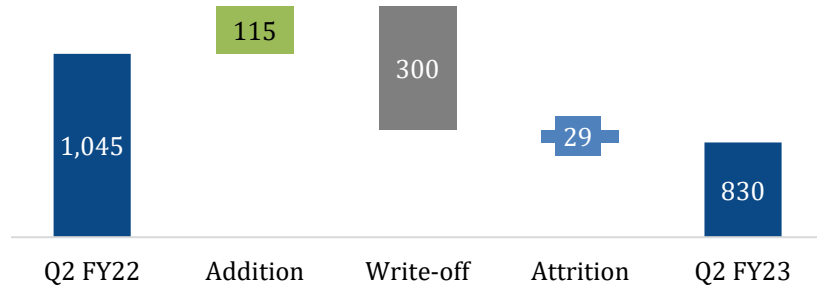
CA Grameen Borrowers ('000)

Pre-Write-off Borrower Growth of 15.7%



MMFL Borrowers ('000)

Pre-Write-off Borrower Growth of 8.2%



New Borrower Addition over past 12 Months	Total	% Share
Tamil Nadu	1,59,341	18.2%
Karnataka	1,55,794	17.8%
Maharashtra	1,49,029	17.0%
Other States	4,12,279	47.0%
Total	8,76,443	
Q3 FY22	2,00,595	
Q4 FY22	2,98,358	
Q1 FY23	92,642	
Q2 FY23	2,84,848	

Strongest new borrower addition momentum in Q2 till date

47% of the new borrower addition over the past 12 months was from outside of the top 3 states

Q2 FY23: Performance on Track to Achieve Annual Guidance



Key Indicators – Consolidated	FY23 Guidance	Q2 FY23 Performance	H1 FY23 Performance	Remarks
GLP – Growth %	24.0% - 25.0%	24.0%	24.0%	<ul style="list-style-type: none"> Strong business momentum, post adhering with new RBI guidelines Growth driven by new borrower additions
Credit Cost (Provisions + Write-offs) – % of Avg. On-Book Loan Portfolio	1.8% - 2.0%	0.7% (non annualized)	1.4% (non annualized)	<ul style="list-style-type: none"> Credit cost front loaded in H1 FY23 due to residual Covid related write-offs
Return on Assets %	4.0% - 4.2%	4.0%	3.5%	<ul style="list-style-type: none"> ROA / ROE improved from 3.1% / 13.4% in Q1 FY23 to 4.0% / 16.1% in Q2 FY23
Return on Equity %	16.0% - 18.0%	16.1%	14.8%	<ul style="list-style-type: none"> Return ratios to further improve in H2 FY23 driven by better NIMs, stable operational efficiency and lower credit cost

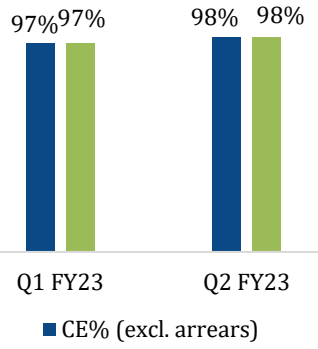
Note: The guidance provided considers a stable operating environment

Q2 FY23: Comfortably Placed to Protect NIMs in a Rising Interest Rate Scenario

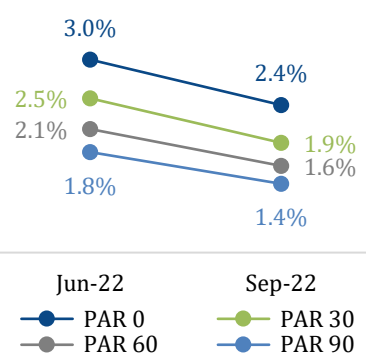
Consolidated Metrics	Q1 FY23	Q2 FY23	H1 FY23	Remarks
Avg. New Disbursement Interest Rate %	20.3%	20.8%	20.6%	<ul style="list-style-type: none"> Revised pricing continues to be very competitive
Portfolio Yield %	18.4%	19.1%	18.6%	<ul style="list-style-type: none"> Improvement in yields driven by revised pricing and lower interest de-recognition
Weighted Avg. Cost of Borrowing %	9.1%	9.2%	9.2%	<ul style="list-style-type: none"> Weighted Avg. COB higher by only 30 bps and marginal COB higher by only 50 bps compared to Q4 FY22
Marginal Cost of Borrowing % (CA Grameen Standalone)	8.6%	8.8%	8.7%	
NIM %	11.1%	12.0%	11.4%	<ul style="list-style-type: none"> NIM during H1 FY23 is higher by 50 bps compared to FY22
Supportive Credit Rating	<ul style="list-style-type: none"> Ind-Ra upgrades rating from A+ to AA- with 'Stable' outlook ICRA & CRISIL upgrade outlook from 'Stable' to 'Positive' 			<ul style="list-style-type: none"> Highest rating of 'AA-' amongst NBFC-MFI, without factoring any parent support

Q2 FY23: Asset Quality Update (CA Grameen)

Collections Trend



PAR Trend



Adequate Provisioning Coverage

INR Cr	CA Grameen Policy (IND-AS)			
Q2 FY23 Asset Classification (dpd)	EAD (INR Cr)	EAD%	ECL%	
Stage 1	0 - 15 (GL), 0 - 30 (RF)	12,791.0	97.8%	0.8%
Stage 2	16 - 60 (GL), 31 - 90 (RF)	65.5	0.5%	57.0%
Stage 3	60+ (GL), 90+ (RF)	226.6	1.7%	73.1%
Total		13,083.2	100.0%	2.3%
GNPA (Gross Stage 3)			1.7%	
NNPA (Net Stage 3)			0.5%	

Revised ECL Policy applicable from Q2 FY23, leading to higher ECL coverage ratios

EAD: Exposure at default includes principal and accrued interest

Payment wise Breakup of EAD

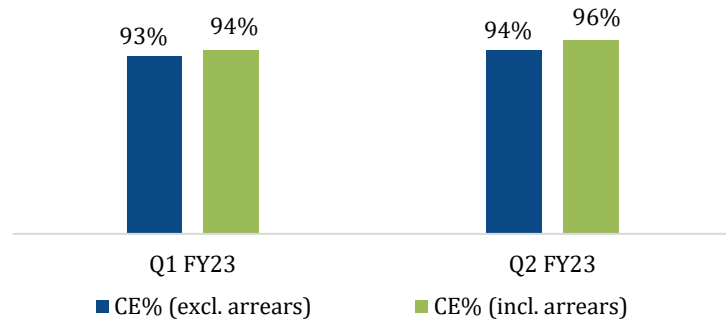
Contribution of Borrowers as on Sep-22	Stage 1 EAD%	Stage 2 EAD%	Stage 3 EAD%	Total EAD%
Full Payment	97.5%	0.0%	0.0%	97.5%
Partial Payment	0.3%	0.3%	0.3%	0.9%
No Payment	0.0%	0.2%	1.4%	1.6%
Total	97.8%	0.5%	1.7%	100.0%

Restructuring at 0.5% of GLP

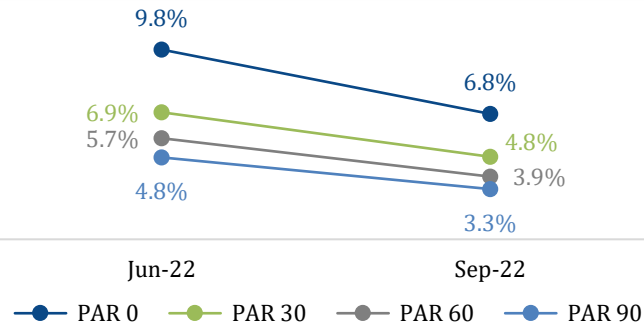
Loan Restructuring (INR Cr)	Amount	GLP as on Sep-22	PAR 31-60	PAR 61-90	PAR 90+
Restructuring - FY21	77.1	7.8	0.2	0.2	1.8
Restructuring - FY22	143.6	60.6	1.2	1.2	11.5
Restructuring - H1 FY23	2.8	2.7	0.0	0.0	0.0
Total	223.4	71.1	1.5	1.4	13.3

Q2 FY23: Asset Quality Update (MMFL)

Collections Trend



PAR Trend



Adequate Provisioning Coverage

INR Cr	CA Grameen Policy (IND-AS)				
Q2 FY23 Asset Classification (dpd)	EAD (INR Cr)	EAD%	ECL%		
Stage 1	0 - 15, 0 - 30	2,457.8	94.6%	0.9%	
Stage 2	16 - 60, 31 - 90	27.1	1.0%	32.2%	
Stage 3	60+	113.4	4.4%	49.1%	
Total		2,598.3	100.0%	3.3%	
GNPA (Gross Stage 3)			4.4%		
NNPA (Net Stage 3)			2.3%		

Payment wise Breakup of EAD

Contribution of Borrowers as on Jun-22	Stage 1 EAD%	Stage 2 EAD%	Stage 3 EAD%	Total EAD%
Full Payment	92.6%	0.0%	0.0%	92.6%
Partial Payment	2.0%	1.0%	2.0%	5.0%
No Payment	0.0%	0.1%	2.3%	2.4%
Total	94.6%	1.0%	4.4%	100.0%

EAD: Exposure at default includes principal and accrued interest



**USD 35 million
ESG-linked loan from DFC**

**First of its kind direct loan from
DFC to a NBFC-MFI in India**

- U.S. International Development Finance Corporation (DFC) sanctions **USD 35 Mn ESG-linked loan for up to 7 years** in Oct-22
- The loan facility will focus on performance targets linked to ESG principles to strengthen women's entrepreneurship and leadership
- This is the **second ESG-linked loan for CA Grameen** after receiving the first ESG loan sanction of USD 25 Mn from Swedfund in Jul-21



Strong Traction in Foreign Funding

External Commercial Borrowings sanctions / drawdowns during H1 FY23:

- **USD 50 Mn from IFC**
 - Sanctioned in Jun-22, drawn in Aug-22 & Oct-22
- **USD 20 Mn from Blue Orchard**
 - Sanctioned in Mar-22, drawn in Jun-22
- **USD 90 Mn Syndicated loan led by HSBC**
 - Sanctioned in Aug-22
- **USD 35 Mn from DFC**
 - Sanctioned in Oct-22
- **All loans are 100% hedged**

Strong visibility on foreign sourcing:

- 38% share in undrawn sanctions (CA Grameen)
- 19% share in sanctions in pipeline (CA Grameen)

Classification of Loans at 'Amortised Cost' with Effect from Q2 FY23

- During the previous quarter, the Company had reassessed its business model and concluded that Income Generating Loan (IGL) is primarily intended to collect contractual cash flows being solely payments of principal and interest on the principal amount outstanding
- Accordingly, as required under Ind AS 109, the IGL loan portfolio which was earlier classified as and valued at "Fair Value through Comprehensive Income" have now been classified as and valued at "Amortised Cost" with effect from Q2 FY23
- The Company has consequently reversed accumulated fair value loss on such IGL loans amounting INR 63.0 Cr and related deferred tax in other equity

Best Technology of the Year 2022 - Financial Services



- Quantic India Technology Excellence Awards Bengaluru Edition recognizes technology leaders and innovators who demonstrate excellence through their solutions and impact on the business
- It is an opportunity for the industry to celebrate, recognize, and acknowledge the technology powerhouses situated in the South part of India
- With a foundational goal to experiment and excel, Quantic India extensive research and analysis has taken the transformational journey of Technology Excellence Awards to the next level of evolution

Key Business Updates

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Q2 FY23: Consolidated Performance Highlights

GLP: INR 16,539 Cr
(+24.0% YoY)

NIM
12.0%

Cost/Income Ratio
38.2%

PPOP
INR 334 Cr
(+52.9% YoY)

Weighted Avg. COB
9.2%

Opex/GLP Ratio
5.1%

PAT: INR 176 Cr
(+195.0% YoY)

ROA
4.0%

Capital Adequacy Ratio
25.0%

Total Equity
INR 4,493 Cr

ROE
16.1%

Tier 1 Ratio
24.3%

D/E Ratio
2.7

GNPA (GS3): 2.17%

Provisioning
2.46%

Branches 1,684
(+9.0% YoY)

Active Borrowers

37.98 Lakh¹
(+1.2% YoY)

NNPA: 0.77%

Write-off
INR 163 Cr

16,018 Employees
(+4.6% YoY)

PAR 90+: 1.72%

1) 1,00,050 borrowers were written off during Q2 FY23 while 2,84,848 new borrowers were added during the same period

Q2 & H1 FY23: Consolidated P&L Statement



Profit & Loss Statement (INR Cr)	Q2 FY23	Q2 FY22	YoY%	Q1 FY23	QoQ%	H1 FY23	H1 FY22	YoY%	FY22
Interest Income	771.3	597.4	29.1%	736.2	4.8%	1,507.6	1,184.8	27.2%	2,567.3
- Interest on Loans ¹	762.1	588.1	29.6%	727.6	4.8%	1,489.7	1,163.7	28.0%	2,533.0
- Income from Securitisation	0.0	0.2	-	0.0	-	0.0	0.7	-	0.6
- Interest on Deposits with Banks and FIs	9.2	9.0	1.6%	8.7	5.9%	17.9	20.4	-12.3%	33.8
Income from Direct Assignment	18.1	0.0	-	5.1	253.9%	23.2	14.7	57.7%	70.0
Finance Cost on Borrowings	273.2	228.5	19.6%	279.8	-2.3%	553.0	477.7	15.8%	984.0
Cost on Financial Liability towards Securitisation	0.0	0.0	-	0.0	-	0.0	0.2	-	0.2
Net Interest Income	516.2	368.9	39.9%	461.5	11.8%	977.7	721.6	35.5%	1,653.2
Non-interest Income & Other Income ²	24.9	21.1	17.8%	19.2	29.8%	44.1	36.5	20.9%	112.8
Total Net Income	541.1	390.0	38.7%	480.7	12.6%	1,021.8	758.1	34.8%	1,766.0
Employee Expenses	129.7	111.9	15.9%	123.9	4.7%	253.6	212.6	19.3%	437.7
Other Expenses	64.2	47.4	35.4%	55.2	16.4%	119.4	87.1	37.0%	203.6
Depreciation, Amortisation & Impairment	12.8	11.9	7.3%	11.9	7.6%	24.7	23.2	6.7%	47.2
Pre-Provision Operating Profit	334.3	218.7	52.9%	289.7	15.4%	624.1	435.2	43.4%	1,077.5
Impairment of Financial Instruments	105.4	139.9	-24.7%	100.9	4.4%	206.3	327.8	-37.1%	596.7
Profit Before Tax	229.0	78.8	190.6%	188.8	21.3%	417.8	107.4	289.2%	480.8
Total Tax Expense	52.9	19.1	176.9%	49.2	7.3%	102.1	27.4	273.2%	123.7
Profit After Tax	176.1	59.7	195.0%	139.6	26.2%	315.7	80.0	294.6%	357.1
Key Ratios	Q2 FY23	Q2 FY22		Q1 FY23		H1 FY23	H1 FY22		FY22
Portfolio Yield	19.1%	18.8%		18.4%		18.6%	18.4%		18.3%
Cost of Borrowings	9.2%	9.5%		9.1%		9.2%	9.6%		9.3%
NIM	12.0%	11.2%		11.1%		11.4%	10.6%		10.9%
Cost/Income Ratio	38.2%	43.9%		39.7%		38.9%	42.6%		39.0%
Opex/GLP Ratio	5.1%	5.3%		4.7%		4.9%	4.9%		4.9%

1) Interest income (on Stage 3 portfolio) de-recognized was INR 20.5 Cr in Q2 FY23 (vs INR 20.6 Cr in Q2 FY22) and INR 42.5 Cr in H1 FY23 (vs INR 41.9 Cr in H1 FY22)

2) Bad debt recovery was INR 14.5 Cr in Q2 FY23 (vs INR 13.6 Cr in Q2 FY22) and INR 24.8 Cr in H1 FY23 (vs INR 18.4 Cr in H1 FY22)

Q2 & H1 FY23: Consolidated Balance Sheet

Balance Sheet (INR Cr)	Q2 FY23	Q2 FY22	YoY%	Q1 FY23	QoQ%	H1 FY23	H1 FY22	FY22
Cash & Other Bank Balances	757.9	1,515.9	-50.0%	1,369.2	-44.6%	757.9	1,515.9	1,761.4
Investments	389.2	107.0	263.7%	172.6	125.5%	389.2	107.0	0.0
Loans - (Net of Impairment Loss Allowance)	15,195.9	11,772.9	29.1%	14,137.6	7.5%	15,195.9	11,772.9	14,765.3
Loans - Securitised Assets	0.0	3.2	-	0.0	-	0.0	3.2	0.0
Property, Plant and Equipment	30.9	26.3	17.1%	30.6	0.8%	30.9	26.3	31.8
Intangible Assets	139.6	157.7	-11.5%	144.3	-3.3%	139.6	157.7	149.7
Right to Use Assets	68.6	66.6	3.0%	73.1	-6.2%	68.6	66.6	74.8
Other Financial & Non-Financial Assets	284.3	299.1	-4.9%	256.9	10.7%	284.3	299.1	294.2
Goodwill	317.6	317.6	0.0%	317.6	0.0%	317.6	317.6	317.6
Total Assets	17,183.9	14,266.4	20.5%	16,501.9	4.1%	17,183.9	14,266.4	17,394.8
Debt Securities	1,094.9	1,683.6	-35.0%	1,176.2	-6.9%	1,094.9	1,683.6	1,418.1
Borrowings (other than debt securities)	11,131.8	8,263.9	34.7%	10,624.3	4.8%	11,131.8	8,263.9	11,424.9
Subordinated Liabilities	81.4	106.6	-23.6%	79.5	2.4%	81.4	106.6	77.7
Financial Liability towards Portfolio Securitized	0.0	0.0	-	0.0	-	0.0	0.0	0.0
Lease Liabilities	81.1	76.3	6.3%	84.4	-3.9%	81.1	76.3	85.0
Other Financial & Non-financial Liabilities	301.5	265.5	13.6%	291.1	3.6%	301.5	265.5	313.0
Total Equity	4,388.9	3,771.7	16.4%	4,146.1	5.9%	4,388.9	3,771.7	3,977.6
Minority Interest	104.2	98.8	5.5%	100.2	4.1%	104.2	98.8	98.4
Total Liabilities and Equity	17,183.9	14,266.4	20.5%	16,501.9	4.1%	17,183.9	14,266.4	17,394.8
Key Ratios	Q2 FY23	Q2 FY22		Q1 FY23		H1 FY23	H1 FY22	FY22
ROA	4.0%	1.6%		3.1%		3.5%	1.0%	2.2%
D/E	2.7	2.6		2.8		2.7	2.6	3.2
ROE	16.1%	6.2%		13.4%		14.8%	4.2%	9.1%
GNPA (GL: 60+ dpd, RF: 90+ dpd)	2.17%	7.67%		3.11%		2.17%	7.67%	3.61%
Provisioning	2.46%	5.90%		3.01%		2.46%	5.90%	3.44%

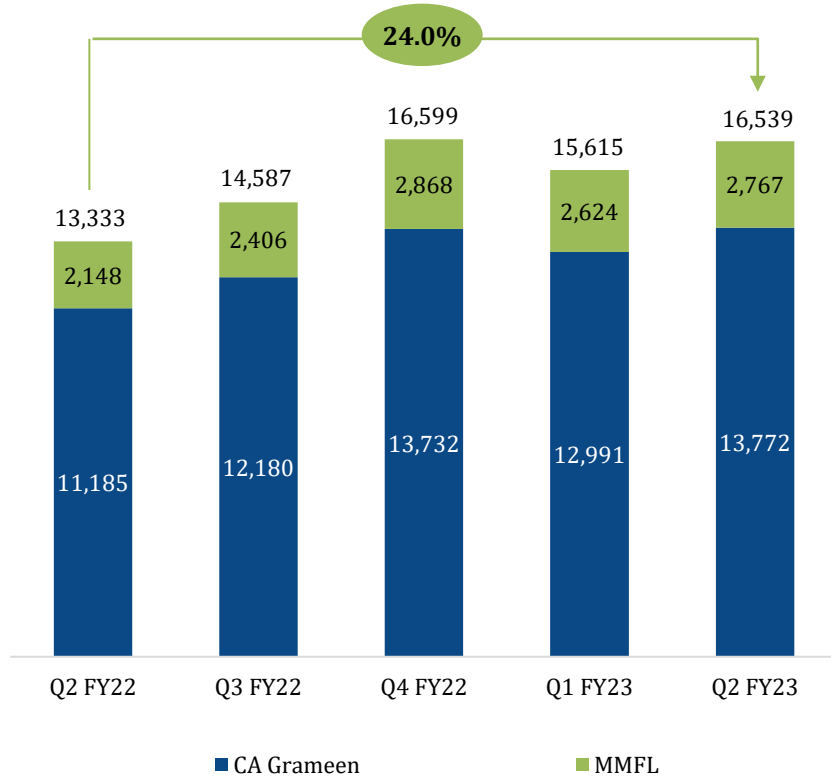
Q2 & H1 FY23: Understanding the Credit Cost Impact

Consolidated (INR Cr)	Q2 FY23	H1 FY23
Opening ECL - (A)	443.7	533.9
Additions (B)		
- Provisions as per ECL	53.2	92.2
Reversals (on account of write-off) (C)	110.7	240.0
Closing ECL (D = A+B-C)	386.1	386.1
Write-off (E)	162.9	354.0
Credit Cost (F = B-C+E)	105.4	206.3
Credit Cost (Provisions + Write-offs) - % of Avg. On-Book Loan Portfolio (non-annualised)	0.7%	1.4%
Bad-Debt Recovery (G)	14.5	24.8
Net P&L Impact (F - G)	90.9	181.5
Net P&L Impact - % of Avg. On-Book Loan Portfolio (non-annualised)	0.6%	1.2%

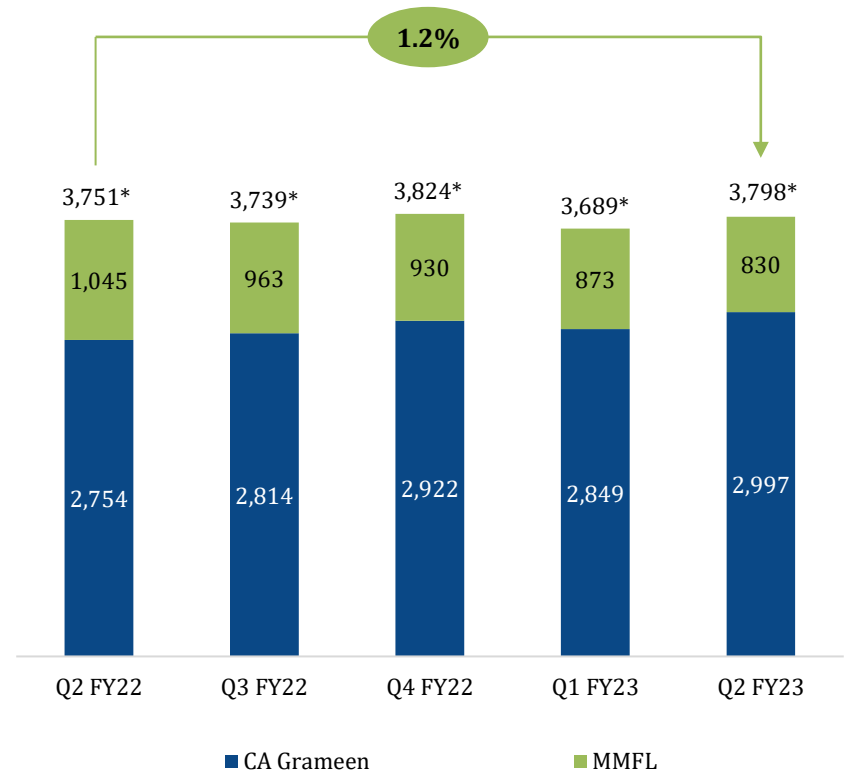
Q2 FY23: Continued Business Traction with Rural Focus



Gross Loan Portfolio (GLP) (INR Cr)



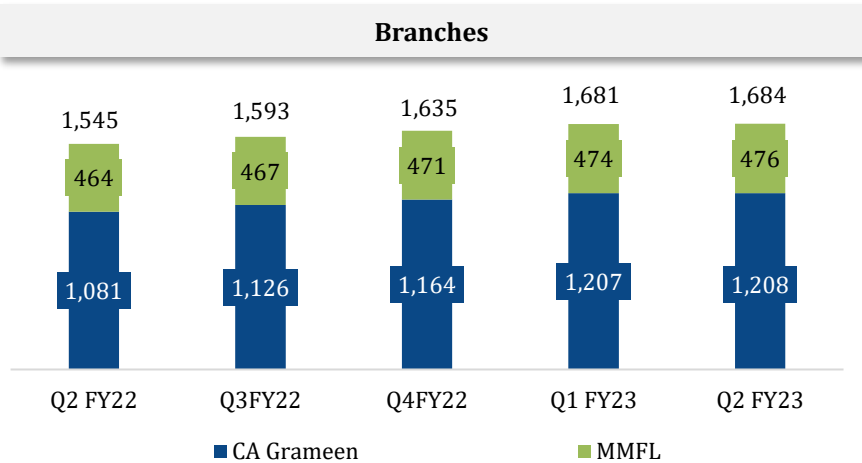
Borrowers ('000)



* Excluding common borrowers

Q2 FY23: Consistent Growth in Infrastructure

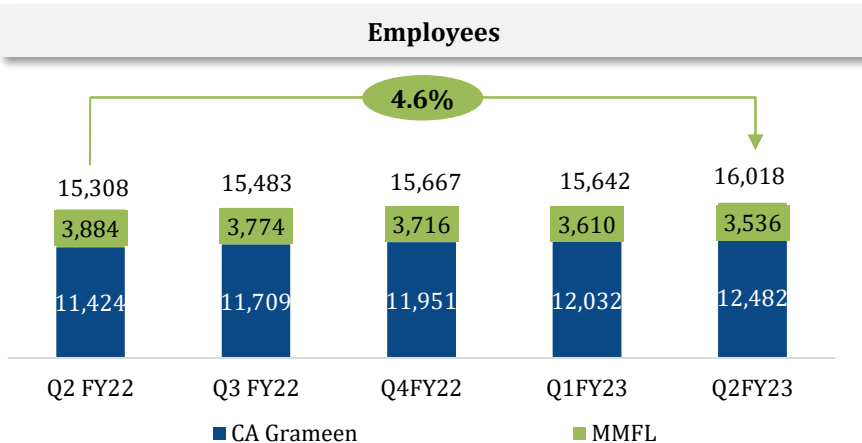
Branches



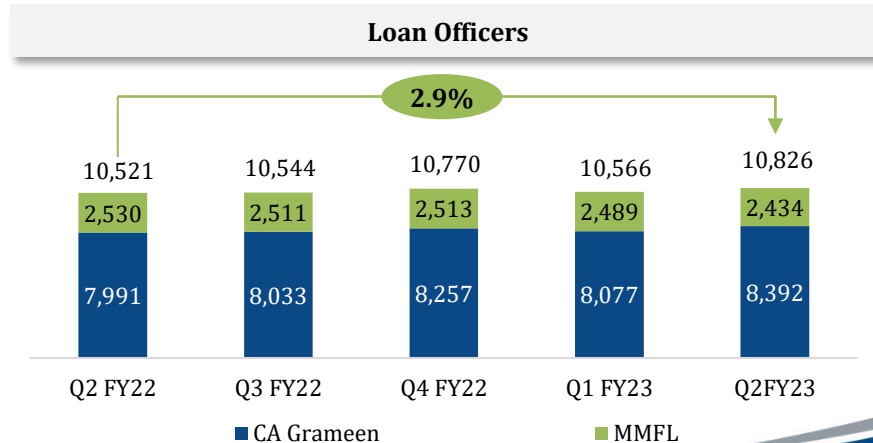
States	FY22	Q1 FY23	Q2 FY23
Bihar	35	10	-
Chhattisgarh	5	2	-
Gujarat	28	5	1
Jharkhand	10	5	-
Madhya Pradesh	20	1	-
Karnataka	10	-	-
Kerala	6	-	-
Maharashtra	6	9	-
Odisha	9	-	-
Rajasthan	35	6	-
Tamil Nadu	1	-4 *	-
Uttar Pradesh	35	5	-
West Bengal	11	7	2
Total	211	46	3

* At MMFL, 2 branches were merged while 2 business correspondent (BC) branches got closed

Employees

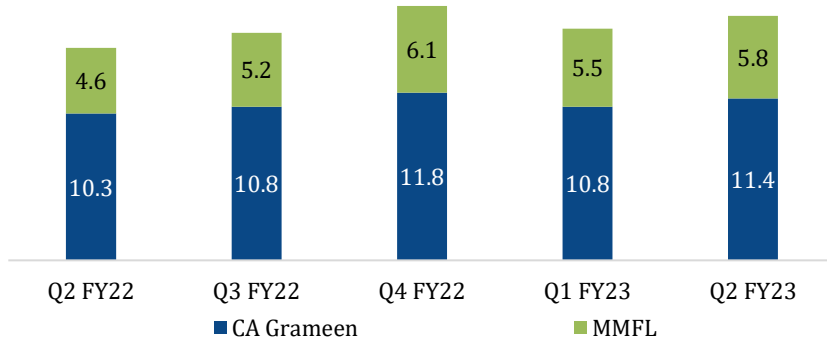


Loan Officers

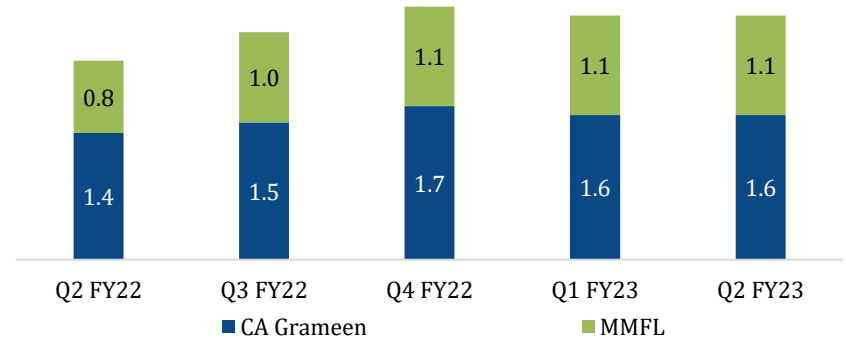


Q2 FY23: Sustainable Operational Efficiency

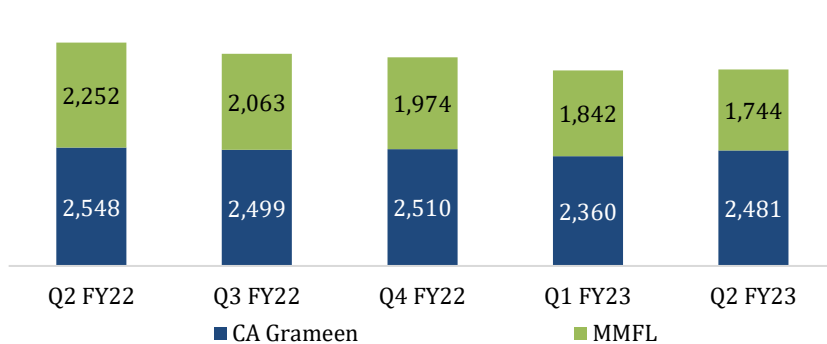
GLP / Branch (INR Cr)



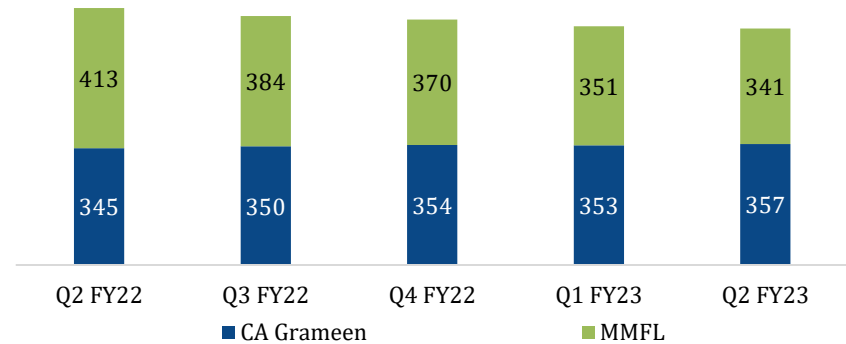
GLP / Loan Officer (INR Cr)



Borrowers / Branch



Borrowers / Loan Officer



Q2 FY23: Product Range To Meet Diverse Customer Needs



GLP - Product Mix	Q2 FY22		Q3 FY22		Q4 FY22		Q1 FY23		Q2 FY23	
	(INR Cr)	% of Total	(INR Cr)	% of Total	(INR Cr)	% of Total	(INR Cr)	% of Total	(INR Cr)	% of Total
IGL (Incl. MMFL)	12,613	95%	13,894	95%	15,949	96%	14,937	96%	15,801	96%
Family Welfare	55	0%	59	0%	38	0%	121	1%	185	1%
Home Improvement	331	3%	371	3%	414	3%	408	2%	429	2%
Emergency	3	0%	1	0%	3	0%	4	0%	7	0%
Retail Finance	330	2%	263	2%	196	1%	145	1%	117	1%
Total	13,333	100%	14,587	100%	16,599	100%	15,615	100%	16,539	100%

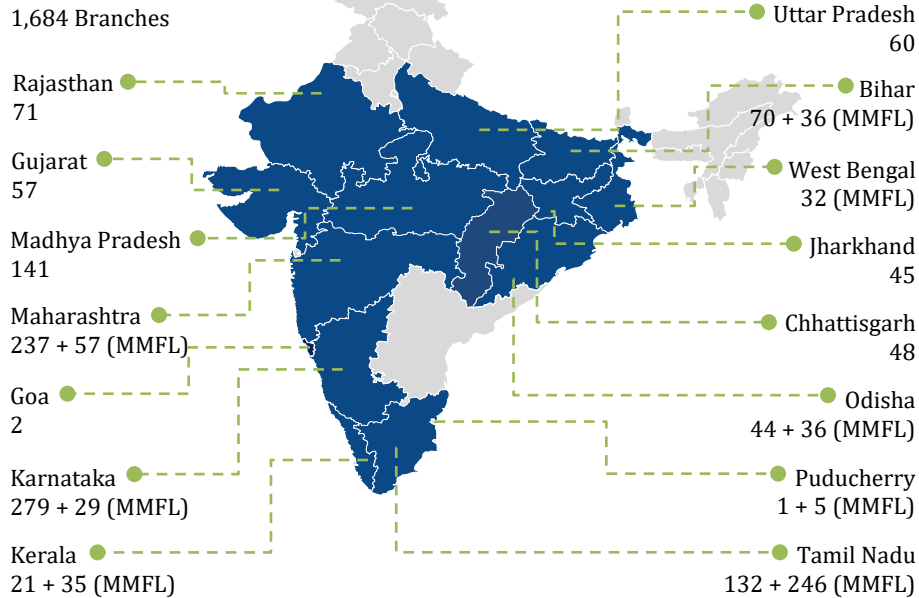
GLP - Avg. O/S Per Loan (INR '000)	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23
IGL (Incl. MMFL)	26.6	29.5	32.1	30.3	30.0
Family Welfare	4.5	4.5	3.7	9.4	11.0
Home Improvement	9.3	9.6	10.0	9.7	9.4
Emergency	0.9	0.6	0.6	0.8	0.5
Retail Finance	52.9	48.9	47.2	48.8	48.0
Total	25.1	27.6	29.8	28.1	27.4

GLP - Avg. O/S Per Borrower (INR '000)	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23
CA Grameen	40.6	43.3	47.0	45.6	46.0
MMFL	20.6	24.9	30.8	30.1	33.3
Total	35.5	39.0	43.4	42.3	43.5

Q2 FY23: Well-Diversified Presence Across India

Our Presence as on Sep-22

14 States & 1 UT
333 Districts
1,684 Branches



Consolidated Exposure of Districts (% of GLP)	Q2 FY23	
	No. of Districts	% of Total Districts
< 0.5%	271	81%
0.5% - 1%	37	11%
1% - 2%	21	6%
2% - 4%	4	1%
> 4%	0	0%
Total	333	100%

Consolidated District in terms of GLP	Q2 FY23 % of Total GLP
Top 1	3%
Top 3	9%
Top 5	13%
Top 10	21%
Other	79%

Q2 FY23 Consolidated	Branches	% Share	Borrowers ('000)	% Share	GLP (INR Cr)	% Share
Karnataka	308	18.3%	1,047	27.6%	5,829	35.2%
Maharashtra	294	17.5%	771	20.3%	3,491	21.1%
Tamil Nadu	378	22.4%	853	22.5%	3,460	20.9%
Madhya Pradesh	141	8.4%	307	8.1%	1,114	6.7%
Other States & UT	563	33.4%	821	21.6%	2,645	16.0%
Total	1,684	100.0%	3,798*	100.0%	16,539	100.0%

* Excluding 28,477 Common Borrowers

Key Business Updates

Consolidated Results Overview

CA Grameen: Financial Metrics

MMFL: Financial Metrics

Investment Rationale

Annexure



Q2 FY23: CA Grameen Standalone Performance Highlights



GLP: INR 13,772 Cr
(+23.1% YoY)

NIM
12.1%

Cost/Income Ratio
36.9%

PPOP
INR 285 Cr
(+51.2% YoY)

Weighted Avg. COB
9.1%

Opex/GLP Ratio
5.0%

PAT: INR 159 Cr
(+120.5% YoY)

ROA
4.2%

Capital Adequacy Ratio
29.0%

Total Equity
INR 4,332 Cr

ROE
15.1%

Tier 1 Ratio
28.2%

D/E Ratio
2.3

GNPA (GS3): 1.73%

Provisioning
2.29%

Branches 1,208
(+11.7% YoY)

Active Borrowers

29.96 Lakh¹
(+8.8% YoY)

NNPA: 0.47%

Write-off
INR 113 Cr

12,482 Employees
(+9.3% YoY)

PAR 90+: 1.39%

1) 33,909 borrowers were written off during Q2 FY23 while 2,43,715 new borrowers were added during the same period

Q2 & H1 FY23: CA Grameen Standalone P&L Statement



Profit & Loss Statement (INR Cr)	Q2 FY23	Q2 FY22	YoY%	Q1 FY23	QoQ%	H1 FY23	H1 FY22	YoY%	FY22
Interest Income	644.7	492.0	31.0%	607.3	6.1%	1,252.0	975.6	28.3%	2,124.8
- Interest on Loans ¹	637.1	485.2	31.3%	599.9	6.2%	1,236.9	960.5	28.8%	2,099.3
- Interest on Deposits with Banks and FIs	7.6	6.8	12.2%	7.5	2.1%	15.1	15.1	0.0%	25.5
Income from Direct Assignment	10.9	0.0	-	-1.4	-	9.5	14.7	-35.3%	70.0
Finance Cost on Borrowings	221.3	182.7	21.1%	225.6	-1.9%	446.9	379.1	17.9%	788.1
Net Interest Income	434.3	309.3	40.4%	380.3	14.2%	814.6	611.2	33.3%	1,406.6
Non-interest Income & Other Income ²	16.7	18.3	-9.0%	15.3	8.9%	32.8	31.1	2.6%	96.4
Total Net Income	451.0	327.6	37.7%	395.6	14.0%	846.6	642.3	31.8%	1,503.1
Employee Expenses	105.9	90.4	17.1%	99.2	6.8%	205.0	170.5	20.3%	353.5
Other Expenses	52.6	42.5	24.0%	43.9	19.8%	96.6	74.1	30.3%	161.3
Depreciation, Amortisation & Impairment	7.9	6.5	22.0%	6.8	15.8%	14.8	12.6	17.4%	26.2
Pre-Provision Operating Profit	284.5	188.2	51.2%	245.7	15.8%	530.2	385.2	37.6%	962.1
Impairment of Financial Instruments	78.0	91.1	-14.4%	66.3	17.5%	144.3	247.4	-41.7%	449.4
Profit Before Tax	206.6	97.1	112.7%	179.3	15.2%	385.9	137.8	180.0%	512.6
Total Tax Expense	47.8	25.1	90.5%	46.8	2.3%	94.6	36.2	161.1%	130.5
Profit After Tax	158.7	72.0	120.5%	132.6	19.7%	291.3	101.6	186.8%	382.1
Key Ratios	Q2 FY23	Q2 FY22		Q1 FY23		H1 FY23	H1 FY22		FY22
Portfolio Yield	19.1%	18.5%		18.4%		18.6%	18.2%		18.3%
Cost of Borrowings	9.1%	9.3%		9.0%		9.1%	9.3%		9.2%
NIM	12.1%	11.3%		11.2%		11.6%	10.7%		11.1%
Cost/Income Ratio	36.9%	42.5%		37.9%		37.4%	40.0%		36.0%
Opex/GLP Ratio	5.0%	5.1%		4.5%		4.7%	4.7%		4.6%

1) Interest income (on Stage 3 portfolio) de-recognized was INR 14.8 Cr in Q2 FY23 (vs INR 20.6 Cr in Q2 FY22) and INR 32.4 Cr in H1 FY23 (vs INR 40.5 Cr in H1 FY22)

2) Bad debt recovery was INR 7.9 Cr in Q2 FY23 (vs INR 11.9 Cr in Q2 FY22) and INR 14.7 Cr in H1 FY23 (vs INR 15.4 Cr in H1 FY22)

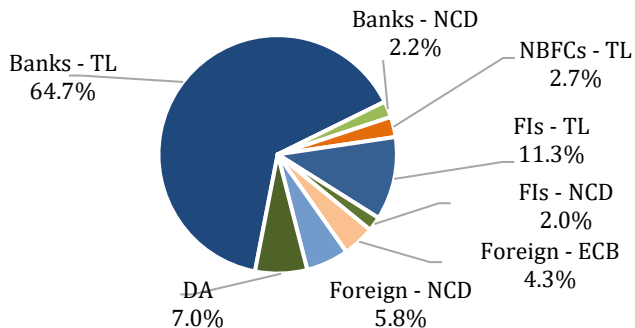
Q2 & H1 FY23: CA Grameen Standalone Balance Sheet



Balance Sheet (INR Cr)	Q2 FY23	Q2 FY22	YoY%	Q1 FY23	QoQ%	H1 FY23	H1 FY22	FY22
Cash & Other Bank Balances	482.7	1,260.0	-61.7%	1,122.8	-57.0%	482.7	1,260.0	1,534.3
Investments	389.2	107.0	263.7%	172.6	125.5%	389.2	107.0	0.0
Loans - (Net of Impairment Loss Allowance)	12,834.2	9,857.8	30.2%	11,865.1	8.2%	12,834.2	9,857.8	12,201.6
Property, Plant and Equipment	25.8	20.0	29.4%	25.3	2.4%	25.8	20.0	26.1
Intangible Assets	15.9	16.7	-5.2%	16.3	-2.5%	15.9	16.7	17.4
Right to Use Assets	68.6	66.2	3.7%	73.0	-6.1%	68.6	66.2	74.6
Other Financial & Non-Financial Assets	260.3	278.8	-6.6%	235.1	10.7%	260.3	278.8	277.8
Investment in MMFL	663.3	662.7	0.1%	663.3	0.0%	663.3	662.7	663.3
Total Assets	14,740.0	12,269.2	20.1%	14,173.4	4.0%	14,740.0	12,269.2	14,795.1
Debt Securities	1,094.4	1,569.2	-30.3%	1,175.7	-6.9%	1,094.4	1,569.2	1,372.8
Borrowings (other than debt securities)	8,971.8	6,635.2	35.2%	8,550.7	4.9%	8,971.8	6,635.2	9,112.3
Subordinated Liabilities	0.0	25.0	-100.0%	0.0	-	0.0	25.0	0.0
Lease Liabilities	81.1	75.8	7.1%	84.4	-3.9%	81.1	75.8	84.8
Other Financial & Non-financial Liabilities	260.4	233.6	11.4%	260.1	0.1%	260.4	233.6	285.4
Total Equity	4,332.2	3,730.4	16.1%	4,102.5	5.6%	4,332.2	3,730.4	3,939.8
Total Liabilities and Equity	14,740.0	12,269.2	20.1%	14,173.4	4.0%	14,740.0	12,269.2	14,795.1
Key Ratios	Q2 FY23	Q2 FY22		Q1 FY23		H1 FY23	H1 FY22	FY22
ROA	4.2%	2.2%		3.4%		3.8%	1.5%	2.7%
D/E	2.3	2.2		2.4		2.3	2.2	2.7
ROE	15.1%	7.8%		13.2%		14.1%	5.5%	10.1%
GNPA (GL: 60+ dpd, RF: 90+ dpd)	1.73%	7.18%		2.54%		1.73%	7.18%	3.12%
Provisioning	2.29%	5.51%		2.73%		2.29%	5.51%	3.19%

Q2 FY23: Well-Diversified Liability Mix

Liability Mix - Institution / Instrument Wise (%)

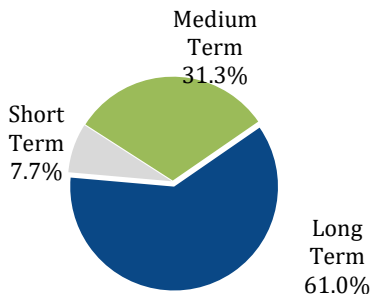


Note: O/S Direct Assignment (Sold Portion) - INR 758.5 Cr

Focus on dynamic liability management

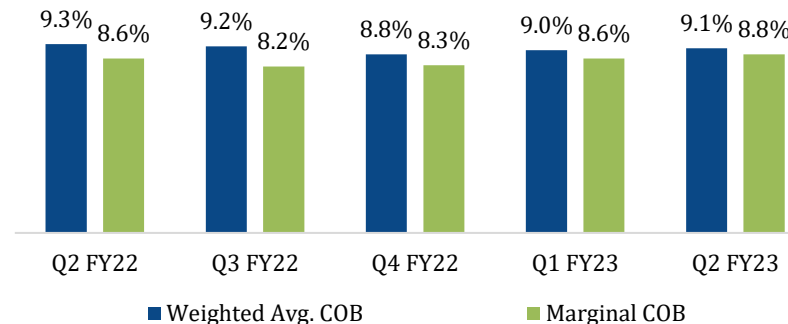
- Focus on long-term funding with strong diversification between domestic & foreign sources
- Target to meet funding requirements through foreign/long-term sources over the medium term, with diversified products
- Diverse lenders' base:
 - 41 Commercial Banks, 2 Financial Institutions, 8 Foreign Institutional Investors, 5 NBFCs
- Continued focus to minimize the cost of borrowing
- **Optimal cost of borrowing despite rising interest rates:** Weighted average cost and the marginal cost of borrowing increased by only 30 bps and 50 bps respectively from Q4 FY22 to Q2 FY23

Liability Mix - Tenure Wise (%)



	Source	% Mix
Short Term <= 1 year (incl. DA)	Domestic	7.7%
	Foreign	1.6%
Medium Term > 1 year, <= 2 years	Domestic	29.7%
	Foreign	1.6%
Long Term > 2 years	Domestic	50.9%
	Foreign	10.1%

Cost of Borrowing (%)



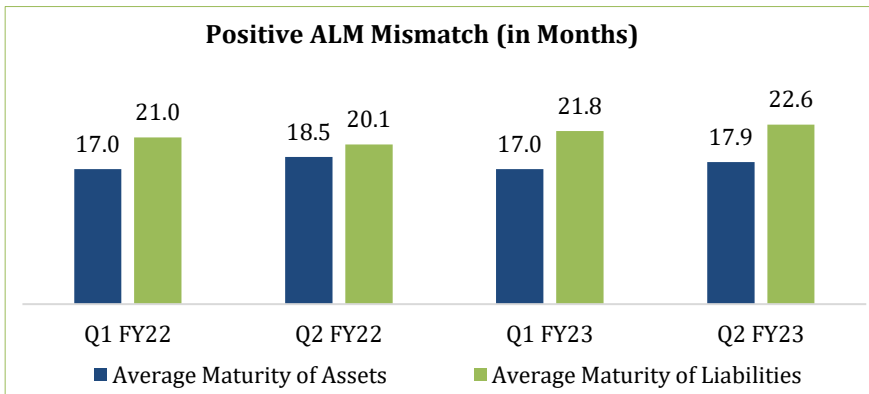
Q2 FY23: Stable Liquidity/ ALM Position/ Credit Ratings



Static Liquidity / ALM Position Particulars (INR Cr)	For the Month			For the Financial Year	
	Oct-22	Nov-22	Dec-22	FY23 (Oct-22 to Mar-23)	FY24
Opening Cash & Equivalents (A)	983.3	1,220.5	1,558.8	1,763.9	2,898.4
Loan recovery [Principal] (B)	806.4	848.7	824.0	4,732.9	6,659.3
Total Inflow (C=A+B)	1,789.8	2,069.2	2,382.8	6,496.8	9,557.7
Borrowing Repayment [Principal]					
Term loans and Others (D)	434.8	384.2	503.2	2,790.0	3,997.0
NCDs (E)	0.0	0.0	0.0	171.0	604.0
Direct Assignment (F)	134.4	126.3	115.6	637.4	468.5
Total Outflow G=(D+E+F)	569.2	510.5	618.9	3,598.4	5,069.5
Closing Cash & equivalents (H= C-G)	1,220.5	1,558.8	1,763.9	2,898.4	4,488.1
Static Liquidity (B-G)	237.2	338.2	205.2	1,134.5	1,589.7

Debt Diversification	Q2 FY23
Total Drawdowns	2,305.5
Domestic *	91%
Foreign	9%
Undrawn Sanction	3,839
Domestic	62%
Foreign	38%
Sanctions in Pipeline	5,113
Domestic	81%
Foreign	19%

* Includes Direct Assignment of 201.1 Cr

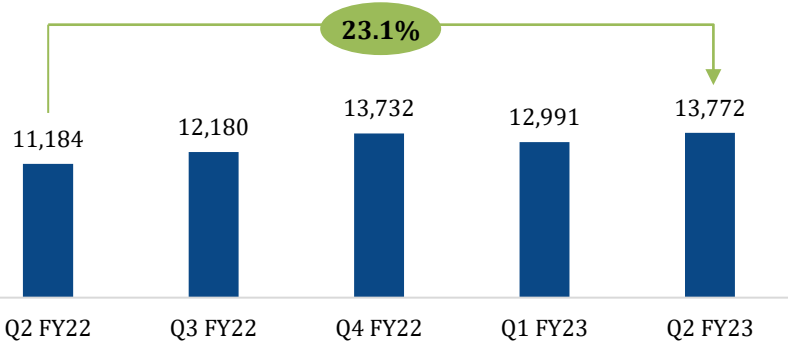


Rating Instrument	Rating Agency	Rating/Grading
Bank Facilities	Ind-Ra	AA- (Stable)
	ICRA	A+ (Positive)
	CRISIL	A+ (Positive)
Non-Convertible Debentures	Ind-Ra	AA- (Stable)
	ICRA	A+ (Positive)
	CRISIL	A+ (Positive)
Commercial Paper	ICRA	A1+
Comprehensive Microfinance Grading *	CRISIL	M1C1
Client Protection Certification	M-CRIL	Gold Level

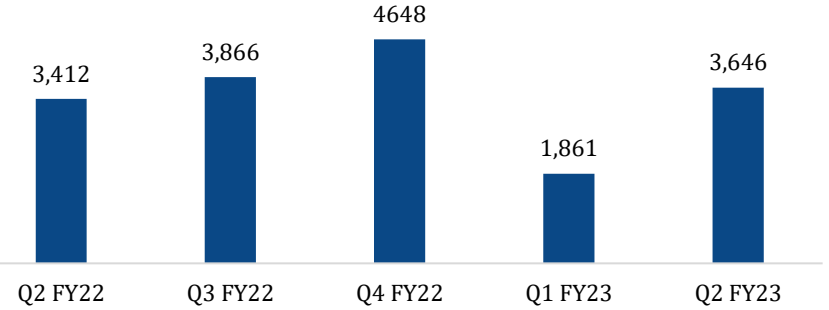
* Institutional Grading/Code of Conduct Assessment (COCA)

Q2 FY23: Robust Quarterly Performance Trend (1/2)

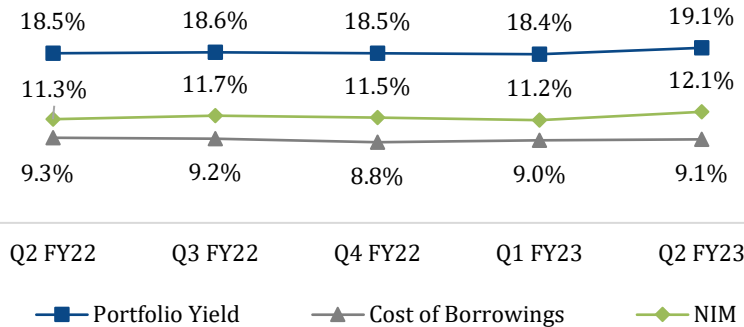
Gross Loan Portfolio (GLP) (INR Cr)



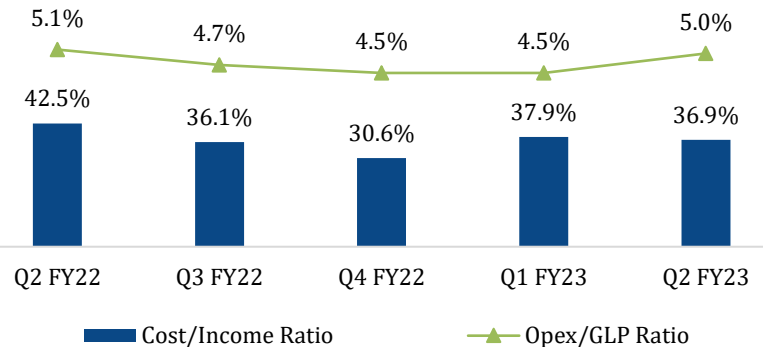
Disbursements (INR Cr)



Margin Analysis (%)

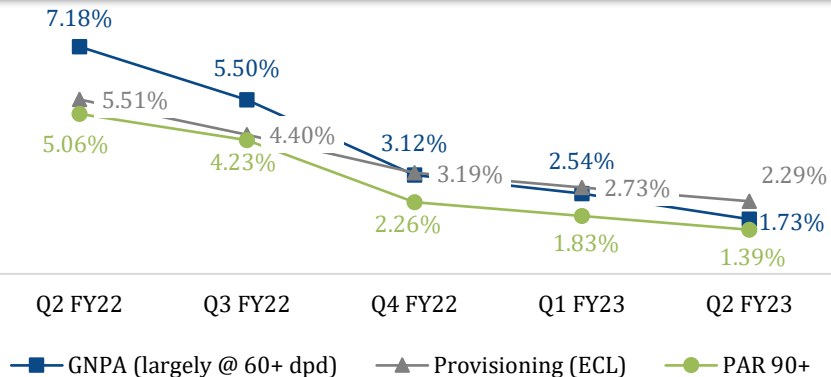


Operating Efficiency (%)

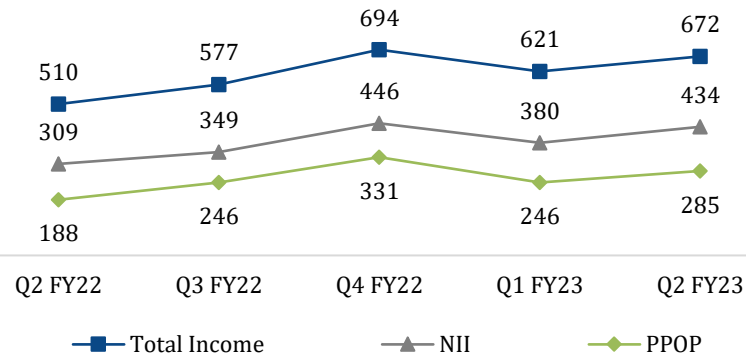


Q2 FY23: Robust Quarterly Performance Trend (2/2)

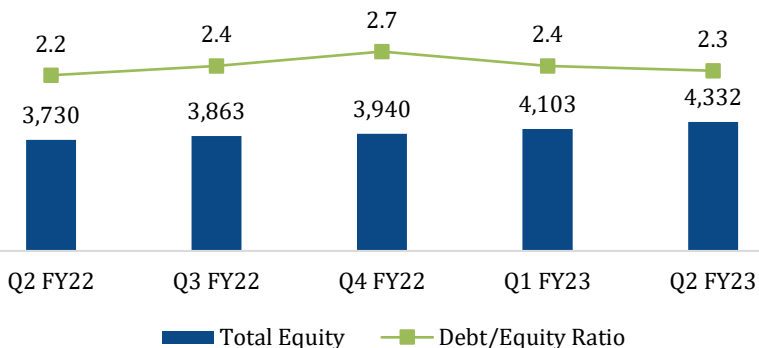
Asset Quality (%)



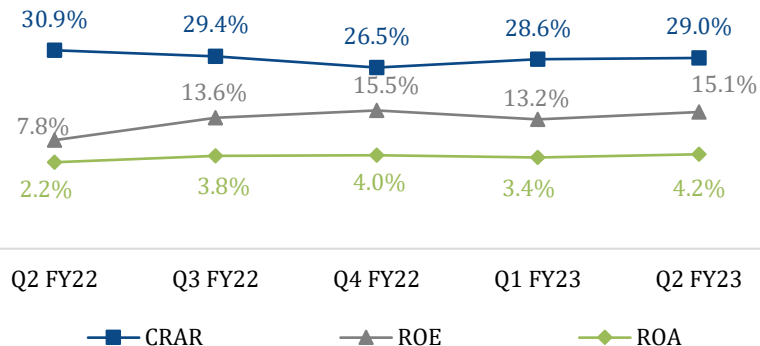
Total Income, NII, PPOP (INR Cr)



Total Equity (INR Cr) & Debt/Equity Ratio



Return Ratios & Capital Adequacy (%)



Key Business Updates

Consolidated Results Overview

CA Grameen: Financial Metrics

MMFL: Financial Metrics

Investment Rationale

Annexure



Q2 FY23: MMFL Performance Highlights



GLP
INR 2,767 Cr
(28.8% YoY)

NIM
10.4%

Weighted Avg. COB
9.9%

Cost/Income Ratio
40.2%

Opex/GLP Ratio
5.4%

PPOP
INR 54 Cr
(81.5%)

PAT
INR 20 Cr
(247.5% YoY)

ROA
2.8%

Capital Adequacy Ratio
22.5%

Total Equity
INR 419 Cr

ROE
20.0%

Tier 1 Ratio
14.8%

D/E Ratio
5.7x

GNPA (GS3): 4.37%

Provisioning
3.35%

Branches 476
(2.6% YoY)

Active Borrowers
8.30 Lakh¹
(-20.6%)

NNPA: 2.27%

Write-off
50 Cr

Employees 3,536
(-9.0% YoY)

PAR 90+: 3.33%

1) 66,141 borrowers were written off during Q2 FY23 while 41,133 new borrowers were added during the same period

Q2 & H1 FY23: MMFL P&L Statement

Profit & Loss Statement (INR Cr)	Q2 FY23	Q2 FY22	YOY%	Q1 FY23	QoQ %	H1 FY23	H1 FY22	YoY%	FY22
Interest income	131.7	105.4	25.0%	134.0	-1.6%	265.7	209.2	27.0%	446.1
- Interest on Loans	130.2	102.9	26.5%	132.8	-1.9%	262.9	203.2	29.4%	437.3
- Income from Securitisation	0.0	0.2	-	0.0	-	0.0	0.7	-100.0%	0.6
- Interest on Deposits with Banks and FIs	1.6	2.2	-30.4%	1.2	30.0%	2.8	5.3	-47.6%	8.3
Income from Direct Assignment	7.2	0.0	-	6.5	10.7%	13.7	0.0	-	0.0
Finance Cost on Borrowings	57.1	46.7	22.3%	59.2	-3.6%	116.3	99.5	16.9%	201.0
Cost on Financial Liability towards Securitisation	0.0	0.0	-	0.0	-	0.0	0.2	-100.0%	0.2
Net Interest Income	81.9	58.7	39.4%	81.2	0.8%	163.1	109.4	49.0%	244.9
Non-interest Income & Other Income	8.2	2.9	189.0%	4.0	108.5%	12.2	6.2	96.6%	16.7
Total Net Income	90.1	61.6	46.4%	85.2	5.8%	175.3	115.6	51.6%	261.6
Employee Expenses	23.8	21.4	11.2%	24.7	-3.8%	48.6	42.0	15.5%	84.1
Other Expenses	11.6	9.1	27.3%	11.3	2.5%	22.8	17.9	27.4%	42.6
Depreciation, Amortisation & Impairment	0.8	1.4	-41.0%	1.0	-17.2%	1.8	2.4	-26.7%	4.6
Pre-Provision Operating Profit	53.9	29.7	81.5%	48.2	11.9%	102.1	53.3	91.7%	130.3
Impairment of Financial Instruments	27.4	48.8	-43.9%	34.6	-20.8%	62.0	80.4	-22.9%	147.3
Profit Before Tax	26.5	-19.1	238.8%	13.6	94.8%	40.1	-27.1	247.9%	-17.0
Total Tax Expense	6.1	-5.2	215.8%	3.5	71.9%	9.6	-7.1	235.7%	-3.1
Profit After Tax	20.5	-13.9	247.5%	10.1	102.8%	30.6	-20.1	252.2%	-13.9
Key Ratios	Q2 FY23	Q2 FY22		Q1 FY23		H1 FY23	H1 FY22		FY22
Portfolio Yield	19.3%	20.0%		18.8%		18.8%	19.5%		18.6%
Cost of Borrowings	9.9%	10.6%		9.7%		9.8%	10.6%		10.2%
NIM	10.4%	10.6%		9.9%		10.1%	9.6%		9.7%
Cost/Income Ratio	40.2%	51.8%		43.4%		41.7%	53.9%		50.2%
Opex/GLP Ratio	5.4%	6.1%		5.4%		5.3%	5.8%		5.6%

1) Interest income (on Stage 3 portfolio) de-recognized was INR 5.7 Cr in Q2 FY23 (vs INR 0.0 Cr in Q2 FY22) and INR 10.1 Cr in H1 FY23 (vs INR 1.4 Cr in H1 FY22)

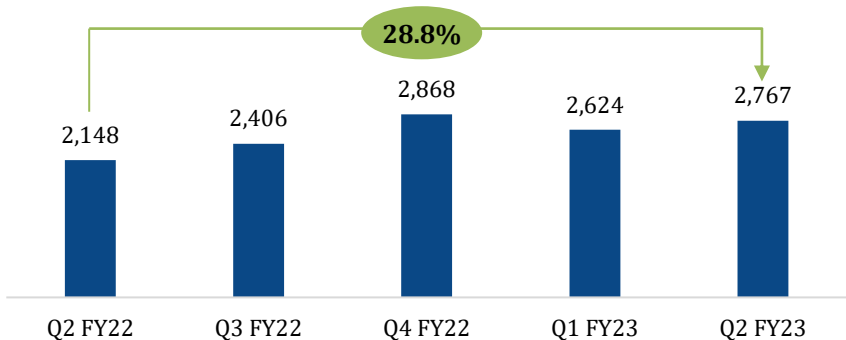
2) Bad debt recovery was INR 6.6 Cr in Q2 FY23 (vs INR 1.7 Cr in Q2 FY22) and INR 10.1 Cr in H1 FY23 (vs INR 3.0 Cr in H1 FY22)

Q2 & H1 FY23: MMFL Balance Sheet

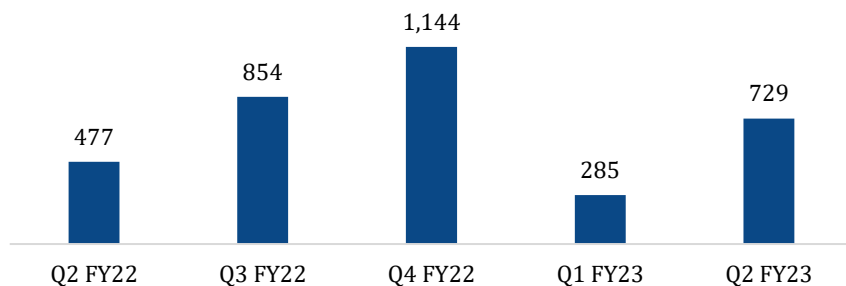
Balance Sheet (INR Cr)	Q2FY23	Q2FY22	YOY%	Q1FY23	QoQ %	H1 FY23	H1 FY22	FY22
Cash & Other Bank Balances	274.4	251.9	8.9%	244.6	12.2%	274.4	251.9	227.0
Balance Sheet Assets (Net of Impairment Loss Allowance)	2,511.3	1,915.1	31.1%	2,422.1	3.7%	2,511.3	1,915.1	2,713.3
Securitized Assets	0.0	3.3	-100.0%	0.0		0.0	3.3	0.0
Property, Plant and Equipment	5.0	6.4	-21.7%	5.3	-6.6%	5.0	6.4	5.6
Intangible Assets	2.5	3.3	-25.5%	2.7	-7.9%	2.5	3.3	2.9
Right to Use Assets	0.0	0.5	-100.0%	0.0	-100.0%	0.0	0.5	0.1
Other Financial & Non-Financial Assets	56.0	57.3	-2.3%	54.8	2.1%	56.0	57.3	49.2
Total Assets	2,849.1	2,237.6	27.3%	2,729.6	4.4%	2,849.1	2,237.6	2,998.2
Debt Securities	0.0	114.1	-100.0%	0.0		0.0	114.1	44.8
Borrowings (other than debt securities)	2,160.0	1,627.9	32.7%	2,073.6	4.2%	2,160.0	1,627.9	2,312.5
Subordinated Liabilities	228.3	78.6	190.4%	226.4	0.8%	228.3	78.6	224.5
Financial Liability towards Portfolio Securitized	0.0	0.1	-100.0%	0.0		0.0	0.1	0.0
Lease Liabilities	0.0	0.5	-100.0%	0.1	-100.0%	0.0	0.5	0.2
Other Financial & Non-financial Liabilities	42.3	35.0	21.1%	31.3	35.2%	42.3	35.0	28.4
Total Equity	418.6	381.4	9.7%	395.2	5.9%	418.6	381.4	387.7
Total Liabilities and Equity	2,849.1	2,237.6	27.3%	2,726.6	4.5%	2,849.1	2,237.6	2,998.2
Key Ratios	Q2FY23	Q2FY22		Q1FY23		H1 FY23	H1 FY22	FY22
ROA	2.8%	-2.3%		1.4%		2.1%	-1.6%	-0.5%
D/E	5.7	4.8		5.8		5.7	4.8	6.7
ROE	20.0%	-14.3%		10.3%		15.2%	-10.2%	-3.6%
GNPA (60+ dpd beginning from Q2 FY22)	4.37%	10.15%		5.83%		4.37%	10.15%	5.82%
Provisioning	3.35%	7.83%		4.33%		3.35%	7.83%	4.57%

Q2 FY23: MMFL Quarterly Performance Trend (1/2)

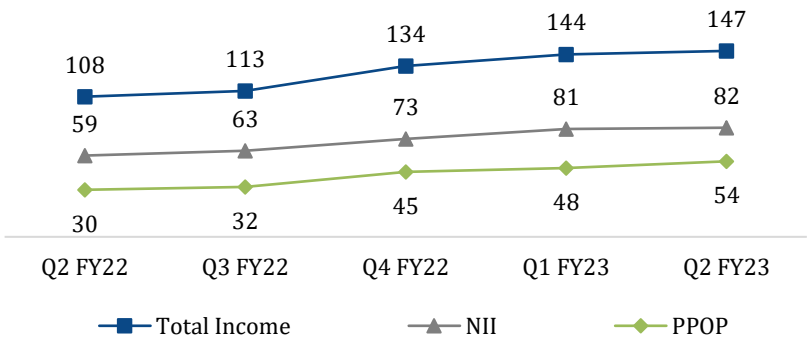
Gross Loan Portfolio (GLP) (INR Cr)



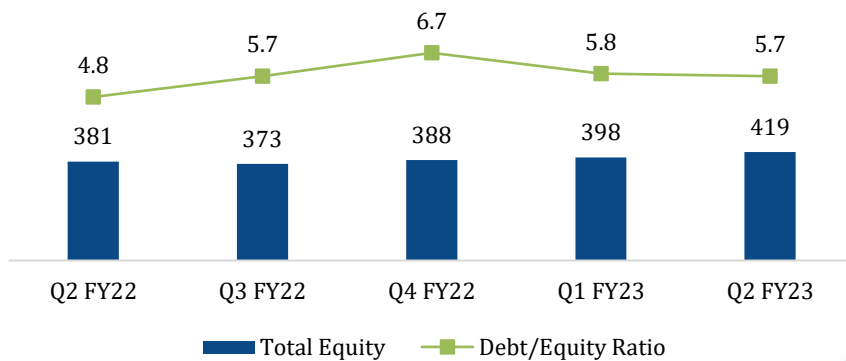
Disbursements (INR Cr)



Total Income, NII, PPOP (INR Cr)

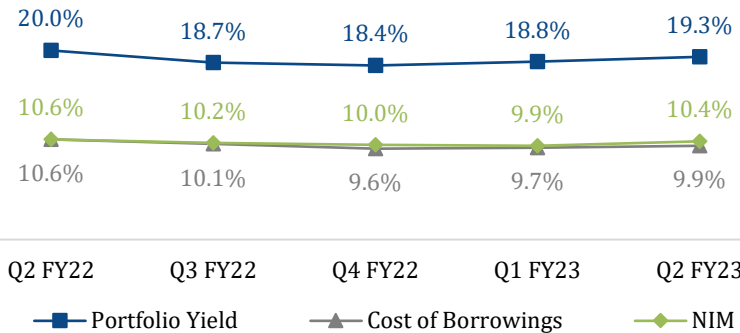


Total Equity (INR Cr) & Debt/Equity Ratio

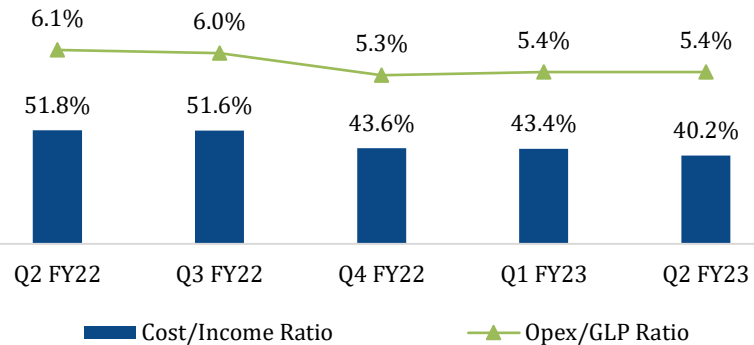


Q2 FY23: MMFL Quarterly Performance Trend (2/2)

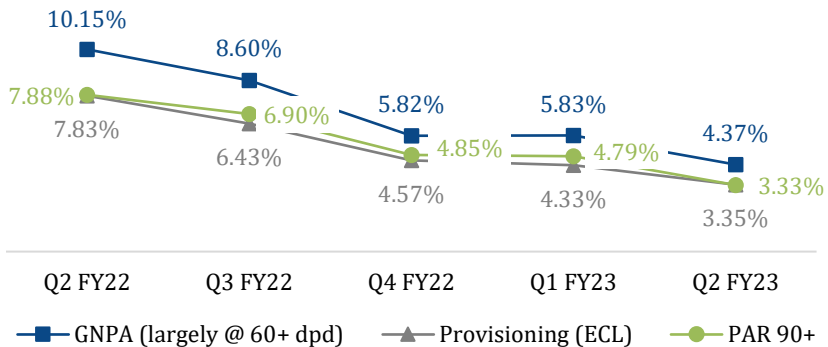
Margin Analysis (%)



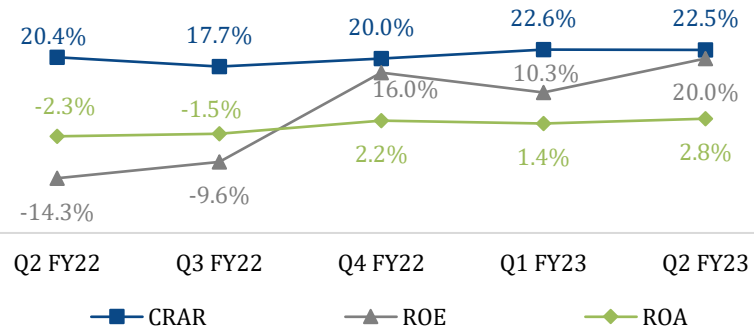
Operating Efficiency (%)



Asset Quality (%)



Return Ratios & Capital Adequacy (%)



Q2 FY23: MMFL Diversified Liability, Stable Liquidity, Positive ALM



Liability Mix - Institution / Instrument Wise	Q2 FY23
Banks – Term Loan	71.7%
FIs – Term Loan	6.2%
NBFCs – Term Loan	6.5%
Sub-Debt	8.8%
Direct Assignment ¹	6.7%

1) O/S Direct Assignment (Sold Portion): INR 172.3 Cr

Liability Mix – Tenure Wise	Q2 FY23
<= 1 Years	3.2%
> 1 & <= 2 Years	62.2%
> 2 Years	34.6%

Credit Rating	Rating Agency	Rating / Grading
Bank Facilities	ICRA CARE	A- (OWP)
Sub- Debt	ICRA	A- (OWP)
MFI	CARE	MF12+

OWP – On watch with positive implication

Static Liquidity / ALM Position Particulars (INR Cr)	For the month		
	Oct-22	Nov-22	Dec-22
Opening Cash & Equivalents (A)	262.0	303.0	357.0
Loan recovery [Principal] (B)	210.9	215.4	222.1
Total Inflow (C=A+B)	472.9	518.4	579.1
Borrowing Repayment [Principal]			
Term loans and Others (D)	153.4	145.4	162.6
Securitisation and DA (E)	16.5	16.0	15.9
Total Outflow G=(D+E)	169.9	161.4	178.5
Closing Cash & equivalents (H= C-G)	303.0	357.0	400.6
Static Liquidity (B-G)	41.0	54.0	43.6

Debt Drawdowns (INR Cr)	Q2 FY23	Undrawn Sanctions as on 30 th September 2022	Sanctions in Pipeline as on 30 th September 2022
NBFCs – TL	45.0	INR 185 Cr	INR 525 Cr
Banks – TL	434.0		
Direct Assignment	108.8		
Total	587.8		

Key Business Updates

Consolidated Results Overview

CA Grameen: Financial Metrics

MMFL: Financial Metrics

Investment Rationale

Annexure



Business Model with Inherent ESG Adherence (1/2)

Note: All performance metrics are as on FY22

External Environment

- Financial inclusion**
- Rural economic conditions**
- Financial literacy**
- Socio-political issues**
- Digital literacy**
- Climate changes**
- Evolving customer behaviour**
- Post-Pandemic recovery**
- Technological changes**
- Regulations**
- Awareness on health & education**
- Market forces**

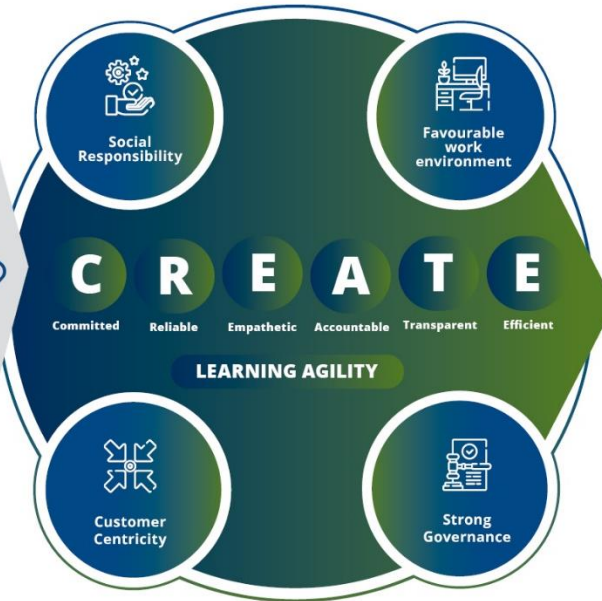
Inputs

- Financial**
 - Diversified lenders base
 - Longer tenure borrowings
 - Cost of funds
- Manufactured**
 - Pan India presence
 - Deep rural penetration
- Human**
 - Young workforce
 - Rural recruitment
 - Extensive training
 - Employee retention
 - Benefits & growth
- Intellectual**
 - Stable & scalable technology infrastructure
 - Risk management framework
 - Prudential provisioning
- Social and Relationship**
 - Customer engagement
 - Community investment – CSR Initiatives
 - Investor/ lenders/ rating agencies engagement
- Natural**
 - ESG loans
 - GHG accounting

Value Creation Process

Strategic Priorities

- Most trusted financial partner of low-income rural under-banked households lacking access to formal credit
- Socio-economic catalyst in deep rural areas
- Expand branch network & replicate strong process, controls
- Deliver customer value with convenient products & services
- High levels of employee engagement and enablement
- Set industry benchmark in operating efficiency, customer & employee retention, asset quality
- Adopt relevant technology and innovative solutions
- Focus on ESG/ sustainable growth - both organic/ inorganic



Key Activities

- Vision 2025 : One stop solution for all financial needs of the customers
- Sustainable loan products - Income generation, house repairs, water/ sanitation, education, medical, festivals, livelihood needs, emergency, business assets/ expansion
- Risk management, IT, customer feedback/ grievance, internal audit, quality control
- Organic and Inorganic ESG growth

Outputs

Financial

- AUM: ₹165,994 million
- PAT: ₹3,571 million
- ROA: 2.19%, ROE: 9.13%
- Opex/AUM: 4.9%
- Number of active borrowers: 3.82 million
- Stable credit rating: A+/A1+

Manufactured

- Number of states: 14 states and 1 UT
- Number of branches per district: 5.12

Human

- No. of employees: 15,667
- % of employees from local community: 97.65%
- Average training hours per employee (Including Pre-Hires): 57 hours

Intellectual

- Number of products per customer: 1.6
- Customer retention rate: 84%
- 0.58 million customers digitally onboarded
- 99% cashless disbursements

Social and Relationship

- Total institutions provided with direct Covid-19 support: 15,632 (Standalone)
- Total CSR Spend ₹96.94 million
- % of women borrowers: 99.99%

Natural

- % of ESG loans: 99.90%
- Total scope emissions (tCO2e): 10,430
- Emissions intensity (tCO2e/FTE): 0.87

SDG



Outcomes

Customers

- Access to need-based credit
- Improved income
- Improved quality of life

Employees

- Skilled employees with internal growth opportunities
- Healthy life and financial security

Shareholders

- Sustainable business model
- Superior growth, profitability, RoI

Regulators

- Compliance
- License to operate

Financial and Associated Risks

Net Interest Income from loan, insurance and NPS activities, bad debt recovery



Staff costs, employee benefits, operating and non-operating expenses

Dividends and Retained Earnings

- Direct and Indirect Tax
- Credit Risk
- Insurance Risk
- Market Risk
- Operational Risk, including compliance, environmental and/ or social risk
- Interest risk rate
- Funding and liquidity risk
- Business and reputational risk

Business Model with Inherent ESG Adherence (2/2)

Note: All performance metrics are as on FY22

Environmental

- **Positive E & S impact:** 99.9% loans
- **Emissions Measurement: (Standalone)**

Emissions	Intensity (tCO2/FTE)
Scope 1	0.00
Scope 2	0.28
Scope 3	0.59

- **Aim to achieve Net Zero operations in long term**

Community Focus / Strategic CSR:

- **Covid support:** 758,144 beneficiaries from 16,667 institutions
- **Vaccination drive:** 35,344 beneficiaries
- **Anganawadi improvement program:** 21,613 beneficiaries
- **Disaster relief support:** 23,893 beneficiaries
- **Other initiatives & plans:**
 - Mobile health check-up vehicles
 - Improvements in rural health infrastructure
 - Improvements in rural education
 - Livelihood & skill development for rural youth and differently abled children
 - Rainwater harvesting
 - Groundwater improvement programme

Social

- **Customer Protection / Fair Practices:**



- **Employee Centricity / Well-Being:**



Governance

- **Board structure:**
 - 57% independent, 29% women
- **Committees of the Board:**

Stakeholders' Relationship	Asset Liability Management
Nomination and Remuneration	Executive Borrowings & Investment
CSR & ESG	Audit
Risk Management	IT Strategy

- **ESG Policy framework**

ESG Policy
ESMS Policy
Energy Management Policy
Waste Management Policy
Anti-Bribery Policy & Anti-Corruption Policy
Anti-Money Laundering & Anti-Terrorism Financing Policy
IT/Cyber Security Policy
Business Continuity Policy
Board Diversity and Inclusion Policy
Whistleblower Policy
Tax Policy
Corporate Governance Policy
Gender/Equal Opportunity Policy
Human Rights Policy
Corporate Social Responsibility Policy
Employees Code of Conduct Policy
Remuneration Policy
Vendor Management Policy
Non-Discrimination and Anti-Harassment Policy
Prevention of Sexual Harassment (POSH) Policy
Client Data Privacy Policy

Committed to Basics Through Classical JLG Lending Model

Microfinance loans are unsecured. JLG mechanism acts as security/ loan collateral

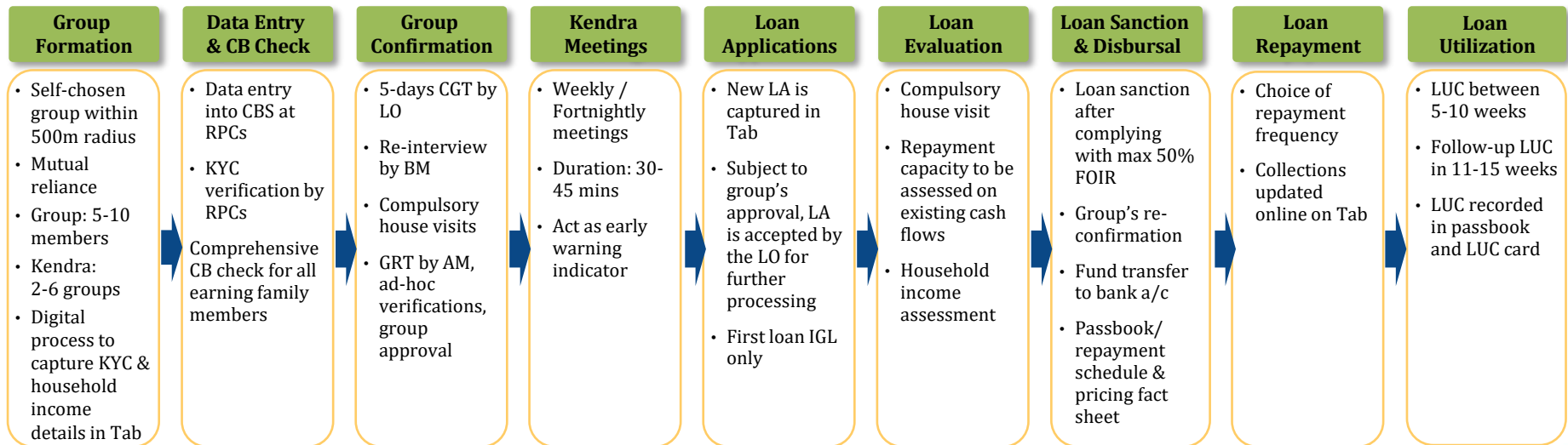
JLG Benefits:

- ✓ Strong group bonding
- ✓ Mutual support – both financial & emotional
- ✓ Guidance & grievance resolution
- ✓ Building awareness
- ✓ High quality customer – good behaviour & strong credit discipline

Fully aligned with new harmonized guidelines in terms of -

- ✓ Formulation of Board approved policies
- ✓ Process modifications
- ✓ Underwriting changes
- ✓ Technology changes in Core Banking System
- ✓ Training to all the employees

JLG Mechanism allows Multiple Layers of Checks before and after disbursement of loan



Note: CB: Credit Bureau, CBS: Core Banking System, RPC: Regional Processing Center, CGT: Compulsory Group Training, LO: Loan Officer, BM: Branch Manager, AM: Area Manager, LA: Loan Application, LUC: Loan Utilization Check

“One of the Lowest Cost Organised Financer” - One Stop Shop providing Support to Various Lifecycle Needs of the Customer

✓ **One of the lowest lending rates in MFI industry**

✓ **Diverse product suite:**

- Income generation, education, festival, medical, emergency, water, sanitation, home improvement, livelihood improvement, business expansion

✓ **Loan size flexibility:**

- Ability to borrow as required within assigned credit limit
- Ability to avail multiple loans with flexible size

✓ **Repayment flexibility:**

- Weekly/ bi-weekly/ monthly repayment options
- Ability to choose repayment frequency based on cash flow cycle
- No pre-payment penalty

Loan Type	Customer Centric Products	Purpose	Ticket Size (INR)	Tenure (months)
Group	Income Generation Loan (IGL)	Business Investments and Income Enhancement activities	5,000 - 1,00,000	12 - 36
Group	Home Improvement Loan	Water Connections, Sanitation and Home Improvement & Extensions	5,000 - 50,000	12 - 36
Group	Family Welfare Loan	Festival, Medical, Education and Livelihood Improvement	Up to 20,000	3 - 12
Group	Emergency Loan	Emergencies	1,000	3
Retail Finance	Retail Finance Loan	Purchase of inventory, machine, assets or for making capital investment in business or business expansion	Up to 20,00,000	6 - 180



Calibrated Expansion Through Contiguous District-Based Approach



Systematic geography selection based on availability of infrastructure, competition, historical performance trend, social/ economic/ political/ climate risk, growth potential



Ensures consistent replication of processes/ controls



Familiarity with demographics/ culture of nearby districts enables effective customer evaluation and better servicing



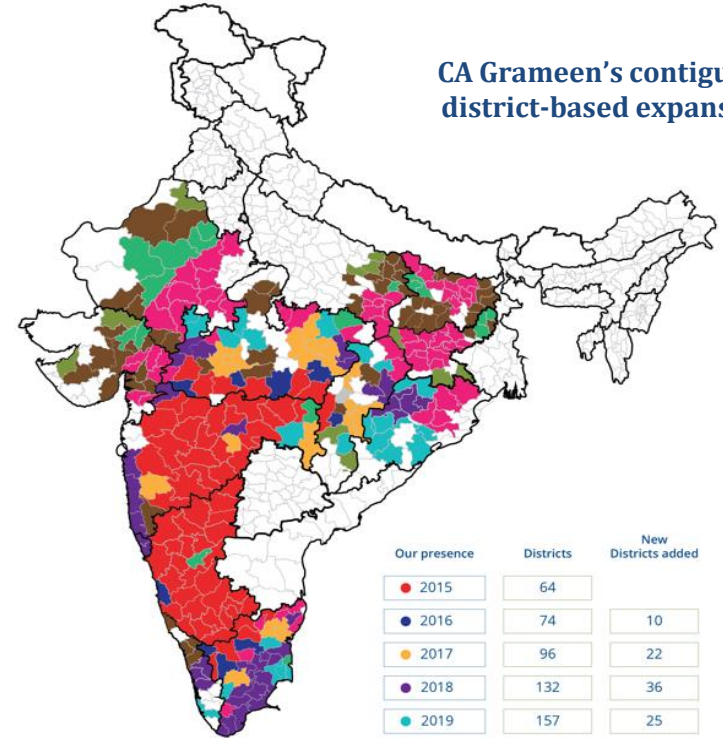
Achieving deeper penetration within a particular district within three years of commencement of operations



Gradual expansion into the next (typically adjoining) district

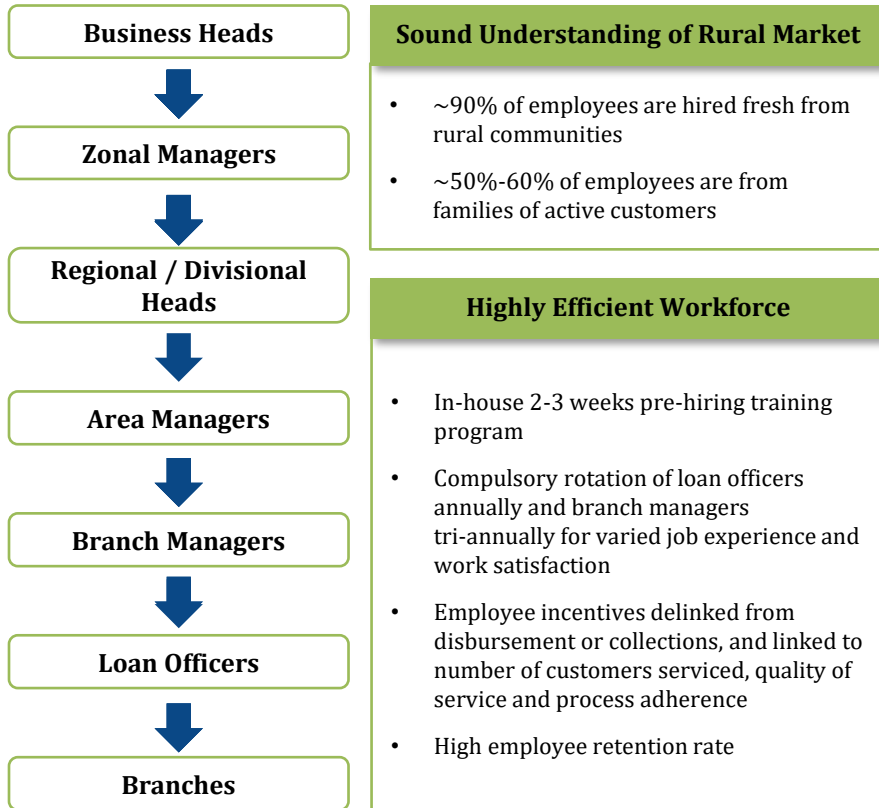


Lower exposure to a particular district (99% of districts \leq 2% of GLP, No single district has > 4% of total GLP)



Our presence	Districts	New Districts added
● 2015	64	
● 2016	74	10
● 2017	96	22
● 2018	132	36
● 2019	157	25
● 2020	230	73
● 2021	247	17
● 2022	301	54
● 3M 2023	312	11

Well-Established Operational Structure



Multi-Pronged Approach For Risk Management



Ensures Quick And Seamless Delivery of Need Based Financial Products and Services backed by Robust Technology Infrastructure



High touch-high tech delivery model:

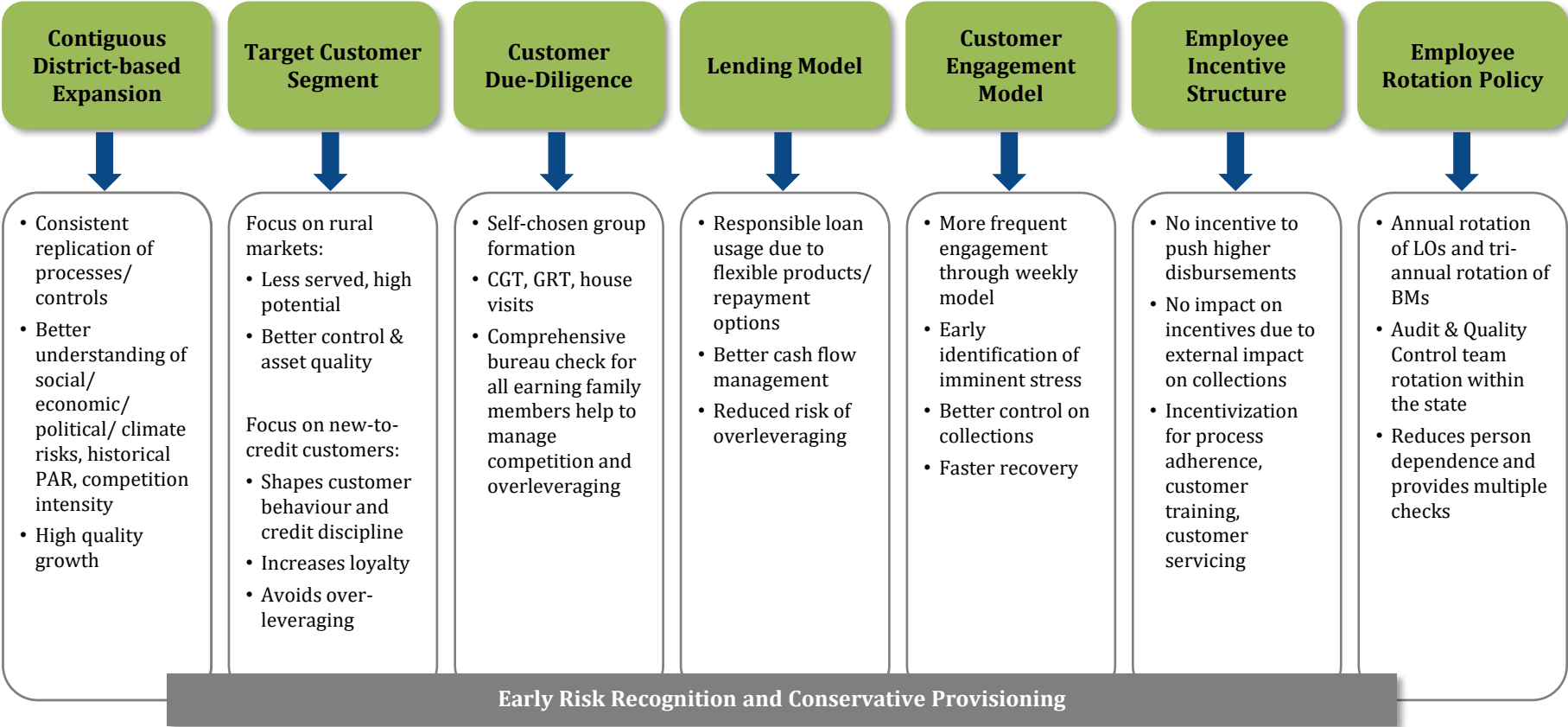
- Digitized all customer touchpoints
- Field staff equipped with handheld tabs for managing Kendra meetings & collections
- Automated/ paperless customer on-boarding, faster KYC, and CB checks
- Lower TAT, same day and on-field loan disbursements
- Geotagging of Kendra locations to optimize field visits
- Cashless disbursement / digital repayment options for customers
- Robust CBS to support innovative product features, and enhanced data analytics for anticipating future trends
- Strong tech-enabled internal audit, risk, and control systems to enable real-time field risk monitoring



Future Upgrades & Investments

- Upgradation of CBS to the latest version over the next 18-24 months to enable higher business scalability
- Investment in Enterprise Service Bus and Microservices Architecture will allow us to be more agile and connect seamlessly with external financial and fintech ecosystems
- Enhancement of existing mobility apps including automation of entry through image reading, single platform for all apps
- Extension of workflow capabilities for process automation and more RPA enabled processes for faster processing
- Active exploration of partnerships with fintech players to implement innovative digital solutions
- Investment in zero code platforms and tools leading to faster implementation of new technologies

Microfinance is a Collection Business, hence Risk Management is Integral to Core Strategy and Operating Processes





Committed to Micro Finance Business

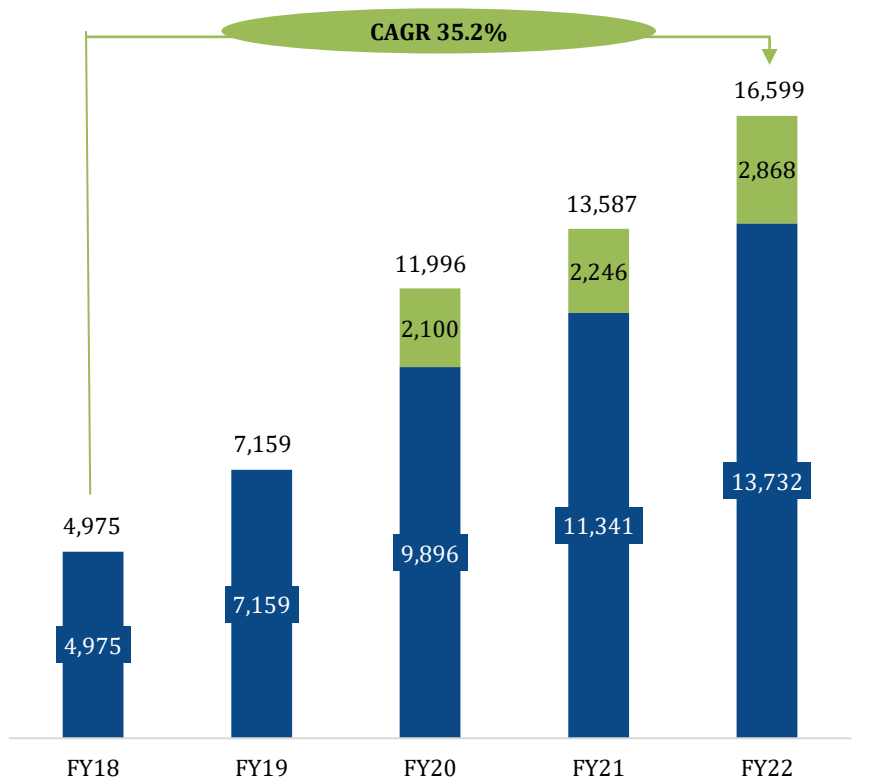
- CreditAccess India N.V. (CAI) specialises in Micro and Small Enterprises financing
- Widely held shareholding base: 253 shareholders
- Olympus ACF Pte Ltd. 15.4%, Asian Development Bank 8.8%, individuals/HNIs/Family Offices 75.8%
- Headquartered in Amsterdam, The Netherlands

Strong Financial Support

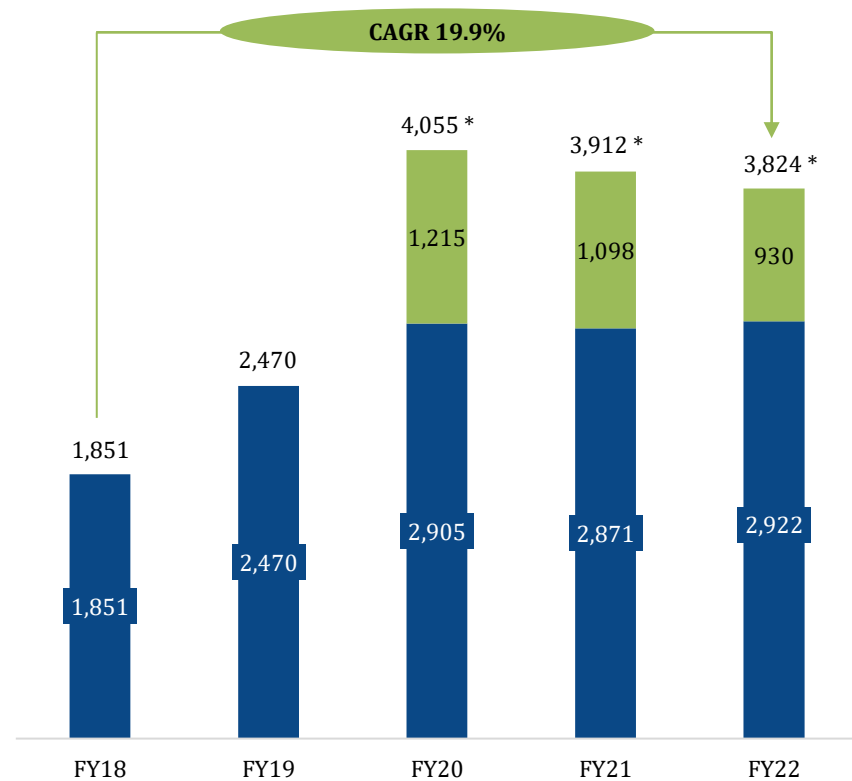
- Invested through multiple rounds of capital funding along with secondary purchases during 2009 to 2017
- Displayed trust in our business model post demonetisation by infusing INR 550 Cr in FY17
- Provides access to global fundraising opportunities leveraging CAI's network and relationships
- Holds 73.74% in CA Grameen, committed to holding up to the regulatory requirement in future

Past Five Years Performance Track Record (1/3)

Gross Loan Portfolio (GLP) (INR Cr)



Active Borrowers ('000)

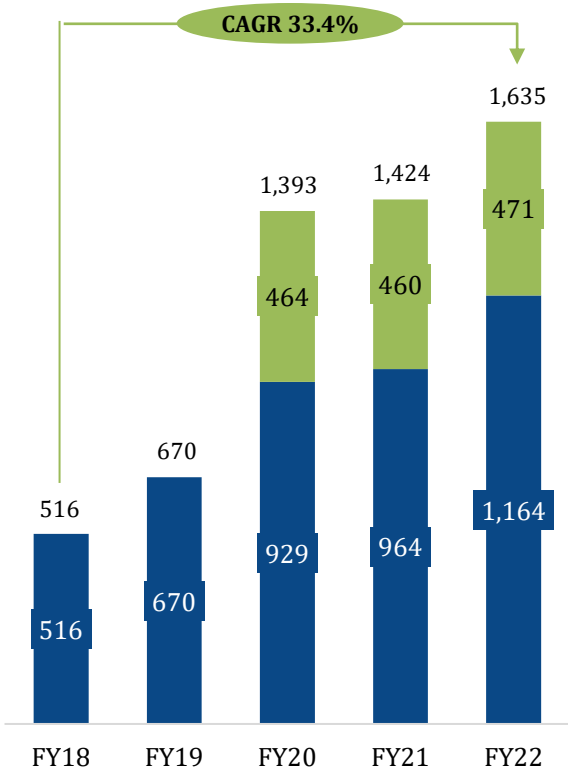


■ CA Grameen ■ MMFL

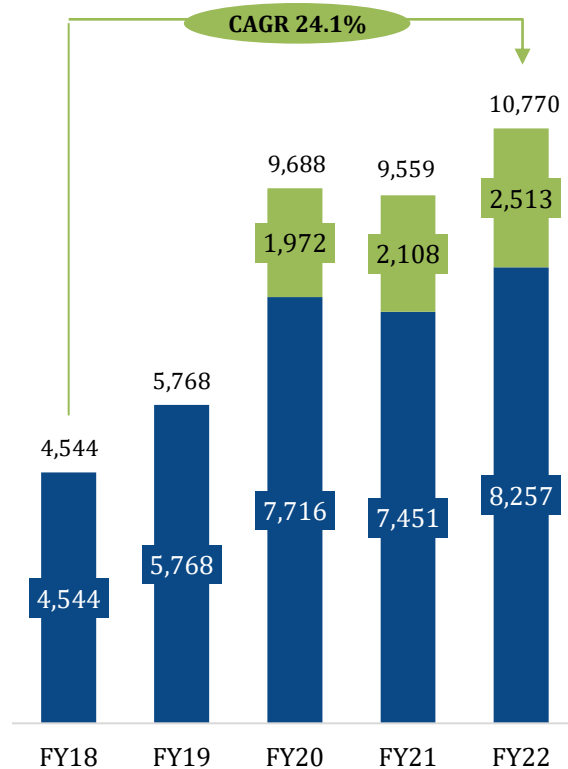
* Excluding Common Borrowers

Past Five Years Performance Track Record (2/3)

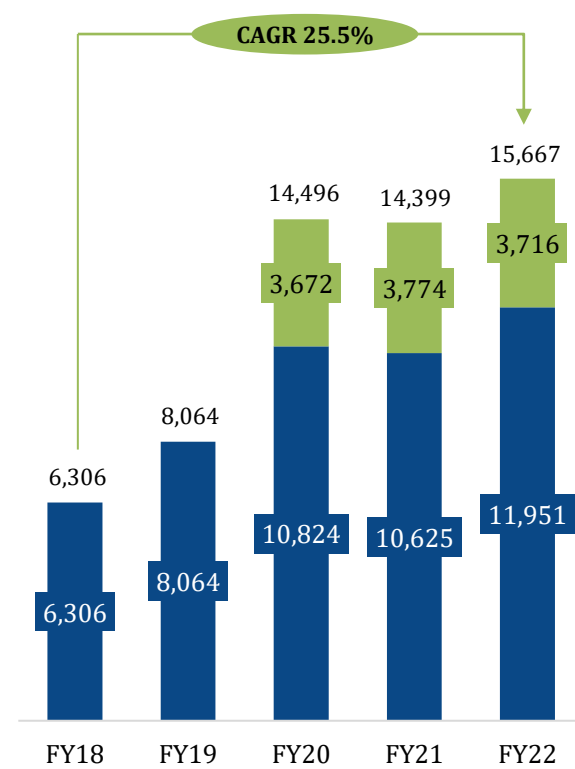
Branch Network



Loan Officers



Employees

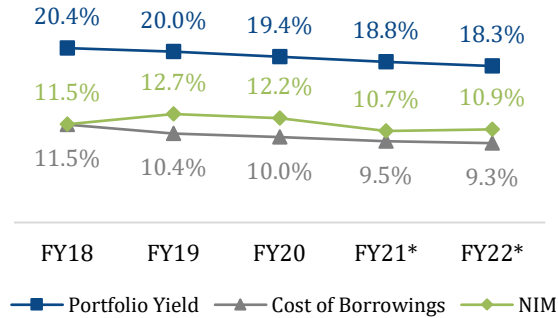


■ CA Grameen ■ MMFL

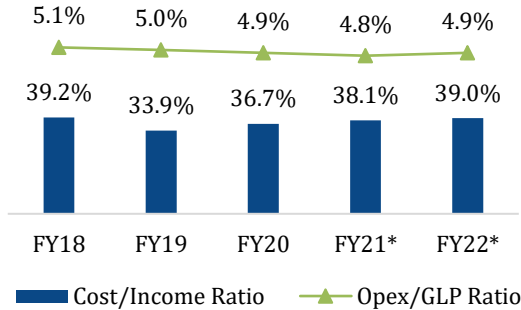
Past Five Years Performance Track Record (3/3)

Note: Refer Annexure for definition of key ratios

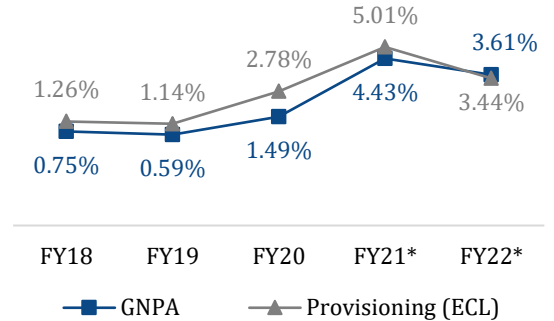
Margin Analysis (%)



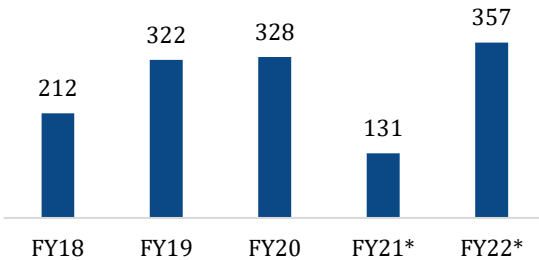
Operating Efficiency (%)



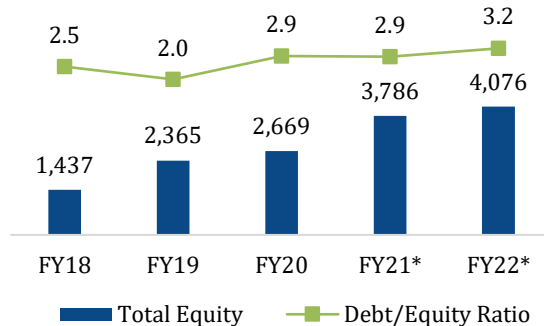
Asset Quality (%)



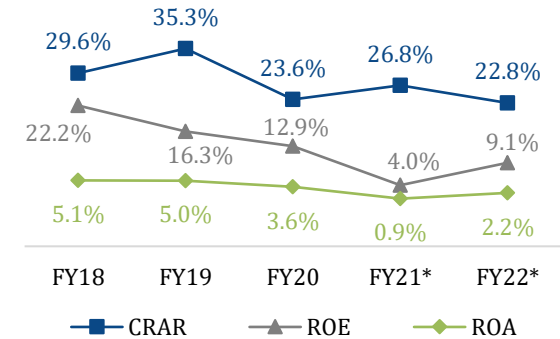
PAT (INR Cr)



Total Equity (INR Cr) & Debt/Equity Ratio



Return Ratios & Capital Adequacy (%)



*Consolidated Figures

Key Business Updates

Consolidated Results Overview

CA Grameen: Financial & Operational Metrics

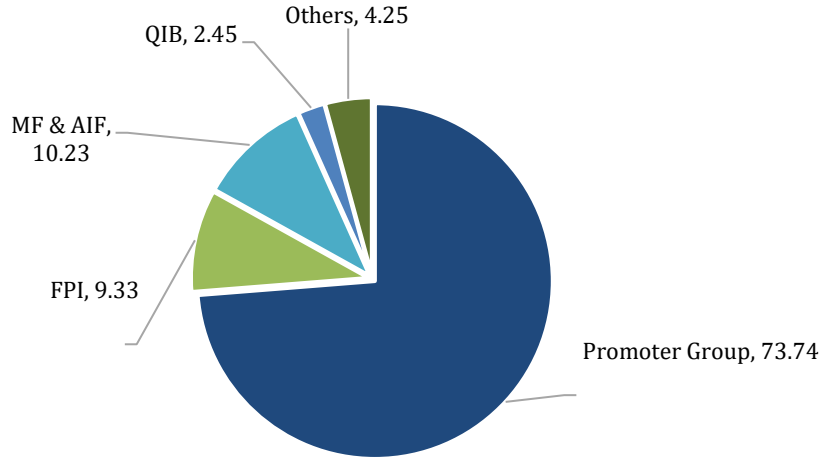
MMFL: Financial & Operational Metrics

Investment Rationale

Annexure



Shareholding Pattern – September 2022



Top 10 Institutional Investors – September 2022

Eastspring Investments

Edelweiss Mutual Fund

Government Pension Fund Global

ICICI Prudential Life Insurance

Nippon Mutual Fund

SBI Mutual Fund

T Rowe Price

Tata AIA Life Insurance

UTI Mutual Fund

Vanguard

Key Ratios: Definitions

1. Portfolio Yield = (Interest on loans – processing fees + Income from securitisation) / Avg. quarterly on-book loans
2. Cost of Borrowings / Weighted Avg. COB = (Borrowing cost – finance lease charges) / Daily average borrowings
3. Marginal COB = (Borrowings availed during the period * interest rate + processing fees and other charges) / Borrowings availed during the period
4. NIM = (NII – processing fees, interest on deposits, income from direct assignment + finance lease charges) / Avg. quarterly on-book loans
5. Cost/Income Ratio = Operating cost / Total Net Income
6. Opex/GLP Ratio = Operating cost / Avg. quarterly GLP
7. ROA = PAT/Avg. Quarterly Total Assets (including direct assignment) (Annualized), ROE = PAT/Avg. Quarterly Total Equity (Annualized)
8. Debt = Debt Securities + Borrowings (other than debt securities) + Subordinated Liabilities
9. GNPA = Stage III exposure at default / (Sum of exposure at default of Stage I + Stage II + Stage III)
10. NNPA = (Stage III exposure at default – Stage III ECL) / (Sum of exposure at default of Stage I + Stage II + Stage III – Stage III ECL)



For Further Queries:

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